



MASAN GROUP CORPORATION

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PROPOSAL ON BUSINESS PLAN IN 2026

- Pursuant to the Law on Enterprises 59/2020/QH14 enacted by the National Assembly on 17/06/2020;
- Pursuant to the Law on Securities No. 54/2019/QH14 enacted by the National Assembly on 26/11/2019;
- Pursuant to the Charter of Masan Group Corporation (the “Company”) dated 04/08/2025; and
- Pursuant to the Board of Directors’ Resolution of the Company No. ~~111~~/2026/NQ-HDQT dated 3/4/2026.

The Board of Directors would like to propose 2026 Annual General Meeting of Shareholders to approve the business plan in 2026 as follow:

To approve the following 2026 business plan of the Company on a consolidated basis:

Unit: VND billion

Contents	2026 Plan
Net revenue	93,500 – 98,000
NPAT - Pre MI	7,250 – 7,900

There are monitoring the ongoing impact of the geopolitical landscape and the impact to our overall business including inflation, supply chain risk, input costs, interest rate risks and consumption trends, sentiments. As of today we have managed risks and have not been materially impacted.

Ho Chi Minh City, 3 April 2026

**O.B.H. THE BOARD OF DIRECTORS
CHAIRMAN**



NGUYEN DANG QUANG