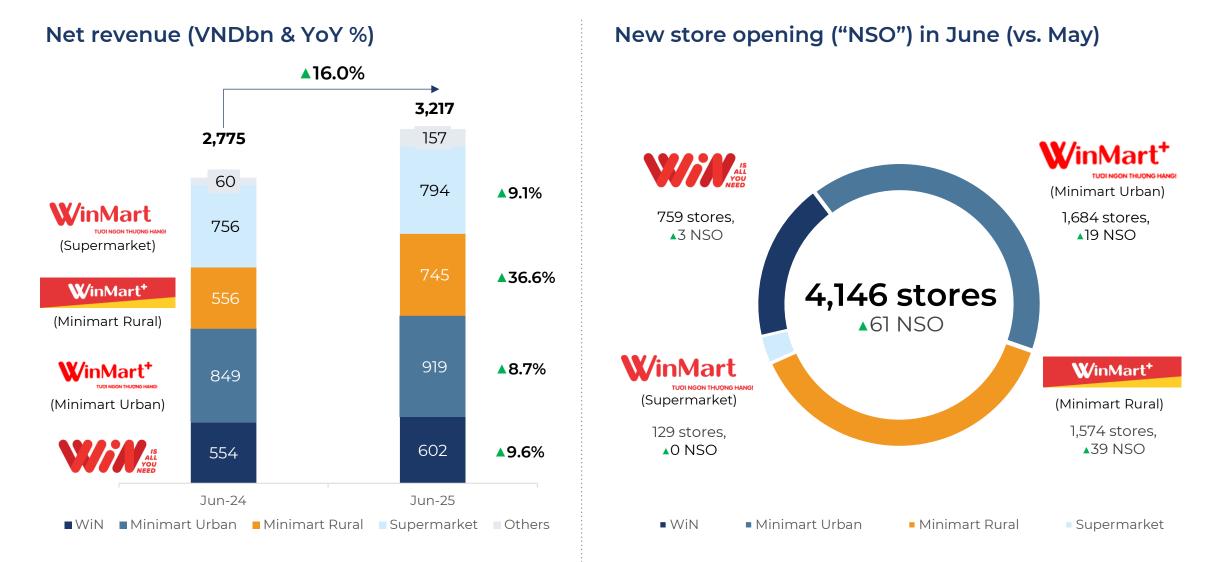


## WinCommerce: Business Results Update for June 2025

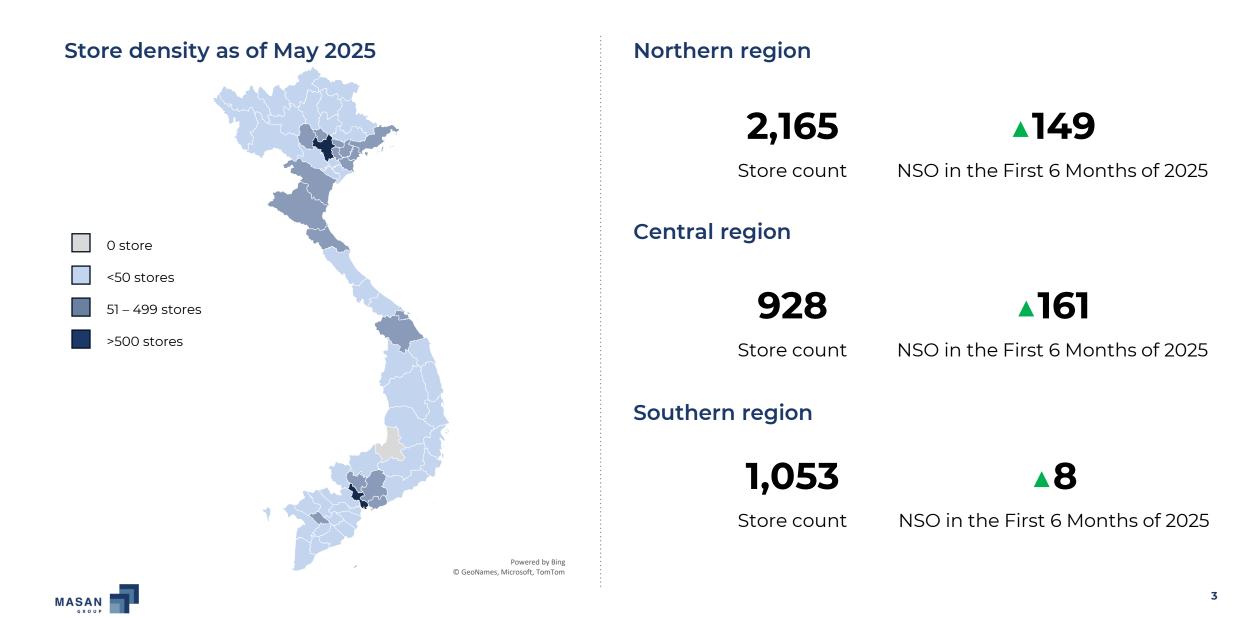
07/2025

### **WinCommerce's Business Results in June**





#### **Total Number of WCM Stores Nationwide**



### WCM 2025 Business Plan Progress Tracking

	Business plan 2025 Base – High case	First 6 months of 2025 (6M2025)	June 2025	Status
WCM				
NSO	400 – 700	318 <sup>1</sup>	61	On track
Revenue	8% - 12%	13.4%	16.0%	Outperform

#### **Performance Highlights:**

- Net revenue in the first 6 months of 2025 reached VND 17.9 trillion, up 13.4% YoY. Additionally, LFL revenue<sup>2</sup> grew by 6.9% YoY.
- In June 2025, net revenue totaled VND 3,218 billion, up 16.0% YoY.
- A total of 318 New store openings (NSOs)<sup>1</sup> were opened in the first 6 months of 2025.
  - o Of these, 236 stores were WinMart+ Rural format, accounting for approximately 75% of new openings.
  - The Central region led the expansion with 161 new stores, accounting for more than 50% of new openings.
  - NSOs in the first six months of 2025 have, on the whole, contributed positively to profitability.



### **Disclaimer**

This Presentation has been prepared by Masan Group Corporation and/or its affiliated companies (collectively, "MSN"; together with any officer, director, employee, advisor or agent of MSN, collectively, the "Preparers") for the purpose of setting out certain information in respect of MSN's business activities and strategy. References to this Presentation include any information that has been or may be supplied in writing or orally in connection with this Presentation or in connection with any further inquiries in respect of this Presentation.

While the information contained in this Presentation is believed to be accurate, the Preparers have not conducted any investigation with respect to such information. THE PREPARERS HEREBY EXPRESSLY DISCLAIM ANY AND ALL LIABILITY FOR REPRESENTATIONS OR WARRANTIES, EXPRESSED OR IMPLIED, CONTAINED IN, OR FOR OMISSIONS FROM, THIS PRESENTATION OR ANY OTHER WRITTEN OR ORAL COMMUNICATION TRANSMITTED TO ANY INTERESTED PARTY IN CONNECTION WITH THIS PRESENTATION. But without limitation, no representation or warranty is given as to the achievement or reasonableness of, and no reliance should be placed on, any projections, estimates, forecasts, analyses or forward-looking statements contained in this Presentation, which involve by their nature several risks, uncertainties and assumptions that could cause actual results or events to differ materially from those expressed or implied in this Presentation. Only those representations and warranties that may be made in a definitive written agreement, if, as and when one is executed, and subject to such limitations and restrictions as may be specified therein, shall have any legal effect. BY ITS ACCEPTANCE HEREOF, EACH RECIPIENT AGREES THAT NONE OF THE PREPARERS NOR ANY OF THEIR RESPECTIVE REPRESENTATIVES SHALL BE LIABLE FOR ANY LOSSES OR DAMAGES, WHETHER DIRECT, INDIRECT, CONSEQUENTIAL OR OTHERWISE, SUFFERED BY ANY PERSON RELYING ON ANY STATEMENT IN OR OMISSION FROM THIS PRESENTATION, ALONG WITH OTHER INFORMATION FURNISHED IN CONNECTION THEREWITH, AND ANY SUCH LIABILITY IS EXPRESSLY DISCLAIMED.

Except to the extent otherwise indicated, this Presentation presents information as of the date hereof. The delivery of this Presentation shall not, under any circumstances, create any implication that there will be no change in the affairs of MSN after the date hereof. In furnishing this Presentation, the Preparers reserve the right to amend or replace this Presentation at any time in their sole discretion and undertake no obligation to update any of the information contained in this Presentation or to correct any inaccuracies that may become apparent.

Neither the dissemination of this Presentation nor any part of its contents is to be taken as any form of commitment on the part of the Preparers or any of their respective affiliates to enter into any contract or transaction or otherwise create any legally binding obligation on the Preparers. The Preparers expressly reserve the right, in their absolute discretion, without prior notice and without any liability to any recipient, to terminate discussions with any recipient or any other parties.

THIS PRESENTATION IS NOT INTENDED TO SERVE AS THE BASIS FOR ANY INVESTMENT DECISION. THIS PRESENTATION DOES NOT CONSTITUTE OR FORM PART OF ANY OFFER OR INVITATION TO SELL, OR ANY SOLICITATION OF ANY OFFER TO PURCHASE, ANY SHARES IN MSN OR ANY OTHER ENTITY, NOR SHALL IT OR ANY PART OF IT OR THE FACT OF ITS DISTRIBUTION FORM THE BASIS OF, OR BE RELIED ON IN CONNECTION WITH, ANY CONTRACT OR COMMITMENT OR INVESTMENT DECISIONS RELATING THERETO, NOR DOES IT CONSTITUTE A RECOMMENDATION REGARDING THE SHARES OF ANY ENTITY.

NO SECURITIES COMMISSION OR REGULATORY AUTHORITY IN THE UNITED STATES OR IN ANY OTHER COUNTRY HAS IN ANY WAY OPINED UPON THE ACCURACY OR ADEQUACY OF THIS PRESENTATION OR THE MATERIALS CONTAINED HEREIN. THIS PRESENTATION IS NOT, AND UNDER NO CIRCUMSTANCES IS TO BE CONSTRUED AS, A PROSPECTUS, A PUBLIC OFFERING OR AN OFFERING MEMORANDUM AS DEFINED UNDER APPLICABLE SECURITIES LAWS AND SHALL NOT FORM THE BASIS OF ANY CONTRACT.

The distribution of this Presentation in certain jurisdictions may be restricted by law and, accordingly, recipients of this Presentation represent that they are able to receive this Presentation without contravention of any unfulfilled registration requirements or other legal restrictions in the jurisdiction in which they reside or conduct business.



# Thank you

