



Masan Group Corporation and its subsidiaries

Consolidated Financial Statements for the year ended 31 December 2020



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Masan Group Corporation Corporate Information

| Enterprise | Registration |
|-------------|--------------|
| Certificate | No. |

0303576603

18 November 2004

The Enterprise Registration Certificate has been amended several times, the most recent of which is dated 7 September 2020. The Enterprise Registration Certificate and its amendments were issued by the Department of Planning and Investment of Ho Chi Minh City.

Board of Directors

| Dr Nguyen Dang Quang | Chairma |
|-----------------------|---------|
| Ms Nguyen Hoang Yen | Member |
| Mr Nguyen Thieu Nam | Member |
| Mr Woncheol Park | Member |
| Mr Nguyen Doan Hung | Member |
| Mr David Tan Wei Ming | Member |
| | |

Board of Management

Dr Nguyen Dang Quang
Chief Executive Officer
(until 18 June 2020)
Mr Danny Le
Chief Executive Officer

(from 19 June 2020)

Mr Nguyen Thieu Nam Deputy Chief Executive Officer Mr Michael Hung Nguyen Deputy Chief Executive Officer Deputy Chief Executive Officer Deputy Chief Executive Officer

(until 29 April 2020)

Legal representative

Dr Nguyen Dang Quang

Mr Danny Le

Chairman

Chief Executive Officer (from 19 June 2020)

Registered Office

Suite 802, 8th Floor, Central Plaza

17 Le Duan Street

Ben Nghe Ward, District 1

Ho Chi Minh City

Vietnam

Auditor

KPMG Limited Vietnam

STATEMENT OF THE BOARD OF MANAGEMENT'S RESPONSIBILITY IN RESPECT OF THE CONSOLIDATED FINANCIAL STATEMENTS

The Board of Management of Masan Group Corporation ("the Company") presents this statement and the accompanying consolidated financial statements of the Company and its subsidiaries (collectively referred to as "the Group") for the year ended 31 December 2020.

The Board of Management is responsible for the preparation and fair presentation of the consolidated financial statements as at and for the year ended 31 December 2020 in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting. In preparing those consolidated financial statements, the Board of Management is required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the consolidated financial statements; and
- prepare the consolidated financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Board of Management is also responsible for ensuring that proper accounting records are kept which disclose, with reasonable accuracy at any time, the financial position of the Group and to ensure that the accounting records comply with the requirements of Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting. It is also responsible for safeguarding the assets of the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Board of Management confirms that they have complied with the above requirements in preparing these consolidated financial statements.

APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

We do hereby approve the accompanying consolidated financial statements of the Group as at and for the year ended 31 December 2020, which were prepared in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting.

On behalf of the Board of Management

công ty `cô' phân tập đoàn MASAN

Danny Le

Chief Executive Officer

Ho Chi Minh City, Vietnam 5 March 2021



KPMG Limited Branch
10th Floor, Sun Wah Tower
115 Nguyen Hue Street, Ben Nghe Ward
District 1, Ho Chi Minh City, Vietnam
+84 (28) 3821 9266 | kpmg.com.vn

INDEPENDENT AUDITOR'S REPORT

To the Shareholders Masan Group Corporation

We have audited the accompanying consolidated financial statements of Masan Group Corporation ("the Company") and its subsidiaries (collectively referred to as "the Group"), which comprise the consolidated balance sheet as at 31 December 2020, the consolidated statements of income and cash flows for the year then ended and the explanatory notes thereto which were authorised for issue by the Company's Board of Management on 5 March 2021, as set out on pages 5 to 92.

Management's Responsibility

The Company's Board of Management is responsible for the preparation and fair presentation of these financial statements in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting, and for such internal control as the Board of Management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Vietnamese Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Company's Board of Management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Auditor's Opinion

In our opinion, the consolidated financial statements give a true and fair view, in all material respects, of the consolidated financial position of Masan Group Corporation and its subsidiaries as at 31 December 2020 and of their consolidated results of operations and their consolidated cash flows for the year then ended in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting.

KPMG Limited's Branch in Ho Chi Minh City

Vietnam

Audit Report No.: 20-01-00213-21-2

CÔNG TY/TNH KPMG

CHI NHÁ

Nelson Rodriguez Casihan Practicing Auditor Registration Certificate No. 2225-2018-007-1 Deputy General Director

Ho Chi Minh City, 5 March 2021

Nguyen Thuy Ninh

Practicing Auditor Registration Certificate No. 4623-2018-007-1



Masan Group Corporation and its subsidiaries Consolidated balance sheet as at 31 December 2020

Form B 01 – DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 31/12/2020 VND million | 1/1/2020 VND million |
|---|------|-------|---------------------------|-------------------------|
| ASSETS | | | | |
| Current assets (100 = 110 + 120 + 130 + 140 + 150) | 100 | | 29,760,685 | 24,261,892 |
| Cash and cash equivalents | 110 | 6 | 7,721,442 | 6,800,528 |
| Cash | 111 | | 1,930,142 | 1,928,070 |
| Cash equivalents | 112 | | 5,791,300 | 4,872,458 |
| Short-term financial investments | 120 | 7 | 447,250 | 784,454 |
| Trading securities | 121 | | - | 472,134 |
| Held-to-maturity investments | 123 | | 447,250 | 312,320 |
| Accounts receivable – short-term | 130 | 8 | 7,051,442 | 5,417,776 |
| Accounts receivable from customers | 131 | | 2,061,915 | 1,240,531 |
| Prepayments to suppliers | 132 | | 606,656 | 1,528,648 |
| Receivable on short-term lending loans | 135 | | 1,140,000 | - |
| Other short-term receivables | 136 | | 3,350,727 | 2,754,341 |
| Allowance for doubtful debts | 137 | | (107,856) | (105,744) |
| Inventories | 140 | 9 | 12,497,917 | 9,621,821 |
| Inventories | 141 | | 12,730,397 | 9,690,631 |
| Allowance for inventories | 149 | | (232,480) | (68,810) |
| Other current assets | 150 | | 2,042,634 | 1,637,313 |
| Short-term prepaid expenses | 151 | | 303,201 | 261,425 |
| Deductible value added tax | 152 | | 1,663,346 | 1,352,367 |
| Taxes receivable from State Treasury | 153 | 17(a) | 76,087 | 23,521 |



Masan Group Corporation and its subsidiaries Consolidated balance sheet as at 31 December 2020 (continued)

Form B 01 – DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| Code | Note | 31/12/2020 VND million | 1/1/2020 VND million |
|------|---|---|---|
| 200 | | 85,975,877 | 73,035,359 |
| 210 | 8 | 1,592,008 | 1,599,646 |
| 216 | | 1,592,008 | 1,599,646 |
| 220 | | 49,582,187 | 40,791,699 |
| 221 | 10 | 34,321,764 | 29,170,881 |
| 222 | | 50,777,648 | 39,248,028 |
| 223 | | (16,455,884) | (10,077,147) |
| 224 | | 22,278 | - |
| 225 | | 90,061 | 67,300 |
| 226 | | (67,783) | (67,300) |
| 227 | 11 | | 11,620,818 |
| 228 | | | 14,777,843 |
| 229 | | (4,356,071) | (3,157,025) |
| 230 | 12 | 14,518 | - |
| 231 | | , | - |
| 232 | | (4,110) | - |
| 240 | | 2,274,759 | 3,278,972 |
| 242 | 13 | 2,274,759 | 3,278,972 |
| 250 | 7 | 20,353,099 | 17,505,857 |
| 252 | | 20,320,738 | 17,492,653 |
| 253 | | 30,589 | 21,646 |
| | | | |
| | | | (8,442) |
| 255 | | 7,400 | - |
| 260 | | 12,159,306 | 9,859,185 |
| 261 | 14 | 6,533,670 | 5,633,114 |
| 262 | 15 | 1,794,136 | 240,643 |
| 269 | 16 | 3,831,500 | 3,985,428 |
| 270 | _ | 115,736,562 | 97,297,251 |
| | 200 210 216 220 221 222 223 224 225 226 227 228 229 230 231 232 240 242 250 252 253 254 255 260 261 262 269 | 200 210 8 216 8 220 221 10 222 223 224 225 226 227 11 228 229 12 231 230 12 231 232 240 242 13 7 252 253 7 254 255 260 261 14 262 15 269 16 | Code Note VND million 200 85,975,877 210 8 1,592,008 216 1,592,008 220 49,582,187 221 10 34,321,764 222 50,777,648 223 (16,455,884) 224 22,278 206 (67,783) 227 11 15,238,145 228 19,594,216 229 (4,356,071) 230 12 14,518 231 18,628 24,110) 240 2,274,759 242 13 2,274,759 250 7 20,353,099 252 20,320,738 253 30,589 254 (5,628) 7,400 260 12,159,306 261 14 6,533,670 262 15 1,794,136 269 16 3,831,500 |

Masan Group Corporation and its subsidiaries Consolidated balance sheet as at 31 December 2020 (continued)

Form B 01 – DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 31/12/2020 VND million | 1/1/2020 VND million |
|--|------|-------|---------------------------|-------------------------|
| RESOURCES | | | | |
| LIABILITIES $(300 = 310 + 330)$ | 300 | | 90,706,283 | 45,408,844 |
| Current liabilities | 310 | | 38,874,663 | 30,492,191 |
| Accounts payable to suppliers - short-term | 311 | | 6,832,649 | 5,635,395 |
| Advances from customers | 312 | | 1,074,932 | 1,178,905 |
| Taxes payable to State Treasury | 313 | 17(b) | 941,302 | 770,004 |
| Payables to employees | 314 | | 239,074 | 291,683 |
| Accrued expenses | 315 | 18 | 4,705,417 | 4,110,502 |
| Unearned revenue - short-term | 318 | | 20,706 | 12,050 |
| Other short-term payables | 319 | 19 | 2,472,126 | 122,557 |
| Short-term borrowings, bonds and finance | | | | |
| lease liabilities | 320 | 20(a) | 22,545,046 | 18,340,185 |
| Provisions – short-term | 321 | | 6,517 | - |
| Bonus and welfare funds | 322 | | 36,894 | 30,910 |
| Long-term liabilities | 330 | | 51,831,620 | 14,916,653 |
| Accounts payable to suppliers - long-term | 331 | | 27,668 | 31,013 |
| Other long-term payables | 337 | 19 | 180,397 | 180,939 |
| Long-term borrowings, bonds and finance | | | • | • |
| lease liabilities | 338 | 20(b) | 39,466,043 | 11,675,842 |
| Deferred tax liabilities | 341 | 15 | 4,651,174 | 2,455,415 |
| Provisions – long-term | 342 | 21 | 7,506,338 | 573,444 |

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Masan Group Corporation and its subsidiaries Consolidated balance sheet as at 31 December 2020 (continued)

Form B 01 - DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 31/12/2020 VND million | 1/1/2020 VND million |
|---|------|------|---------------------------|-------------------------|
| EQUITY $(400 = 410)$ | 400 | | 25,030,279 | 51,888,407 |
| Owners' equity | 410 | 22 | 25,030,279 | 51,888,407 |
| Share capital | 411 | 23 | 11,746,832 | 11,689,464 |
| Capital surplus | 412 | 23 | 11,084,297 | 11,084,357 |
| Other capital | 414 | | (8,563,690) | (8,563,690) |
| Foreign exchange differences | 417 | | (226,972) | 11,033 |
| Other equity funds | 420 | | (284,952) | - |
| Undistributed profits after tax | 421 | | 2,182,124 | 28,558,952 |
| Undistributed profits after tax brought forward | 421a | | 27,383,610 | 15,330,120 |
| - (Loss for the current year)/ | | | | |
| Undistributed profit after tax for the prior year | 421b | | (25,201,486) | 13,228,832 |
| Non-controlling interests | 429 | | 9,092,640 | 9,108,291 |
| TOTAL RESOURCES (440 = 300 + 400) | 440 | | 115,736,562 | 97,297,251 |

5 March 2021

Prepared by:

Doan Thi My Duyen Chief Accountant Mm

Michael Hung Nguyen Deputy Chief Executive Officer Chief Financial Officer

Approved by:
CÔNG TY
CÔ PHÂN
TẬP ĐOÀN

HÔ C Danny Le Chief Executive Officer

Masan Group Corporation and its subsidiaries Consolidated statement of income for the year ended 31 December 2020

Form B 02 – DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 2020 VND million | 2019 VND million |
|---|------|------|---------------------|---------------------|
| Revenue from sale of goods and provision of services | 01 | 26 | 78,868,319 | 38,818,747 |
| Revenue deductions | 02 | 26 | 1,650,511 | 1,464,660 |
| Net revenue (10 = 01 - 02) | 10 | 26 | 77,217,808 | 37,354,087 |
| Cost of sales | 11 | 27 | 59,329,111 | 26,412,939 |
| Gross profit (20 = 10 - 11) | 20 | | 17,888,697 | 10,941,148 |
| Financial income | 21 | 28 | 1,430,663 | 1,188,183 |
| Financial expenses | 22 | 29 | 4,556,671 | 2,200,562 |
| In which: Interest expense | 23 | | 3,770,283 | 1,866,015 |
| Share of profit in associates | 24 | 7 | 2,640,068 | 2,182,410 |
| Selling expenses | 25 | 30 | 13,166,087 | 3,994,895 |
| General and administration expenses | 26 | 31 | 3,040,896 | 2,103,408 |
| Net operating profit ${30 = 20 + (21 - 22) + 24 - (25 + 26)}$ | 30 | | 1,195,774 | 6,012,876 |
| Other income | 31 | 32 | 1,613,262 | 1,325,350 |
| Other expenses | 32 | 32 | 484,197 | 233,136 |
| Results of other activities (40 = 31 - 32) | 40 | | 1,129,065 | 1,092,214 |
| Accounting profit before $tax (50 = 30 + 40)$ | 50 | | 2,324,839 | 7,105,090 |
| Income tax expense – current | 51 | 33 | 1,086,193 | 790,583 |
| Income tax benefit - deferred | 52 | 33 | (156,367) | (50,108) |
| Net profit after tax $(60 = 50 - 51 - 52)$ (carried forward) | 60 | | 1,395,013 | 6,364,615 |



Masan Group Corporation and its subsidiaries Consolidated statement of income for the year ended 31 December 2020 (continued)

Form B 02 - DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 2020 VNI) million | 2019 VND million |
|--|----------|------|----------------------|----------------------|
| Net profit after tax $(60 = 50 - 51 - 52)$ (brought forward) | 60 | | 1,395,013 | 6,364,615 |
| Attributable to: | | | | |
| Equity holders of the Company Non-controlling interests | 61 62 | | 1,233,982 161,031 | 5,557,571 807,044 |
| Earnings per share | | | | |
| Basic earnings per share (VND) | 70 | 35 | 1,054 | 4,766 |

5 March 2021

Prepared by:

Doan Thi My Duyen

Chief Accountant

Approved by

CÔNG TY CÔ PHÂN

TẬP ĐOÀN

Chief Executive Officer

Michael Hung Nguyen Deputy Chief Executive Officer

Chief Financial Officer



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Masan Group Corporation and its subsidiaries Consolidated statement of cash flows for the year ended 31 December 2020 (Indirect method)

> Form B 03 - DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code Note | 2020 VND million | 2019 VND million |
|---|-----------|---------------------|---------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Accounting profit before tax Adjustments for | 01 | 2,324,839 | 7,105,090 |
| Depreciation and amortisation | 02 | 4,583,989 | 2,748,584 |
| Negative goodwill on acquisition of a subsidiary | 02 | (1,341,663) | - |
| Allowances and provisions | 03 | 252,266 | 109,550 |
| Exchange losses/(gains) arising from revaluation of | | | |
| monetary items denominated in foreign currencies | 04 | 10,910 | (6,566) |
| Profits from investing activities | 05 | (3,235,762) | (2,404,958) |
| Interest expense and other financial expenses | 06 | 4,008,435 | 2,010,975 |
| Operating profit before changes in working capital | 08 | 6,603,014 | 9,562,675 |
| Change in receivables and other assets | 09 | 175,576 | (74,463) |
| Change in inventories | 10 | (1,116,607) | (1,629,376) |
| Change in payables and other liabilities | 11 | 12,219 | 195,972 |
| Change in prepaid expenses | 12 | 449,482 | 15,002 |
| Change in trading securities | 13 | 472,134 | (472,134) |
| | | 6,595,818 | 7,597,676 |
| Interest paid | 14 | (4,213,385) | (1,887,876) |
| Corporate income tax paid | 15 | (1,029,120) | (600,760) |
| Other payments for operating activities | 17 | (2,014) | (4,915) |
| Net cash flows from operating activities | 20 | 1,351,299 | 5,104,125 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Payments for additions to fixed assets and other | | | |
| long-term assets | 21 | (3,678,162) | (4,162,595) |
| Proceeds from arbitration settlement | 21 | ~ | 984,162 |
| Proceeds from disposals of fixed assets and other | | | |
| long-term assets | 22 | 56,309 | 38,533 |
| Payments for granting loans and term deposits | 23 | (13,414,750) | (1,164,820) |
| Receipts from collecting loans and term deposits | 24 | 11,438,600 | 1,234,248 |
| Payments for investments | 25 | (27,213,440) | (4,109,212) |
| Business combination, net of cash acquired | 25 5 | (1,607,289) | 644,123 |
| Proceeds from disposals of investments | 26 | - | 212,130 |
| Receipts of interest, dividends and others | 27 | 661,442 | 311,989 |
| Net cash flows from investing activities | 30 | (33,757,290) | (6,011,442) |

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Masan Group Corporation and its subsidiaries Consolidated statement of cash flows for the year ended 31 December 2020 (Indirect method – continued)

> Form B 03 - DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 2020 VND million | 2019 VND million |
|--|------|------|---------------------|---------------------|
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | |
| Proceeds from issuance of new shares and equity issued | | | | |
| to non-controlling interests | 31 | | 2,386,092 | 271,362 |
| Proceeds from borrowings and bonds | 33 | | 87,379,259 | 30,211,372 |
| Payments to settle borrowings and bonds | 34 | | (55,031,426) | (26,975,387) |
| Payments to settle finance lease liabilities | 35 | | (894) | _ |
| Payments of dividends to the Company's shareholders | | | | |
| and to non-controlling interests of subsidiaries | 36 | | (1,402,069) | (390,445) |
| Net cash flows from financing activities | 40 | - | 33,330,962 | 3,116,902 |
| Net cash flows during the year $(50 = 20 + 30 + 40)$ | 50 | | 924,971 | 2,209,585 |
| Cash and cash equivalents at beginning of the year | 60 | | 6,800,528 | 4,585,889 |
| Effect of exchange rate fluctuations | 61 | | (4,057) | 5,054 |
| Cash and cash equivalents at end of the year $(70 = 50 + 60 + 61)$ | 70 | 6 | 7,721,442 | 6,800,528 |

5 March 2021

Approved by: CÔNG TY

CỐ PHÂN TẬP ĐOÀN

T.P HÔ CH Danny Le

Prepared by:

Doan Thi My Duyen Chief Accountant Michael Hung Nguyen
Deputy Chief Executive Officer

Chief Financial Officer

The accompanying notes are an integral part of these consolidated financial statements

Form B 09 - DN/HN

(Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

These notes form an integral part of and should be read in conjunction with the accompanying consolidated financial statements.

1. Reporting entity

(a) Ownership structure

Masan Group Corporation ("the Company") is a joint stock company incorporated in Vietnam.

The consolidated financial statements comprise the Company and its subsidiaries (collectively referred to as "the Group") and the Group's interest in associates.

(b) Principal activities

The principal activity of the Company is investment holding.

The principal activities of the subsidiaries and associates are as follows:

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

Form B 09 - DN/HN (Issued under Circular No. 202/2014/IT-BTC dated 22 December 2014 of the Ministry of Finance)

| bsidiaries Masan Horizon Company Limited In | Principal activity Principal activity Investment holding Suite 802, 8th Flee | Suite 802, 8th Floor, Central Plaza, 17 Le Duan Street, | 31/12/2020 1/1/2020 99.9% 99.9% | 1/1/2020 |
|---|--|---|------------------------------------|----------|
| Masan MEATLife Corporation Investment holding, ("MML") trading | | Don Nghe Ward, District 1, Ho Chi Minh City, Vietnam Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | 87.9% | 87.3% |
| The SHERPA Company Limited (a) Investment holding ("SHERPA") | | 10th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | %6.66 | 1 |
| MasanConsumerHoldings Company (b) Investment holding Limited ("MCH") | | Suite 802, 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | ı | %0.09 |
| VCM Services and Trading (b) Investment holding Development Joint Stock Company ("VCM") | , – – | 7 Bang Lang 1 Street, Vinhomes Riverside Urban Zone, Viet Hung Ward, Long Bien District, Ha Noi City, Vietnam | 1 | 58.6% |

The SHERPA Company Limited ("SHERPA") was established under the Enterprise Registration Certificate No. 0316328421 dated 12 June 2020 issued by the Department of Planning and Investment of Ho Chi Minh City. (a)

On 25 June 2020, the Company transferred all of its equity interests in MCH to The CrownX Corporation ("CrownX"), an indirect subsidiary and its equity interests in VCM to SHERPA. Thereafter, SHERPA transferred all of its equity interest in VCM to its subsidiary, CrownX. 9



Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

Form B 09 - DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| Fercentage of economic interests at | 0202/1/1 | , | 1 | 6 40.0% | 6 40.0% | 6 40.0% | 6 40.0% | 6 40.0% | 40.0% |
|-------------------------------------|-----------------------|---|---|---|---|--|--|---|---|
| Perce economic | 31/14/202 | 84.8% | 72.7% | 48.5% | 48.5% | 48.5% | 48.5% | 48.5% | 48.5% |
| Address | | Suite 802, 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | Suite 802, 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | Suite 802, 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | 10th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | Hoa Hiep Industrial Park, Hoa Hiep Bac Ward, Dong Hoa District, Phu Yen Province, Vietnam | Song Hau Industrial Park, Dong Phu Ward, Chau Thanh District, Hau Giang Province, Vietnam | 10th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | Area B, Nam Cam Industrial Park – Dong Nam Nghe An Economic Zone, Nghi Long Commune, Nghi Loc District, Nghe An Province, Vietnam |
| Principal activity | | Investment holding | Investment holding | Investment holding | Beer and beverage trading | Beer and beverage manufacturing | Beer and beverage manufacturing | Beer and beverage trading | Beer and beverage manufacturing |
| Note | | (c) | (e) | (i) | (i) | (1) | (3) | (<u>i</u>) | Ξ |
| er Name | Indirect subsidiaries | The CrownX Corporation ("CrownX") | MasanConsumerHoldings Company Limited ("MCH") | Masan Brewery Company Limited ("MB") | Masan Master Brewer Company Limited ("MMBr") | Masan Brewery PY One Member Company Limited ("MBPY") | Masan Brewery HG One Member Company Limited ("MBHG") | Masan Brewery Distribution One Member Company Limited ("MBD") | Masan Brewery MB Company Limited ("MBMB") |
| Number | Indirec | П | 2 | 60 | 4 | 5 | 9 | 7 | 00 |

The CrownX Corporation ("CrownX") was established under the Enterprise Registration Certificate No. 0316333118 dated 16 June 2020 issued by the Department of Planning and Investment of Ho Chi Minh City. After the completion of the option exercised by the sellers of VCM, the Company owned 70.0% economic interests in CrownX.



Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

Form B 09 - DN/HN (Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| Number | Name | Note | Principal activity | Address | Percentage of economic interests at | age of terests at |
|------------|---|------------|---|---|-------------------------------------|----------------------|
| Indirect s | Indirect subsidiaries | | | | | 07071717 |
| 6 | Masan Consumer Corporation ("MSC") | (i) | Trading and distribution | 12th Floor, MPlaza Saigon, 39 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | %6.89 | 56.8% |
| 10 | Masan Consumer (Thailand) Limited ("MTH") | (i) | Trading and distribution | No. 83, 4th Floor, Amnuay Songkhram Road, Tanon Nakornchaisri Sub-District, Dusit District, Bangkok, Thailand | %6.89 | 56.8% |
| 11 | Masan Food Company Limited ("MSF") | (i) | Trading and distribution | 12th Floor, MPlaza Saigon, 39 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | %6.89 | 56.8% |
| 12 | Masan Industrial One Member Company Limited ("MSI") | <u>(i)</u> | Seasonings, convenience food manufacturing and packaging | Lot 6, Tan Dong Hiep A Industrial Park, Tan Dong Hiep Ward, Di An City, Binh Duong Province, Vietnam | 68.9% | 56.8% |
| 13 | Viet Tien Food Technology One Member Company Limited ("VTF") | (i) | Seasonings manufacturing | Lot III-10-Industrial Group III, Tan Binh Industrial Park, Tan Phu District, Ho Chi Minh City, Vietnam | %6.89 | 26.8% |
| 14 | Masan HD One Member Company Limited ("MHD") | (i) | Convenience food manufacturing | Lot 22, Dai An Industrial Park, Tu Minh Ward, Hai Duong City, Vietnam | 68.9% | 26.8% |
| 15 | Masan PQ Corporation ("MPQ") | (i) | Seasonings manufacturing | Area 1, Suoi Da Hamlet, Duong To Ward, Phu Quoc District, Kien Giang Province, Vietnam | 68.9% | 26.8% |
| 16 | Nam Ngu Phu Quoc One Member Company Limited ("NPQ") | (i) | Seasonings manufacturing | Area 1, Suoi Da Hamlet, Duong To Ward, Phu Quoc District, Kien Giang Province, Vietnam | 68.9% | 56.8% |

Masan Group Corporation and its subsidiaries

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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| Percentage of economic interests at 31/12/2020 1/1/2020 | - %6.9% | 68.9% 56.8% | 68.0% 55.9% | 57.8% 47.5% | 62.1% 50.3% | 62.1% 50.3% | 68.9% 56.8% |
|---|--|---|--|--|--|---|---|
| Po econo 31/12/2 | 89 | 89 | 89 | 57 | | 62 | |
| Address | Lot CN-08 and CN-14, Dong Van IV Industrial Zone, Dai Cuong Commue, Kim Bang District, Ha Nam Province, Vietnam. | Hamlet 2, Thanh Hoa Commune, Ben Luc District, Long An Province, Vietnam | Bien Hoa I Industrial Zone, Bien Hoa City, Dong Nai Province, Vietnam | Lot C I.III-3+5+7, Long Thanh Industrial Park, Tam An Commune, Long Thanh District, Dong Nai Province, Vietnam | Vinh Son Hamlet, Vinh Hao Commune, Tuy Phong District, Binh Thuan Province, Vietnam | Km 37, National Road 27, Tan Son Town, Ninh Son District, Ninh Thuan Province, Vietnam | 12th Floor, MPlaza Saigon, 39 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam |
| Principal activity | Convenience food manufacturing | Seasonings, convenience food manufacturing and packaging | Beverage manufacturing and trading | Beverage trading and manufacturing | Beverage manufacturing and trading and packaging | Beverage manufacturing | Beverage trading and distribution |
| Note | (g) (E) | \odot | (i) | (i) | (E) | Œ. | (E) |
| Number Indirect subsidiaries | Masan HN Company Limited ("HNF") | Masan Long An Company Limited ("MLA") | VinaCafé Bien Hoa Joint Stock Company ("VCF") | Café De Nam Joint Stock Company ("CDN") | Vinh Hao Mineral Water Corporation ("VHC") | Kronfa., JSC ("KRP") | Masan Beverage Company Limited ("MSB") |
| Number Indirect s | 17 | 18 | 19 | 20 | 21 | 22 | 23 |

Masan HN Company Limited ("HNF") was established under the Enterprise Registration Certificate No. 0700841110 dated 5 August 2020 issued by the Department of Planning and Investment of Ha Nam Province. **p**

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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| at 020 | | 56.8% | 56.8% | 42.6% | 37.4% | 56.8% | 1 |
|---|-----------------------|--|---|--|---|--|--|
| Percentage of omic interests 2/2020 1/1/20 | | 56. | 56. | 42. | 37. | 56. | |
| Percentage of economic interests at 31/12/2020 1/1/2020 | | %6.89 | 68.9% | 51.6% | 45.3% | %6.89 | 36.0% |
| Address | | Area B, Nam Cam Industrial Park, Dong Nam Nghe An Economic Zone, Nghi Long Commune, Nghi Loc District, Nghe An Province, Vietnam | Song Hau Industrial Park, Dong Phu Ward, Chau Thanh District, Hau Giang Province, Vietnam | Factory F5, Lot 6, Tan Dong Hiep A Industrial Park, Tan Dong Hiep Ward, Di An City, Binh Duong Province, Vietnam | Group 3A, Area 4, Suoi Mo, Bai Chay Ward, Ha Long City, Quang Ninh Province, Vietnam | 12th Floor, MPlaza Saigon, 39 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | D4 Street, Loc An-Binh Son Industrial Park, Binh Son Ward, Long Thanh District, Dong Nai Province, Vietnam |
| Principal activity | | Seasonings, convenience food manufacturing and packaging | Convenience food manufacturing and packaging | Convenience food manufacturing and trading | Beverage manufacturing and trading | Trading and distribution | Homecare products manufacturing and trading |
| Note | | (i) | (i) | (i) | Θ | (3) | (i)/ Note 5(a) |
| r | Indirect subsidiaries | Masan MB One Member Company Limited ("MMB") | Masan HG One Member Company Limited ("MHG") | Masan Jinju Joint Stock Company ("MSJ") | Quang Ninh Mineral Water Corporation ("QNW") | Masan HPC Company Limited ("HPC") | Net Detergent Joint Stock Company ("NET") |
| Number | Indirect | 24 | 25 | 26 | 27 | 28 | 29 |

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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| Number | Name | Note | Principal activity | Address | Percentage of economic interests at | age of terests at |
|-----------|---|------------------|--------------------------|---|-------------------------------------|----------------------|
| idirect s | Indirect subsidiaries | | | | 31/12/2020 1/1/2020 | 0707/1/1 |
| 30 | Masan Innovation Company Limited ("INV") | (i) (e) | Trading and distribution | 12th Floor, MPlaza Saigon, 39 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | 68.9% | 1 |
| 31 | Hi-Fresh Company Limited ("HIF") | (E) | Trading and distribution | 8th Floor, MPlaza Saigon, 39 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | 68.9% | 1 |
| 32 | VCM Services and Trading Development Joint Stock Company ("VCM") | (p) | Investment holding | 7 Bang Lang 1 Street, Vinhomes Riverside Urban Zone, Viet Hung Ward, Long Bien District, Ha Noi City, Vietnam | 80.1% | 58.6% |
| 33 | Vincommerce General Commercial Services Joint Stock Company ("VinCommerce") | (ii) | Consumer retail | 5th Floor, MPlaza Saigon, 39 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | 80.1% | 58.6% |
| 34 | Vineco Agricultural Investment Development and Production Limited Liability Company ("VinEco") | (ii) | Agriculture | 7 Bang Lang 1 Street, Vinhomes Riverside Urban Zone, Viet Hung Ward, Long Bien District, Ha Noi City, Vietnam | 80.1% | 58.6% |
| 35 | VinEco – Tam Dao Agricultural Investment Development and Production Limited Liability Company ("VinEco Tam Dao") | (ii) | Agriculture | Co Quan Hamlet, Gia Khanh Commune, Binh Xuyen District, Vinh Phuc Province, Vietnam | 71.3% | 52.2% |
| 36 | Dong Nai – VinEco Agricultural Company Limited ("VinEco Dong Nai") | (ii) | Agriculture | Km 13, National Road 51, Long Khanh Hamlet, Tam Phuoc Commune, Bien Hoa City, Dong Nai Province, Vietnam | 62.1% | 45.4% |

Masan Innovation Company Limited and Hi-Fresh Company Limited were established under the Enterprise Registration Certificate No. 0316630008 dated 9 December 2020 and No. 0316638991 dated 14 December 2020, respectively, issued by the Department of Planning and Investment of Ho Chi Minh City. (e)



Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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| Principal activity |
|--|
| Suite 802, 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam |
| Suite 802, 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam |
| 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam |
| Exploring and processing Ha Thuong Commune, Dai Tu District, mineral Thai Nguyen Province, Vietnam |
| Deep processing of Hamlet 11, Ha Thuong Commune, nonferrous metals and Dai Tu District, Thai Nguyen Province, Vietnam precious metals (Tungsten) |
| Im Schleeke 78-91, 38642, Goslar, Germany |
| Im Schleeke 78-91, 38642, Goslar, Germany |
| Im Schleeke 78-91, 38642, Goslar, Germany |

(f) These entities are acquired from the acquisition of HCS, see Note 5(b).



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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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| Number | Name | Note | Principal activity | Address | Percentage of economic interests at 31/12/2020 1/1/2020 | f ts at 020 |
|----------|--|---------------|--|--|---|-------------------|
| Indirect | Indirect subsidiaries | | | | | |
| 45 | Chemische Fabriken Oker und Braunschweig AG | (iii) /(£) | Producing chemicals for manufacturing of paper and additives for the absorptive materials industry | Im Schleeke 78-91, 38642 Goslar, Germany | 86.4% | 1 |
| 46 | H.C. Starck Infrastructure GmbH & Co. KG | (iii) /(f) | Deep processing of nonferrous metals and precious metals (Tungsten) | Landsberger Str. 98, 80339 Munich, Germany | 86.4% | i |
| 47 | ChemiLytics GmbH & Co. KG | (iii) /(f) | Chemical analysis and physical measurement data | Im Schleeke 78-91, 38642 Goslar, Germany | 86.4% | 1 |
| 48 | H.C. Starck Tungsten GmbH | (iii) /(f) | Deep processing of nonferrous metals and precious metals (Tungsten) | Landsberger Str. 98, 80339 Munich, Germany | 86.4% | |
| 49 | H.C. Starck Nonferrous Metals Trading (Shanghai) Co. Ltd. | (iii) /(f) | Tungsten trading and distribution | Room 301, 69 Yonghong Road, Minhang District, Shanghai, China | 86.4% | 1 |
| 50 | H.C. Starck Canada Inc. | (iii) /(f) | Deep processing of nonferrous metals and precious metals (Tungsten) | 933 Vidal Street South, P.O. Box 3098, Samia, Ontario, N7T 8H8, Canada | 86.4% | 1 |
| 51 | H.C. Starck Tungsten GK | (jj) /(£) | Tungsten trading and distribution | 2-20, Kaigan 1-chome, Minato-kn, Tokyo, Japan | 86.4% | 1 |

(f) These entities are acquired from the acquisition of HCS, see Note 5(b).

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Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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| Number | Name | Note | Principal activity | Address | Percentage of economic interests at | tage of nterests at | |
|----------|---|------------------------|---|--|-------------------------------------|------------------------|--|
| Indirect | Indirect subsidiaries | | | | 31/12/2020 1/1/2020 | 0707/1/1 | |
| 52 | H.C. Starck Tungsten LLC | (iii) /(f) | Tungsten trading and distribution | 45 Industrial Place, Newton, MA 02461-1951, the United States of America | 86.4% | 1 | |
| 53 | H.C. Starck Jiangwu Tungsten Specialities (Ganzhou) Co. Ltd. | (iii) /(f) | Deep processing of nonferrous metals and precious metals (Tungsten) | Shuixi Nonferrous and Metallurgical Industrial Base, Zhanggong District, Ganzhou, Jiangxi Province, People's Republic of China | 51.8% | , | |
| 54 | Mapleleaf Company Limited ("MPL") | 3 | Investment holding | Suite 802, 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | %6.66 | %6.66 | |
| 55 | Masan Blue Corporation ("MBL") | $\widehat{\mathbf{S}}$ | Trading and distribution | 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | %8.66 | %8.66 | |
| 99 | Blue Tek Vietnam Joint Stock Company ("Blue Tek") | (g) . | Software publishing | 8th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | 20.9% | 1 | |
| 57 | MNS Feed Company Limited ("MNS Feed") | (iv) | Investment holding | Lot A4, Street No. 4, Song May Industrial Zone, Trang Bom District, Dong Nai Province, Vietnam | 87.9% | 87.3% | |

(f) These entities are acquired from the acquisition of HCS, see Note 5(b).

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Blue Tek Vietnam Joint Stock Company ("Blue Tek") was established under the Enterprise Registration Certificate No. 0316225810 dated 30 March 2020 issued by the Department of Planning and Investment of Ho Chi Minh City. (g)

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Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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| s at | | 65.6% | 65.6% | 65.6% | 87.3% | 87.3% | 87.3% | 87.3% |
|-------------------------------------|-----------------------|---|---|---|---|--|---|--|
| Percentage of nomic interests | 777 | | | | | | | |
| Percentage of economic interests at | | %0.99 | %0.99 | %0.99 | 87.9% | 87.9% | 87.9% | 87.9% |
| Address | • | Lot 13 and Lot 14, Tra Noc 1 Industrial Park, Tra Noc Ward, Binh Thuy District, Can Tho City, Vietnam | Lot A-2-5 and Lot A-2-6, Nhon Hoa Industrial Park, Nhon Hoa Ward, An Nhon Town, Binh Dinh Province, Vietnam | Yen Phu Hamlet, Giai Pham Commune, Yen My District, Hung Yen Province, Vietnam | Lot A4, Street No. 4, Song May Industrial Zone, Trang Bom District, Dong Nai Province, Vietnam | 10th Floor, Central Plaza, 17 Le Duan Street, District 1, Ben Nghe Ward, Ho Chi Minh City, Vietnam | Con Son Village, Ha Son Commune, Quy Hop District, Nghe An Province, Vietnam | 10th Floor, Central Plaza, 17 Le Duan Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam |
| Principal activity | | Animal protein | Animal protein | Animal protein | Investment holding | Investment holding | Swine breeding and trading | Investment holding |
| Note | | (iv) | (iv) | (iv) | (iv) | (iv) | (iv) | (iv) |
| Name | Indirect subsidiaries | Proconco Can Tho One Member Company Limited ("Proconco Can Tho") | ConCo Binh Dinh Co., Ltd. ("Proconco Binh Dinh") | Proconco Hung Yen Trading and Production Co., Ltd. ("Proconco Hung Yen") | MNS Meat Company Limited ("MNS Meat") | MNS Farm Company Limited ("MNS Farm") | MNS Farm Nghe An Company Limited ("MNF Nghe An") | MNS Meat Processing Company Limited ("MNS Meat Processing") |
| Number | Indirect | 99 | 29 | 89 | 69 | 70 | 71 | 72 |

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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| Percentage of economic interests at | 1/1/2020 | 87.3% | 87.3% | 1 | 1 |
|-------------------------------------|-----------------------|--|---|---|--|
| Perce economic | 31/12/2020 | 87.9% | 87.9% | 44.8% | 44.8% |
| Address | | Lot CN-02, Dong Van IV Industrial Park, Dai Cuong Village, Kim Bang District, Ha Nam Province, Vietnam | Lot 2 Street No. 15, Lot 3-5-7 Street No. 17, Lot 2 Street No. 17, Lot 9 Street No. 19, Tan Duc Industrial Park, Huu Thanh Ward, Duc Hoa District, Long An Province, Vietnam | 68 Nguyen Hue Street, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam | Kien An Hamlet, An Lap Ward, Dau Tieng District, Binh Duong Province, Vietnam |
| Principal activity | | Meat processing and trading | Meat processing and trading | Chicken breeding and trading | Meat processing and trading |
| Note | | (iv) | (iv) | (iv)/ Note 5(c) | (iv)/ (h) |
| Name | Indirect subsidiaries | MNS Meat Ha Nam Company Limited ("MNS Meat Ha Nam") | MEATDeli Sai Gon Company Limited (formerly known as MNS Meat Sai Gon Company Limited) ("MEATDeli Sai Gon") | 3F Viet Joint Stock Company ("3F Viet") | 3F Viet Food Company Limited ("3F Viet Food") |
| Number | Indirect | 73 | 74 | 75 | 76 |

(h) 3F Viet Food Company Limited is acquired from the acquisition of 3F Viet, see Note 5(c).



Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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| Number | Name | Note | Principal activity | Address | Percentage of economic interests at 31/12/2020 1/1/2020 | ge of erests at 1/2020 |
|------------------|---|----------------|--|--|---|------------------------------|
| Direct associate | ssociate | | | | | |
| 1 | Vietnam Technological and Commercial Joint Stock Bank ("Techcombank") | | Banking | Techcombank Tower, 191 Ba Trieu Street, Le Dai Hanh Ward, Hai Ba Trung District, Hanoi, Vietnam | Note 7(c) | (3) |
| Indirect | Indirect associates | | | | | |
| П | Cholimex Food Joint Stock Company ("Cholimex") | (vi) | Seasonings manufacturing and trading | Lot C40 – 43/I, Street No. 7, Vinh Loc Industrial Park, Binh Chanh District, Ho Chi Minh City, Vietnam. | 32.8% | 32.8% |
| 7 | Thuan Phat Packing Joint Stock Company ("Thuan Phat") | (vii) | Packaging manufacturing | Tan Bien Ward, Bien Hoa City, Dong Nai Province, Vietnam | 25.0% | 25.0% |
| 3 | Abattoir Long Binh Joint Stock Company ("Abattoir") | (vii) | Animal processing | Long Binh Ward, Bien Hoa City, Dong Nai Province, Vietnam | 25.0% | 25.0% |
| 4 | Dong Nai Producing Trading Service Joint Stock Company ("Donatraco") | (vii)/ (g) | Agriculture | 75A Ha Huy Giap Street, Quyet Thang Ward, Bien Hoa City, Dong Nai Province, Vietnam | 1 | 21.3% |
| vo. | Vissan Joint Stock Company ("Vissan") | (vii) | Food manufacturing and retailing | 420 No Trang Long Street, Ward 13, Binh Thanh District, Ho Chi Minh City, Vietnam | 24.9% | 24.9% |
| 9 | Jiangwu H.C. Starck Tungsten Products Co., Ltd. | (viii)/ (f) | Deep processing of nonferrous metals and precious metals Tungsten) | Shuixi Nonferrous and Metallurgical Industrial Base, Zhanggong District, Ganzhou, Jiangxi Province, People's Republic of China | 30.0% | 1 |

(f) This entity is acquired from the acquisition of HCS, see Note 5(b).



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(g) During the year, this associate issued additional shares to other investors at par which was not subscribed by the Group, as such the Group's voting right and economic interest was reduced from 21.3% to 10.6%. The investment in this entity was transferred to equity investments in other entities.

The percentage of economic interests for subsidiaries represents the effective percentage of economic interests of the Company both directly and indirectly in the subsidiaries, which is determined based on percentage of equity owned (directly and indirectly) in the subsidiaries, except for other arrangements (if any). The percentage of economic interests for associates represents the direct percentage of economic interests of the Company and its subsidiaries in the associates.

- (i) These entities are direct and indirect subsidiaries of MCH.
- (ii) These entities are direct and indirect subsidiaries of VCM.
- (iii) These entities are direct and indirect subsidiaries of MHT.
- (iv) These entities are direct and indirect subsidiaries of MML.
- (v) These entities are direct and indirect subsidiaries of MH.
- (vi) This entity is an indirect associate of MCH.
- (vii) These entities are indirect associates of MML.
- (viii) This entity is an indirect associate of MHT.

As at 31 December 2020, the Group had 37,285 employees (1/1/2020: 40,610 employees).

(c) Normal operating cycle

The normal operating cycle of the Group is generally within 12 months.

2. Basis of preparation

(a) Statement of compliance

The consolidated financial statements have been prepared in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting.

(b) Basis of measurement

The consolidated financial statements, except for the consolidated statement of cash flows, are prepared on the accrual basis using the historical cost concept. The consolidated statement of cash flows is prepared using the indirect method.

(c) Annual accounting period

The annual accounting period of the Group is from 1 January to 31 December.

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(d) Accounting and presentation currency

The Company's accounting currency is Vietnam Dong ("VND"). The consolidated financial statements are prepared and presented in millions of Vietnam Dong ("VND million").

3. Summary of significant accounting policies

The following significant accounting policies have been adopted by the Group in the preparation of these consolidated financial statements.

(a) Basis of consolidation

(i) Common-control business combination

Business combination where the same group of shareholders ("the Controlling Shareholders") control the combining companies before and after the business combination meets the definition of business combination under common control because there is a continuation of the risks and benefits to the Controlling Shareholders. Such common control business combination is specifically excluded from the scope of Vietnamese Accounting Standard No. 11 *Business Combination* and in selecting its accounting policy with respect to such transaction, the Group has considered Vietnamese Accounting Standard No. 01 *Framework* and Vietnamese Accounting Standard No. 21 *Presentation of Financial Statements*. Based on these standards, the Group has adopted the merger ("carry-over") basis of accounting. The assets and liabilities of the combining companies are consolidated using the existing book values from the Controlling Shareholders' perspective. Any difference between the cost of acquisition and net assets acquired is treated as a deemed distribution to or contribution from shareholders and recorded directly in undistributed profits after tax under equity.

The consolidated statements of income and cash flows include the results of operations of the combining companies from the acquisition date.

(ii) Non-common control business combination

Non-common control business combinations are accounted for using the purchase method as at the acquisition date, which is the date on which control is transferred to the Group. Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, the Group takes into consideration potential voting rights that currently are exercisable.

Cost of a business combination (cost of the acquisition) is the aggregate amount of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the acquirer in the acquisition in exchange for control of the acquiree and any costs directly attributable to the business combination. Identifiable assets acquired, identifiable liabilities and contingent liabilities assumed in a business combination are recognised at fair value at the acquisition date.

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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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Any goodwill that arises representing the excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the acquiree is recognised in consolidated balance sheet, then amortised through to the consolidated statement of income (see Note 3(1)). When the excess is negative (gain from bargain purchase), it is recognised in the consolidated statement of income for the current year after a reassessment has been performed to ensure that the measurement of identifiable assets acquired, liabilities and contingent liabilities assumed and the cost of the business combination appropriately reflects consideration of all available information as of the acquisition date.

Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurred in connection with business combinations include any costs directly attributable to the combination, such as professional fees paid to accountants, legal advisers, valuers and other consultants to affect the combination. Transaction costs are capitalised into the cost of business combination. General administrative costs and other costs that cannot be directly attributed to the particular combination being accounted for are not included in the cost of the combination; they are recognised as an expense when incurred.

(iii) Subsidiaries

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that currently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

(iv) Associates (equity accounted investees)

Associates are those entities in which the Group has significant influence, but not control, over the financial and operating policies. Significant influence is presumed to exist when the Group holds between 20 and 50 percent of the voting power of another entity. Associates are accounted for in the consolidated financial statements using the equity method (equity accounted investees). They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group's share of the profit or loss of equity accounted investees, after adjustments to align the accounting policies with those of the Group, from the date that significant influence commences until the date that significant influence ceases. The carrying amount of investments in equity accounted investees is also adjusted for the alterations in the investor's proportionate interest in the investees arising from changes in the investee's equity that have not been included in the income statement (such as foreign exchange translation differences, etc.). When the Group's share of losses exceeds its interest in an equity accounted investee, the carrying amount of that interest (including any long-term investments) is reduced to nil and the recognition of further losses is discontinued except to the extent that the Group has an obligation or has made payments on behalf of the investee.

Gain or loss on disposal of interest in an associate without losing significant influence, including through dilution of interest (deemed disposal) in the associate, is recognised in the consolidated statement of income.

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(v) Non-controlling interests ("NCI")

NCI are measured at their proportionate share of the acquiree's identifiable net assets at date of acquisition.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as transactions with owners. The difference between the change in the Group's share of net assets of the subsidiary and any consideration paid or received is recorded directly in undistributed profits after tax under equity, except where such difference arises from a transaction that is contractually linked to an issuance of shares or capital contribution at a premium or surplus in which case the difference is recorded in other capital.

(vi) Transactions eliminated on consolidation

Intra-group transactions, balances, and any unrealised gains and losses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. However, foreign currency difference arising on intra-group monetary items, whether short-term or long-term are recorded in the consolidated statement of income. Unrealised gains and losses arising from transactions with associates are eliminated against the investment to the extent of the Group's interest in the associate.

(b) Foreign currency

(i) Foreign currency transactions

Transactions in currencies other than VND during the year have been translated into VND at rates approximating actual rates of exchange ruling at the transaction dates.

Monetary assets and liabilities denominated in currencies other than VND are translated into VND at the rates at the end of the annual accounting period quoted by the commercial bank where the Company or its subsidiaries most frequently conduct transactions.

All foreign exchange differences are recorded in the consolidated statement of income.

(ii) Foreign operations

For the purpose of presenting the consolidated financial statements, the financial information of foreign operations are translated to VND as follows:

- Assets and liabilities including goodwill and fair value adjustments arising on acquisition, are translated to VND at the account transfer buying rate (for assets) and the account transfer selling rate (for liabilities) at the end of the annual accounting period quoted by the commercial bank where the Company most frequently conducts transactions;
- Revenue, income, expenses and cash flows of foreign operations are translated to VND at exchange rates at which approximate actual exchange rates ruling on the dates of transactions; and
- Capital is translated to VND at historical exchange rate. Accumulated losses/retained profits, funds and reserves are derived from the translated net profit/loss and movements from which they were appropriated.



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Foreign currency differences arising from the translation of foreign operations' financial statements to VND are recognised in the consolidated balance sheet under the caption "Foreign exchange differences" in equity. When the foreign currency differences relate to a foreign operation that is consolidated but not wholly owned, accumulated foreign exchange differences arising from translation are allocated to, and recognised as part of, non-controlling interests in the consolidated balance sheet.

(c) Cash and cash equivalents

Cash comprises cash balances and call deposits. Cash equivalents are short-term highly liquid investments that are readily convertible to known amounts of cash are subject to an insignificant risk of changes in value and are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

(d) Investments

(i) Trading securities

Trading securities are bonds held by the Group for trading purpose i.e. purchased for resale with the aim of making profits over a short period of time. Trading securities are initially recognised at cost which include purchase price plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at cost less interest income for the period before investment acquisition date and allowance for diminution in value. An allowance is made for diminution in value of trading securities if market price of the securities item falls below its carrying amount. The allowance is reversed if the market price subsequently increases after the allowance was recognised. An allowance is reversed only to the extent that the securities' carrying amount does not exceed the carrying amount that has been determined if no allowance had been recognised.

(ii) Held-to-maturity investments

Held-to-maturity investments are those that the management of the Company or its subsidiaries has the intention and ability to hold until maturity. Held-to-maturity investments include term deposits at banks and loans receivable held to maturity. These investments are stated at costs less allowance for doubtful debts.

(iii) Equity investment in other entities

Equity investments in other entities of which the Company or its subsidiaries have no control or significant influence are initially recognised at cost, which include purchase price plus any directly attributable transaction costs. Subsequent to initial recognition, these investments are stated at cost less allowance for diminution in value. An allowance is made for diminution in investment values if the investee has suffered a loss, except where such a loss was anticipated by the management of the Company or its subsidiaries before making the investment. The allowance is reversed if the investee subsequently made a profit that offsets the previous loss for which the allowance had been made. An allowance is reversed only to the extent that the investment's carrying amount does not exceed the carrying amount that would have been determined if no allowance had been recognised.

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(e) Accounts receivable

Accounts receivable from customers and other receivables are stated at cost less allowance for doubtful debts.

Factoring

Depending on market conditions and liquidity requirements, the Group enters into factoring agreements to transfer accounts receivable from customers. For factoring transactions, the Group assesses whether accounts receivable from customers can be derecognised in their entirety or not, basing on the extent to which it retains the risks and rewards of ownership of the accounts receivable from customers.

If the Group:

- transfers substantially all the risks and rewards of ownership of the receivables, the Group
 derecognises the receivables and recognises separately as assets or liabilities any rights and
 obligations created or retained in the transfer;
- retains substantially all the risks and rewards of ownership of the receivables, the Group continues to recognise the receivables;
- neither transfers nor retains substantially all the risks and rewards of ownership of the receivables, the Group determines whether it has retained control. If the Group does not retain control, it derecognises the receivables and recognises separately as assets or liabilities any rights and obligations created or retained in the transfer. If the Group retains control, it continues to recognise the receivables to the extent of its continuing involvement in the receivables.

The extent of continuing involvement in the transferred assets is the extent to which it is exposed to changes in the value of the transferred assets, which is the lower of the carrying amount of assets and the maximum amount of the consideration that the Group could be required to pay ("the guarantee amount").

When the Group continues to recognise an asset to the extent of its continuing involvement, the Group also recognises an associated liability. The associated liability is initially measured at the guarantee amount plus the fair value of the guarantee. Subsequently the initial fair value of the guarantee is recognised in the consolidated statement of income on a time proportion basis.

(f) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weighted average basis and includes all costs incurred in bringing the inventories to their present location and condition. Cost in the case of finished goods and work in progress includes raw materials, direct labour and attributable overheads. Net realisable value is the estimated selling price of inventory items, less the estimated costs of completion and direct selling expenses.

The Group applies the perpetual method of accounting for inventories.

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(g) Tangible fixed assets

(i) Cost

Tangible fixed assets are stated at cost less accumulated depreciation. The initial cost of a tangible fixed asset comprises its purchase price, including import duties, non-refundable purchase taxes and any directly attributable costs of bringing the asset to its working condition for its intended use and the costs of dismantling and removing the asset and restoring the site on which it is located. Expenditure incurred after tangible fixed assets have been put into operation, such as repair, maintenance and overhaul cost, is charged to the consolidated statement of income in the year in which the cost is incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of tangible fixed assets beyond their originally assessed standard of performance, the expenditure is capitalised as an additional cost of tangible fixed assets. In situations where the self-constructed tangible assets have been completed and are put into used but their cost is not finalised, their historical cost will be recorded to provisional cost using temporarily estimated value and they shall be adjusted with the difference after the finalised cost are approved.

Mining properties comprise mine rehabilitation assets and fair value of mineral reserves from business combination. Tangible fixed assets also comprise fair value of other assets from business combination.

(ii) Depreciation

Machinery and equipment and fair value of mineral reserves from business combination directly related to mining activities

Machinery and equipment and fair value of mineral reserves from business combination which are directly related to mining activities are depreciated over the estimated mineral reserve on a unit-of-production basis. Mineral reserves are estimates of the amount of product that can be economically and legally extracted from the Group's mining properties. The estimated total production quantity output which tangible fixed assets are depreciated on a unit-of-production basis are as follows:

| | As at 31/12/2020 | As at 1/1/2020 |
|-----------|----------------------------|----------------------------|
| ST plant | 171,865 tonnes of tungsten | 171,865 tonnes of tungsten |
| APT plant | 166,990 tonnes of tungsten | 166,990 tonnes of tungsten |

Others

Depreciation is computed on a straight-line basis over the estimated useful lives of tangible fixed assets. The estimated useful lives are as follows:

| | mining properties | 19 years |
|---|-----------------------------|------------|
| | buildings and structures | 4-50 years |
| • | leasehold improvements | 3-5 years |
| • | machinery and equipment | 2-25 years |
| | office equipment and others | 3-15 years |
| | motor vehicles | 3-25 years |

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Construction assets which are completed and put into use before finalising construction costs are stated at provisional cost. On the date the construction costs are finalised and approved, provisional cost shall be adjusted to finalised cost and accumulated depreciation shall not be adjusted. The subsequent depreciation charge is determined as the approved value minus the accumulated depreciation made for the period up to the approval of finalisation of fixed assets divided by the remaining depreciation period of the fixed assets according to relevant regulations.

(h) Intangible fixed assets

(i) Land use rights

Land use rights comprise:

- those granted by the State for which land use payments have been made;
- those acquired in a legitimate transfer;
- rights to use leased land obtained before the effective date of Land Law (2003) for which payments have been made in advance for more than 5 years and supported by land use right certificate issued by competent authority; and
- those acquired by the Group in business combination.

Land use rights with indefinite term are stated at cost and are not amortised. Land use rights with definite term are stated at cost less accumulated amortisation. The initial cost of land use rights comprises its purchase price and any directly attributable costs incurred in conjunction with securing the land use rights. Amortisation is computed on a straight-line basis over their estimated useful lives ranging from 10 to 50 years. Fair value of land use right acquired in a business combination is determined using direct comparision method by comparing recent asking/transacted price of similar properties in a similar area.

(ii) Software

Costs of software comprise:

- cost of acquiring a new software, which is not an integral part of the related hardware, is capitalised and treated as an intangible fixed asset. Software cost is amortised on a straight-line basis over a period ranging from 3 to 10 years; and
- cost incurred during actual software development phase when the following conditions are met:
 - o respective costs are attributable directly to the software development stage;
 - o there is well-founded expectation verifiable by program designs, models, or the like that the development activities to be capitalised will be finalised successfully and thus the intention to complete the development project should be given;
 - o the Group will be able to implement and use the software after its development;
 - o adequate technical, financial and personnel resources should be available to complete the software development successfully; and
 - o the Group is able to measure expenditure attributable to the software development project reliably.

Self-developed software are amortised on a straight-line basis over period of up to 4 years starting from the date on which the respective modules are completed.

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(iii) Brand name

Brand names that are acquired by the Group in the acquisition of subsidiary are capitalised and presented as an intangible fixed asset. The fair value of brand names is amortised on a straight-line basis over the estimated useful lives ranging from 10 to 31 years.

The fair value of brand name acquired in a business combination is based on the discounted estimated royalty payments that have been avoided as a result of the brand name being owned.

(iv) Customer relationships

Customer relationships that are acquired by the Group in the acquisition of subsidiary are capitalised and presented as an intangible fixed asset. The fair value of customer relationships is amortised on a straight-line basis over the estimated useful lives ranging from 5 to 36 years.

The fair value of customer relationships acquired in a business combination is determined using the multiperiod excess earnings method, whereby the subject assets are valued after deducting a fair return on all other assets that are part of creating the related cash flows.

(v) Mineral water resources

Mineral water resources that are acquired by the Group in the acquisition of subsidiary are capitalised and presented as an intangible fixed asset. The fair value of mineral water resources is amortised on a straight-line basis over the estimated useful lives ranging from 10 to 37 years.

Fair values of mineral water resources acquired in a business combination are determined using either the direct comparison method or the multi-period excess earnings method. The direct comparison approach estimates the value of mineral resources by comparing recent asking/transacted price of similar interests located in a similar area. In the multi-period excess earnings method, subject assets are valued after deducting a fair return on all other assets that are part of creating the related cash flows.

(vi) Mining rights

The mining rights is calculated based on the remaining exploitable reserves multiplied with the price as announced by the provincial authorities in accordance with the Decree No. 203/2013/ND/CP dated 28 November 2013 which became effective from 20 January 2014. Cost of mining rights is stated at an amount equal to the present value of mining rights fee and was capitalised and treated as an intangible fixed asset. Amortisation of mining rights fees is computed on a straight-line basis over the period of 15 years which is the economic life of the mine reserves.

(vii) Technology

Technology that is acquired by the Group in the acquisition of subsidiary is capitalised and presented as an intangible fixed asset. The fair value of technology is amortised on a straight-line basis over the estimated useful lives ranging from 5 to 31 years.

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The fair value of technology acquired in a business combination is determined using the multi-period excess earnings method, whereby the subject assets are valued after deducting a fair return on all other assets that are part of creating the related cash flows.

(viii) Mineral water resources exploitation rights

Expenditure on obtaining exploitation rights for mineral water resources is capitalised and treated as an intangible fixed asset. Amortisation is computed on a straight-line basis over the estimated useful lives ranging from 9 to 30 years.

(ix) Development costs

Development costs comprise:

- Expenditure on the Group's development activities, whereby research findings are applied to a plan or design for the production of new or substantially improved products and processes, is capitalised if the product or process is technically and commercially feasible and the Group has sufficient resources to complete development. The expenditure capitalised include the costs of materials, direct labour and an appropriate portion of overheads. Other development expenditure, including expenditure on internally generated goodwill and brands, is recognised in the consolidated statement of income as an expense as incurred. Capitalised development costs are stated at cost less accumulated amortisation, which is provided on a straight-line basis over the estimated useful lives ranging from 3 to 16 years; and
- Development activities that are acquired by the Group in the acquisition of subsidiary is capitalised and presented as an intangible fixed asset. The fair value of development activities acquired in a business combination is determined using the multi-period excess earnings method, whereby the subject assets are valued after deducting a fair return on all other assets that are part of creating the related cash flows. The fair value of development activities is amortised on a straight-line basis over the estimated useful live of 16 years.

(i) Investment property

(i) Cost

Investment property held to earn rental is stated at cost less accumulated depreciation. The initial cost of an investment property held to earn rental comprises its purchase prices and any directly attributable expenditure of bringing the property to the condition necessary for it to be capable of operating in the manner intended by the Board of Management of the Company or its subsidiaries. Expenditure incurred after the investment property held to earn rental has been put into operation, such as repair and maintenance cost, is charged to the consolidated statement of income in the year in which the cost is incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in future economic benefits in excess of the originally assessed standard of performance of the existing investment property held to earn rental, the expenditure is capitalised as an additional cost of the investment property.



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(ii) Depreciation

Depreciation is computed on a straight-line basis over the estimated useful lives of investment property. The estimated useful lives are as follows:

buildings
 infrastructures
 20 − 25 years
 5 − 20 years

(j) Construction in progress

Construction in progress represents the costs of swine breeders, construction and machinery which have not been fully completed or installed and mineral assets under development. No depreciation is provided for construction in progress during the period of breeding the swines, construction, installation and commissioning stages.

Mineral assets under development comprise mineral reserve and related development costs acquired in a business combination and subsequent development expenditure. These assets are qualified for capitalisation when the mineral reserve to which they relate is proven to be commercially and technically viable. They are initially recognised at their fair value as part of business combination accounting and subsequent development expenditure are capitalised net of proceeds from the sale of ore extracted during the development phase. On completion of development, defined as the time when saleable materials begin to be extracted from the mine, all assets are reclassified to either "machinery or equipment" or "mining properties" in tangible fixed assets or in long-term prepaid expenses.

(k) Long-term prepaid expenses

(i) Other mining costs

In accordance with the Official Letter No. 12727/BTC-TCDN dated 14 September 2015 from the Ministry of Finance which provides guidance that mining related costs could be recognised as long-term prepaid expenses under non-current assets.

Other mining costs comprise of:

- Exploration, evaluation and development expenditure (including development stripping); and
- Production stripping (as described below in "Deferred stripping costs").

Deferred stripping costs

In open pit mining operations, it is necessary to remove overburden and other waste materials to access ore body. Stripping costs incurred in the development phase of a mine (development stripping costs) are recorded as part of the cost of construction of the mine. All development stripping expenditure incurred during construction phase are transferred to other mining costs.



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The costs of removal of the waste material during a mine's production phase (production stripping costs) are deferred where they give rise to future benefits:

- a) It is probable that the future economic benefits will flow to the Group;
- b) The component of the ore body for which access has been improved can be identified; and
- c) The costs incurred can be measured reliably.

Production stripping costs are allocated between inventories and long-term prepaid expenses in accordance with the life of mine strip ratio.

The life of mine strip ratio represents the estimated total volume of waste, to the estimated total quantity of economically recoverable ore, over the life of the mine. These costs are recognised as long-term prepaid expenses where the current period actual stripping ratio is higher than the average life of mine strip ratio.

The development and production stripping costs are amortised over the life of the proven and probable reserves of the relevant components on a systematic basis.

(ii) Prepaid land costs

Prepaid land costs comprise prepaid land lease rentals, including those for which the Group obtained land use rights certificate but are not qualified as intangible fixed assets under Circular No. 45/2013/TT-BTC dated 25 April 2013 of the Ministry of Finance providing guidance on management, use and depreciation of fixed assets and other costs incurred in conjunction with securing the use of leased land. These costs are recognised in the consolidated statement of income on a straight-line basis over the terms of the leases ranging from 35 to 50 years.

(iii) Land compensation costs

Land compensation costs comprise costs incurred in conjunction with securing the use of leased land. These costs are recognised in the consolidated statement of income on a straight-line basis over the terms of the leases.

(iv) Printing axles, tools and supplies

Printing axles, tools and supplies are initially stated at cost and amortised on a straight-line basis over their useful lives ranging from over 1 to 3 years.

Tools and supplies include assets held for use by the Group in the normal course of business whose costs of individual items are less than VND30 million and therefore not qualified for recognition as fixed assets under prevailing regulation.

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(v) Goodwill from equitisation

Goodwill generated from state-owned enterprise's equitisation is recognised as long-term prepaid expenses. Goodwill generated from state-owned enterprise's equitisation includes brand name value and potential development value. Brand name value is determined on the basis of actual costs incurred for creation and protection of trademarks, trade name in the course of the enterprise's operation for the period of five years before the valuation date (including establishment costs and expenditures on training, advertising and promotional activities incurred to promote and introduce the enterprise and its products and website costs). Potential development value is evaluated on the basis of profitability of the enterprise in the future taking into account the enterprise's profit ratio and interest rates of 5-year government bonds. Goodwill generated from the state-owned enterprise equitisation is amortised on a straight-line basis over ten years starting from the date of conversion from a state-owned enterprise into a joint stock company (date of first business registration certificate for a joint stock company).

(vi) Swine breeders

Cost of swine breeders is recognised as long-term prepaid expenses and amortised on a straight-line basis over their expected useful lives period ranging from 2 to 3 years. The amortisation of swine breeders that directly relates to farming of swine in work in progress is capitalised as part of the cost of work in progress.

(vii) Other long-term prepaid expenses

Other long-term prepaid expenses include pre-operating expenses and other prepaid expenses which are stated at costs and amortised on a straight-line basis over their expected useful lives.

(l) Goodwill

Goodwill arises on acquisition of subsidiaries and associates in non-common control acquisition. Goodwill is measured at cost less accumulated amortisation. Cost of goodwill represents the excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the acquiree.

Goodwill arising on acquisition of a subsidiary is amortised on a straight-line basis over 10 years. Carrying value of goodwill arising on acquisition a subsidiary is written down to recoverable amount where management determines that it is not fully recoverable.

In respect of associates, the carrying amount of goodwill is included in the carrying amount of the investment and is not amortised.

(m) Trade and other payables

Accounts payable to suppliers and other payables are stated at their costs.

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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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(n) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

(i) Mining rights fee

In accordance with the Law on Minerals 2010, a subsidiary of the Company has an obligation to pay the government fees for mining rights grant. The mining rights fee is calculated based on the remaining exploitable reserves and the price to calculate the charge for granting mining rights in accordance with:

- Decree No. 203/2013/ND-CP dated 28 November 2013 ("Decree 203"), Decree No. 158/2016/ND-CP dated 29 November 2016 ("Decree 158") and Circular No. 38/2017/TT-BTNMT dated 16 October 2017 ("Circular 38") until 15 September 2019; and
- Decree No. 67/2019/ND-CP dated 31 July 2019 ("Decree 67") from 15 September 2019.

The prices to calculate the resource royalty is announced by the provincial People's Committee. The conversion method is based on various parameters of the conversion coefficient under guidelines of Circular 38 and/or Decree 67.

(ii) Mine rehabilitation

The mining, extraction and processing activities of the Group normally give rise to obligations for site closure or rehabilitation. Closure and rehabilitation works can include facility decommissioning and dismantling; site and land rehabilitation. The extent of work require and the associated costs are dependent on the requirements of Ministry of Natural Resources and Environment ("MONRE") and the Group's environmental policies based on the Environment Impact Report.

Provisions for the cost of each closure and rehabilitation program are recognised at the time that environmental disturbance occurs. When the extent of disturbance increases over the life of an operation, the provision is increased accordingly. Costs included in the provision encompass all closure and rehabilitation activity expected to occur progressively over the life of the operation proportional to the degree of influence on the environment existing at the end of the annual accounting period.

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting dates and the cost is charged to the consolidated statement of income. Routine operating costs that may impact the ultimate closure and rehabilitation activities, such as waste material handling conducted as an integral part of a mining or production process, are not included in the provision. Costs arising from unforeseen circumstances, such as the contamination caused by unplanned discharges, are recognised as an expense and liability when the event gives rise to an obligation which is probable and capable of reliable estimation.

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The timing of the actual closure and rehabilitation expenditure is dependent on the life of the mine. Closure and rehabilitation provisions are measured at the expected value of future cash flows, discounted to their present value and determined according to the probability of alternative estimates of cash flows occurring for each operation. Significant judgments and estimates are involved in forming expectations of future activities and the amount and timing of the associated cash flows. Those expectations are formed based on existing environmental and regulatory requirements which give rise to a constructive obligation.

When provisions for closure and rehabilitation are initially recognised, the corresponding cost is capitalised as an asset if the related obligations for closure and rehabilitation are unavoidable to the construction of the asset. The capitalised cost of closure and rehabilitation activities is recognised in other mining assets and depreciated accordingly. The value of the provision is progressively increased over time as the effect of the discounting unwinds, creating an expense recognised in financial expenses.

Closure and rehabilitation provisions will also be adjusted for changes in estimates. These adjustments will be accounted for as a change in the corresponding capitalised cost, except where a reduction in the provision is greater than the under-depreciated capitalised cost of the related assets, in which the capitalised cost is reduced to nil and the remaining adjustment is recognised in the consolidated income statement. Changes to the capitalised cost result in an adjustment to future depreciation. Adjustments to the estimated amount and timing of future closure and rehabilitation cash flows are a normal occurrence in light of the significant judgements and estimates involved.

(iii) Severance allowance

Under the Vietnamese Labour Code, when an employee who has worked for 12 months or more ("the eligible employees") voluntarily terminates his/her labour contract, the employer is required to pay the eligible employee severance allowance calculated based on years of service and employee's compensation at termination. Provision for severance allowance has been provided based on employees' years of service and their average salary for the six-month period prior to the end of the annual accounting period. For the purpose of determining the number of years of service by an employee, the period for which the employee participated in and contributed to unemployment insurance in accordance with prevailing laws and regulations and the period for which severance allowance has been paid by the Group are excluded.

(iv) Pensions

Pensions are retirement benefits and are classified as either defined contribution plans or defined benefit plans.

Under a defined contribution plan, the Group pays fixed contributions into a separate fund. The amount of an employee's future retirement benefit is only based on the contributions paid and the income earned from the investment. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employees' services in the current and prior years. The Group's contributions are to be recognised as expenses in the year in which they are incurred.



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Under a defined benefit plan, employees will receive a defined amount of pension benefit on retirement, usually dependent on one or more factors such as age, years of service and compensation. The provision to be recognised for a defined benefit plan is calculated as the present value of the defined benefit obligations at the end of the annual accounting period. The defined benefit obligation is calculated annually by independent actuaries. The present value of the defined benefit obligation is determined by discounting estimated future cashflow using interest rates of high-quality AA-corporation bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximation to the terms of the related pension liability. The measurement of defined benefit obligation involves estimation of future cashflows, employee turnover, mortality and future increase in salaries.

Remeasurements of the net defined benefit obligation, which comprise actuarial gains and losses and the relevant deferred tax are recognised in equity under the caption "Other equity funds" in accordance with a ruling from the Ministry of Finance.

(o) Bonds issued

Straight bonds

At initial recognition, straight bonds are measured at cost which comprises proceeds from the issuance net of issuance costs. Any discount, premium or issuance costs are amortised on a straight-line basis over the terms of the bonds.

(p) Taxation

Income tax on the consolidated profit or loss for the year comprises current and deferred tax. Income tax is recognised in the consolidated statement of income except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the end of the annual accounting period and any adjustments to tax payable in respect of previous years.

Deferred tax is provided using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amounts of assets and liabilities using tax rates enacted or substantively enacted at the end of the annual accounting period.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.



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(q) Equity

(i) Share capital and capital surplus

Ordinary shares are stated at par. Excess of issuance price over par value of shares issued is recognised as capital surplus. Incremental costs directly attributable to the issuance of shares, net of tax effects, are recognised as a deduction from capital surplus.

(ii) Other capital

Agreements to issue a fixed number of shares in the future are recognised based on their fair values at the dates of the agreements under other capital if there are no other settlement alternatives.

(r) Revenue

(i) Goods sold

Revenue from sale of goods is recognised in the consolidated statement of income when significant risks and rewards of ownership have been transferred to the buyer.

For sales of minerals, the sales price is usually determined on a provisional basis at the date of revenue recognition. Adjustments to the sales price subsequently occurs based on movements in quoted market or contractual prices up to the date of final pricing. The period between provisional invoicing and final pricing is typically between 30 and 60 days, but in some cases can be as long as 90 days to 180 days. Revenue on provisionally priced sales is recognised based on the estimated fair value of the total consideration receivable. In cases where the terms of the executed contractual sales agreement allow for an adjustment to the sales price based on a survey of the goods by the customer, assay results issued by a third party are preferable, unless customer's survey is within executed contractual tolerance, then sale is based on the most recently determined product specifications.

No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due or possible return of goods. Revenue from sale of goods is recognised at the net amount after deducting sales discounts stated on the invoice.

(ii) Services rendered

Revenue from services rendered is recognised in the consolidated statement of income in proportion to the stage of completion of the transaction. The stage of completion is assessed by reference to surveys of work performed. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due.

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(s) Financial income and financial expenses

(i) Financial income

Financial income comprises interest income from deposits, bonds and loans, gains on disposals of investments and foreign exchange gains. Interest income is recognised on a time proportion basis with reference to the principal outstanding and the applicable interest rate.

(ii) Financial expenses

Financial expenses comprise interest expense on borrowings and bonds, interest costs, foreign exchange losses and losses from disposal of investments. Borrowing costs are recognised as an expense in the year in which they are incurred, except where the borrowing costs relate to borrowings in respect of the construction of qualifying assets, in which case the borrowing costs incurred during the period of construction are capitalised as part of the cost of the assets concerned.

(t) Leases

(i) Leases assets

Leases in terms of which the Group, as lessee, assumes substantially all the risks and rewards of ownership are classified as finance leases. Tangible fixed assets acquired by way of finance leases are stated at an amount equal to the lower of fair value and the present value of the minimum lease payments at inception of the lease, less accumulated depreciation.

Depreciation on finance leased assets is computed on a straight-line basis over the shorter of the lease term and the estimated useful lives of the leased assets unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. The estimated useful lives of finance leased assets are consistent with the useful lives of tangible fixed assets as described in Note 3(g).

Assets held under other leases are classified as operating leases and are not recognised in the Group's consolidated balance sheet.

(ii) Leases payments

Payments made under operating leases are recognised in the consolidated statement of income on a straight-line basis over the term of the lease. Lease incentives received are recognised in the consolidated statement of income as an integral part of the total lease expense, over the term of the lease.

Lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

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(u) Earnings per share

The Group presents basic and diluted earnings per share ("EPS") for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to the ordinary shareholders (after deducting any amounts appropriated to bonus and welfare funds for the annual accounting period) of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to the ordinary shareholders and the weighted average number of ordinary shares outstanding for the effect of all dilutive potential ordinary shares.

(v) Segment reporting

A segment is a distinguishable component of the Group that is engaged either in providing related products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments. The Group's primary and secondary formats for segment reporting are based on business segments and geographical segments, respectively.

(w) Related parties

Parties are considered to be related to the Group if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions, or where the Group and the other party are subject to common control or significant influence. Related parties may be individuals or corporate entities and include close family members of any individual considered to be a related party.

(x) Employee stock ownership plans

Shares issued to employees based on the employee stock ownership plans are issued at par value.

(y) Comparative information

Comparative information in these consolidated financial statements is presented as corresponding figures. Under this method, comparative information for the prior year is included as an integral part of the current year consolidated financial statements and is intended to be read only in relation to the amounts and other disclosures relating to the current year. Accordingly, the comparative information included in these consolidated financial statements is not intended to present the Group's consolidated financial position, results of operations or cash flows for the prior year.

Comparative information as at 1 January 2020 was derived from the balances and amounts reported in the Group's consolidated financial statements as at and for the year ended 31 December 2019.

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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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4. Segment reporting

The Group has five reportable segments, as described below, which are the Group's strategic businesses. The strategic businesses offer different products and services, are managed separately because they require different technology and marketing strategies. For each of the strategic businesses, the Board of Management of the Company or its subsidiaries reviews internal management reports on a periodic basis.

The Group holds the following business segments through separate subsidiary groups:

- Branded consumer products
- MEATLife: integrated meat products.
- High-tech materials
- Consumer retail
- Others: financial services and others

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(a) Business segments

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

| Others Total | 2020 2019 2020 2019 VND VND VND VND million million million million | - 77,217,808 37,354,087 | 17,888,697 10,941,148 | 2.646,245 2,164,742 2,605,430 6,330,217 |
|---------------------------|---|-------------------------|-----------------------|---|
| Consumer retail | 2019 VND million | | - 2 | - (1 |
| | 2020 VND n million | 96 29,791,292 | 5,083,952 | (4,185,951) |
| tech materials | 2020 2019 VND VND million million | 60 4,710,096 | 66 785,391 | 68) 626,056 |
| High- | | 7,426,660 | 175,466 | 57 (123,868) |
| MEATLife | 2019 VND n rnillion | 40 13,798,75 | 84 2,265,60 | 82 330,157 |
| | 2020 VND on million | 16,108,040 | 54 2,709,784 | 162 472,582 |
| Branded consumer products | 2019 VND million | 16 18,845,240 | 7,890,154 | 3,209,262 |
| Branded con | 2020 VND million | 23,891,816 | n 9,919,495 | 3,796,422 |
| | | Segment revenue | Segment gross margin | Segment results |

Net unallocated income/(expenses)

Net profit

| 6,364,615 | |
|-----------|--|
| 1,395,013 | |

34,398

(1,210,417)



Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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| | Branded consumer products 31/12/2020 1/1/202 VND VND million million | onsumer ucts 1/1/2020 VND million | MEATLife 31/12/2020 1/1/ VND VI million mil | rLife 1/1/2020 VND million | High-tech materials 31/12/2020 1/1/2020 VND VND WDD million million | materials 1/1/2020 VND million | Consumer retail 31/12/2020 1/1/20 VND VNI million million | r retail 1/1/2020 VND million | Others 31/12/2020 1. VND million r | u/1/2020 VND million | Total 31/12/2020 VND million | tal 1/1/2020 VND million |
|---|--|---|--|-------------------------------------|---|---|---|--|---|----------------------------|---------------------------------------|-----------------------------------|
| Segment assets Unallocated assets | 18,243,868 11,219,229 | 11,219,229 | 18,126,855 15,004,817 | 15,004,817 | 39,020,014 28,080,203 | 28,080,203 | 21,709,258 24,652,861 | 24,652,861 | 17,729,569 15,083,325 | | 114,829,564 906,998 | 94,040,435 |
| Total assets | | | | | | | | | | | 115,736,562 | 97,297,251 |
| Segment liabilities Unallocated liabilities | 11,738,539 | 8,243,672 | 090,605,6 | 7,207,140 | 25,901,313 14,910,485 | 14,910,485 | 14,248,831 11,177,887 | 11,177,887 | , | 1 | 61,397,743 | 41,539,184 |
| Total liabilities | | | | - | | | | - | | | 90,706,283 | 45,408,844 |
| | 2020 VND million | 2019 VND million | 2020 VND million | 2019 VND million | 2020 VND million | 2019 VND million | 2020 VND million | 2019 VND million | 2020 VND million | 2019 VND million | 2020 VND million | 2019 VND million |
| Capital expenditure | 1,477,834 | 1,150,203 | 1,010,843 | 2,117,084 | 623,090 | 890,587 | 549,624 | 1 | , | ŧ | 3,661,391 | 4,157,874 |
| capital expenditure Depreciation | 669,645 | 598,289 | 453,987 | 371,612 | 1,385,169 | 1,115,653 | 726,095 | 1 | , | 1 | 16,771 3,234,896 | 4,721 2,085,554 |
| depreciation Amortisation | 338,130 | 298,059 | 373,730 | 440,189 | 357,643 | 224,557 | 1,425,328 | 1 | , | 1 | 3,838 2,494,831 | 3,005 |
| Unallocated | | | | | | | | | | | 870 | 338 |



Masan Group Corporation and its subsidiaries

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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(b) Geographical segments

Based on the geographical location of customers and assets, which is located in Vietnam ("Domestic") or countries other than Vietnam ("Overseas"), the Group holds following geographical segments through separate subsidiary groups:

| | Domesti | 0 | Oversea | | Total | |
|-------------------|---------------------|-------------|-------------|-------------|-------------|-------------|
| | 2020 VND million | VND million |
| egment revenue | 68,538,284 | 32,182,168 | 8,679,524 | 5,171,919 | 77,217,808 | 37,354,087 |
| egment assets | 106,883,171 | 97,297,251 | 8,853,391 | ı | 115,736,562 | 97,297,251 |
| pital expenditure | 3,569,501 | 4,162,595 | 108,661 | • | 3,678,162 | 4,162,595 |

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5. Business combinations

(a) Net Detergent Joint Stock Company ("NET")

On 20 February 2020, HPC, a subsidiary indirectly owned by the Company, successfully acquired 52.3% equity interest in Net Detergent Joint Stock Company ("NET"), a leading local homecare manufacturer, for a total consideration of VND565,077 million including transactions costs. Such transaction resulted in NET became a subsidiary indirectly owned by the Company.

The business combination had the following effect on the Group's assets and liabilities on the business combination date:

| | Pre-acquisition carrying amounts VND million | Fair value adjustments VND million | Recognised value on acquisition VND million |
|--|---|--|--|
| Cash and cash equivalents | 53,494 | - | 53,494 |
| Held-to-maturity investments | 63,500 | - | 63,500 |
| Accounts receivable – short-term | 48,238 | - | 48,238 |
| Inventories – net | 126,318 | - | 126,318 |
| Other current assets | 2,928 | - | 2,928 |
| Tangible fixed assets – net | 259,270 | 39,554 | 298,824 |
| Intangible fixed assets – net | 183 | 360,954 | 361,137 |
| Investment property – net | 11,774 | 6,854 | 18,628 |
| Other long-term assets | 46,967 | 78,495 | 125,462 |
| Accounts payable to suppliers - short-term | (195,753) | - | (195,753) |
| Short-term borrowings | (23,649) | - | (23,649) |
| Other current liabilities | (61,108) | - | (61,108) |
| Other long-term liabilities | (100) | - (0= 4=4) | (100) |
| Deferred tax liabilities | - | (97,171) | (97,171) |
| Net identifiable assets and liabilities | 332,062 | 388,686 | 720,748 |
| Net assets acquired | | | 376,606 |
| Goodwill on business combination | | | 188,471 |
| Total consideration transferred | | _ | 565,077 |
| Cash acquired | | | 53,494 |
| Net cash outflow | | _ | 511,583 |

Goodwill recognised on business combination is attributable mainly to synergies which management expects to realise by integrating NET into the Group's existing business.

For the period from acquisition date to 31 December 2020, the acquired business contributed net revenue of VND1,264,597 million and profit of VND110,640 million to the Group's results.

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(b) H.C Starck Holding (Germany) GmbH ("HCS")

On 9 June 2020, MTC, a subsidiary indirectly owned by the Company, successfully acquired 100.0% equity interest in H.C Starck Holding (Germany) GmbH ("HCS"), a global manufacturer of tungsten metal powders and carbides (midstream tungsten products). Such transaction resulted in HCS and its subsidiaries and associate became subsidiaries and associate indirectly owned by the Company and the Company's equity interests in HCS was 95.99%.

The business combination had the following effect on the Group's assets and liabilities on the business combination date:

| | Pre-acquisition carrying amounts VND million | Fair value adjustments VND million | Recognised value on acquisition VND million |
|--|---|--|--|
| Cash and cash equivalents | 940,190 | - | 940,190 |
| Inventories – net | 1,801,499 | (27,103) | 1,774,396 |
| Other current assets | 802,500 | _ | 802,500 |
| Tangible fixed assets - net | 1,644,135 | 2,426,235 | 4,070,370 |
| Intangible fixed assets – net | 68,442 | 3,372,981 | 3,441,423 |
| Other non-current assets | 1,061,461 | 199,528 | 1,260,989 |
| Current liabilities | (1,256,974) | _ | (1,256,974) |
| Long-term liabilities | (5,947,133) | (1,671,344) | (7,618,477) |
| Non-controlling interests | 50,670 | (99,962) | (49,292) |
| Net identifiable assets and liabilities | (835,210) | 4,200,335 | 3,365,125 |
| Share of net assets acquired | | | 3,230,198 |
| Negative goodwill on business combination (Note | : 32) | | (1,341,633) |
| Share of total consideration transferred | | _ | 1,888,565 |
| Net cash outflow | | | |
| Total consideration (including transaction cost) tra | ansferred | | 1,993,929 |
| Cash acquired | | | (940,190) |
| Net cash outflow | | | 1,053,739 |

For the period from the acquisition date to 31 December 2020, the acquired business contributed net revenue of VND3,398,299 million and net loss of VND376,202 million to the Group's results, excluding the above gain from bargain purchase.

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(c) 3F Viet Joint Stock Company ("3F Viet")

On 20 November 2020, MML, a subsidiary directly owned by the Company, successfully acquired 51% equity interest in 3F Viet Joint Stock Company, a local poultry food manufacturer, for a total consideration of VND614,774 million including transaction costs. Such transaction resulted in 3F Viet and its subsidiary became subsidiaries indirectly owned by the Company.

The business combination had the following effect on the Group's assets and liabilities on the business combination date:

| Cash and cash equivalents 572,807 - 572,807 Accounts receivable – short-term 50,928 - 50,928 Inventories – net 78,574 - 78,574 Other current assets 93,092 10,156 103,248 Tangible fixed assets – net 69,197 15,257 84,454 Finance leases assets – net 22,761 - 22,761 Intangible fixed assets – net - 322,659 322,659 Other non-current assets 57,615 - 57,615 Accounts payable to suppliers – short-term (184,352) - (184,352) Short-term borrowings and finance lease liabilities (70,204) - (70,204) Other current liabilities (30,405) - (30,405) Long-term borrowings and finance lease liabilities (34,422) - (34,422) Deferred tax liabilities - (52,211) (52,211) Net assets acquired 469,942 Goodwill on business combination 469,942 Total consideration transferred 572,807 | | Pre-acquisition carrying amounts VND million | Fair value adjustments VND million | Recognised value on acquisition VND million |
|---|---|---|--|---|
| Accounts receivable – short-term 50,928 - 50,928 Inventories – net 78,574 - 78,574 - 78,574 Other current assets 93,092 10,156 103,248 Tangible fixed assets – net 69,197 15,257 84,454 Finance leases assets – net 22,761 - 22,761 Intangible fixed assets – net 57,615 - 322,659 322,659 Other non-current assets 57,615 - 57,615 Accounts payable to suppliers – short-term (184,352) - (184,352) Short-term borrowings and finance lease liabilities (70,204) - (70,204) Other current liabilities (30,405) - (30,405) Long-term borrowings and finance lease liabilities (34,422) - (34,422) Deferred tax liabilities - (52,211) (52,211) Net identifiable assets and liabilities 625,591 295,861 921,452 Net assets acquired 469,942 Goodwill on business combination 144,832 Total consideration transferred 572,807 | Cash and cash equivalents | 572,807 | - | 572,807 |
| Other current assets 93,092 10,156 103,248 Tangible fixed assets – net 69,197 15,257 84,454 Finance leases assets – net 22,761 - 22,761 Intangible fixed assets – net - 322,659 322,659 Other non-current assets 57,615 - 57,615 Accounts payable to suppliers – short-term (184,352) - (184,352) Short-term borrowings and finance lease liabilities (70,204) - (70,204) Other current liabilities (30,405) - (30,405) Long-term borrowings and finance lease liabilities (34,422) - (34,422) Deferred tax liabilities - (52,211) (52,211) Net identifiable assets and liabilities 625,591 295,861 921,452 Net assets acquired 469,942 Goodwill on business combination 144,832 Total consideration transferred 572,807 | • | 50,928 | - | 50,928 |
| Tangible fixed assets – net 69,197 15,257 84,454 Finance leases assets – net 22,761 - 22,761 Intangible fixed assets – net - 322,659 322,659 Other non-current assets 57,615 - 57,615 Accounts payable to suppliers – short-term (184,352) - (184,352) Short-term borrowings and finance lease liabilities (70,204) - (70,204) Other current liabilities (30,405) - (30,405) Long-term borrowings and finance lease liabilities (34,422) - (34,422) Deferred tax liabilities - (52,211) (52,211) Net identifiable assets and liabilities 625,591 295,861 921,452 Net assets acquired 469,942 Goodwill on business combination 144,832 Total consideration transferred 614,774 Cash acquired 572,807 | Inventories – net | 78,574 | - | 78,574 |
| Finance leases assets – net 22,761 - 22,761 Intangible fixed assets – net - 322,659 322,659 Other non-current assets 57,615 - 57,615 Accounts payable to suppliers – short-term (184,352) - (184,352) Short-term borrowings and finance lease liabilities (70,204) - (70,204) Other current liabilities (30,405) - (30,405) Long-term borrowings and finance lease liabilities (34,422) - (34,422) Deferred tax liabilities - (52,211) (52,211) Net identifiable assets and liabilities 625,591 295,861 921,452 Net assets acquired 469,942 Goodwill on business combination 144,832 Total consideration transferred 614,774 Cash acquired 572,807 | Other current assets | 93,092 | 10,156 | 103,248 |
| Intangible fixed assets – net Other non-current assets S7,615 Accounts payable to suppliers – short-term (184,352) Short-term borrowings and finance lease liabilities (70,204) Other current liabilities (30,405) Long-term borrowings and finance lease liabilities (34,422) Deferred tax liabilities - (52,211) Net identifiable assets and liabilities Oodwill on business combination Total consideration transferred Cash acquired Cash acquired - 322,659 322,659 - 57,615 - 57,615 - (70,204) - (70,204) - (70,204) - (30,405) - (30,405) - (34,422) - (52,211) (52,211) A69,942 Goodwill on business combination Total consideration transferred 572,807 | | 69,197 | 15,257 | , |
| Other non-current assets Accounts payable to suppliers – short-term (184,352) Short-term borrowings and finance lease liabilities (70,204) Other current liabilities (30,405) Long-term borrowings and finance lease liabilities (34,422) Deferred tax liabilities - (52,211) Net identifiable assets and liabilities Net assets acquired Goodwill on business combination Total consideration transferred Cash acquired Cash acquired 57,615 - 57,615 - (184,352) - (70,204) - (30,405) - (30,405) - (34,422) - (52,211) (52,211) 469,942 614,774 Cash acquired 572,807 | | 22,761 | - | · |
| Accounts payable to suppliers – short-term (184,352) - (184,352) Short-term borrowings and finance lease liabilities (70,204) - (70,204) Other current liabilities (30,405) - (30,405) Long-term borrowings and finance lease liabilities (34,422) - (34,422) Deferred tax liabilities - (52,211) (52,211) Net identifiable assets and liabilities (625,591 295,861 921,452) Net assets acquired (60,942) Goodwill on business combination (614,774) Cash acquired (572,807) | - | - | 322,659 | · |
| Short-term borrowings and finance lease liabilities (70,204) - (70,204) Other current liabilities (30,405) - (30,405) Long-term borrowings and finance lease liabilities (34,422) - (34,422) Deferred tax liabilities - (52,211) (52,211) Net identifiable assets and liabilities 625,591 295,861 921,452 Net assets acquired 469,942 Goodwill on business combination 144,832 Total consideration transferred 614,774 Cash acquired 572,807 | | , | - | |
| Other current liabilities (30,405) - (30,405) Long-term borrowings and finance lease liabilities (34,422) - (34,422) Deferred tax liabilities - (52,211) (52,211) Net identifiable assets and liabilities 625,591 295,861 921,452 Net assets acquired 469,942 Goodwill on business combination 144,832 Total consideration transferred 614,774 Cash acquired 572,807 | | , , , | - | , , , |
| Long-term borrowings and finance lease liabilities Deferred tax liabilities - (52,211) Net identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer description of the identifiable assets and liabilities 625,591 Polymer | | , | - | , , , |
| Deferred tax liabilities - (52,211) (52,211) Net identifiable assets and liabilities 625,591 295,861 921,452 Net assets acquired 469,942 Goodwill on business combination 144,832 Total consideration transferred 614,774 Cash acquired 572,807 | | , , , | - | |
| Net identifiable assets and liabilities 625,591 295,861 921,452 Net assets acquired Goodwill on business combination 144,832 Total consideration transferred 614,774 Cash acquired 572,807 | | (34,422) | (50.011) | 1 |
| Net assets acquired 469,942 Goodwill on business combination 144,832 Total consideration transferred 614,774 Cash acquired 572,807 | Deferred tax liabilities | | (52,211) | (52,211) |
| Goodwill on business combination 144,832 Total consideration transferred 614,774 Cash acquired 572,807 | Net identifiable assets and liabilities | 625,591 | 295,861 | 921,452 |
| Total consideration transferred 614,774 Cash acquired 572,807 | Net assets acquired | | | 469,942 |
| Cash acquired 572,807 | Goodwill on business combination | | | 144,832 |
| | Total consideration transferred | | - | 614,774 |
| Net cash outflow 41,967 | Cash acquired | | _ | 572,807 |
| | Net cash outflow | | - | 41,967 |

Goodwill recognised on business combination is attributable mainly to synergies which management expects to realise by integrating 3F Viet into the Group's existing business.

For the period from the acquisition date to 31 December 2020, the acquired business contributed net revenue of VND106,243 million and net loss of VND11,171 million to the Group's results.



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6. Cash and cash equivalents

| | 31/12/2020 VND million | 1/1/2020 VND million |
|---|---------------------------|-------------------------|
| Cash on hand | 103,598 | 89,018 |
| Cash at banks | 1,804,062 | 1,780,712 |
| Cash in transit | 22,482 | 58,340 |
| Cash equivalents | 5,791,300 | 4,872,458 |
| Cash and cash equivalents in the consolidated statement of cash flows | 7,721,442 | 6,800,528 |

Cash equivalents represented term deposits at banks with original terms to maturity of three months or less from their transaction dates.

As at 31 December 2020, cash at bank with carrying value of VND115,396 million (1/1/2020: nil) were pledged with banks as security for loans granted to the Group (Note 20).

7. Investments

| | 31/12/2020 VND million | 1/1/2020 VND million |
|--|---------------------------|-------------------------|
| Short-term financial investments | | |
| Trading securities (a) | - | 472,134 |
| Held-to-maturity investments (b) | 447,250 | 312,320 |
| | 447,250 | 784,454 |
| Long-term financial investments | | |
| Held-to-maturity investments (b) | 7,400 | _ |
| Investments in associates (c) | 20,320,738 | 17,492,653 |
| Equity investments in other entities (d) | 30,589 | 21,646 |
| Allowance for diminution in the value of long-term financial investments | (5,628) | (8,442) |
| | 20,353,099 | 17,505,857 |
| _ | | |



Masan Group Corporation and its subsidiaries

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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Trading securities **a**

| | 1 | /1/2020 |
|--------------------|---|--|
| Cost VND millio | Allowance for diminution Fair value in value Quantity Cost VND million VND million | Allowance for diminution Fair value in value VND million VND million |
| | - 47,153 472,134 | |

The Group has not determined the fair values of the trading securities for disclosure in the consolidated financial statements because there is currently no guidance on determination of fair value using valuation techniques under Vietnamese Accounting Standards or the Vietnamese Accounting System for enterprises. The fair values of the trading securities may differ from their carrying amounts. *

Movements of investments in trading securities during the year were as follows:

| VND million VND million | 472,134 | (924,367) | |
|-------------------------|------------------------------|-----------|-----------------|
| | Opening balance Additions | Disposals | Closing halance |

Held-to-maturity investments <u>e</u>

Held-to-maturity investments - short-term represented term deposits in VND at banks with original terms to maturity of more than three months and less than 12 months from their transaction dates. As at 31 December 2020, term deposits with carrying value of VND12,900 million (1/1/2020: VND1,400 million) were pledged with banks as security for subsidiaries' performance obligations under certain agreements. Held-to-maturity investments - long-term represented term deposits in VND at banks with the remaining term to maturity of more than 12 months from balance sheet



55

17,492,653

20,320,738

Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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Investments in associates

(c)

| | | | Fair value VND million | 17,697,967 | * | | * | * | , , | ÷ (| * | ŧ | |
|------------|------|----------------------------------|---|--|--|--|----------------|---|-------------------------------------|-----------------------------------|--|-------------------------------|---|
| 1/1/2020 | | Carrying value at equity | accounted VND million | 15,083,325 | 249.392 | | 4,925 | 6,709 | | 218,21 | 2,135,490 | 1 | |
| 1/1 | 30 % | voting rights over charter | capital | 20.0% | 32.8% | | 25.0% | 25.0% | 200 | 21.3% | 24.9% | 1 | 1 |
| | % of | equity owned over charter | capital | 20.0% | 32.8% | | 25.0% | 25.0% | 20.00 | 21.3% | 74.9% | 1 | |
| | | | Fair value VND million | 23,672,458 | * | · · | * | * | . 4 | Đ | • | * | |
| 31/12/2020 | | Carrying value at equity | accounted Fair value VND million VND million | 17,729,570 | 249.392 | | 4,289 | 6,770 | | 1 000 | 2,133,490 | 195,227 | |
| 31/12 | % of | voting rights over charter | capital | 19.9% | 32.8% | | 25.0% | 25.0% | | 1 50 70 | 74.3% | 30.0% | |
| | Jo % | | capital | 19.9% | 32.8% | | 25.0% | 25.0% | | 1 80 70 | 74.9% | 30.0% | |
| | | | | Vietnam Technological and Commercial Joint Stock Bank ("Techcombank") (**) | Cholimex Food Joint Stock Company ("Cholimex") | Thuan Phat Packing Joint Stock Company | ("Thuan Phat") | Abattoir Long Binh Joint Stock Company ("Abattoir") | Dong Nai Producing Trading Services | Joint Stock Company (Donatraco) | Vissan Joint Stock Company (* Vissan*) Jiangwu H.C. Starck Tungsten Products | Co., Ltd. (China) ("Jiangwu") | |

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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Movements of investments in associates during the year were as follows:

| | Techcombank VND million | Cholimex VND million | Thuan Phat VND million | Abattoir VND million | Donatraco VND million | Vissan VND million | Jiangwu VND million | Total VND million |
|--|----------------------------|-------------------------|---------------------------|-------------------------|--------------------------|-----------------------|------------------------|-----------------------|
| Opening balance Increase from business combination Share of post acquisition profit (Loss) | 15,083,325 | 249,392 | 4,925 | 6,709 | 12,812 | 2,135,490 | 212,892 | 17,492,653 212,892 |
| of associates during the year Dividends declared | 2,646,245 | 13,296 (13,296) | (636) | 561 (500) | 1 1 | 10,090 (10,090) | (29,488) | 2,640,068 (23,886) |
| other entity | 1 | 1 | 1 | 1 | (8,943) | ı | 1 | (8,943) |
| Loss from transfer to equity investments in other entity Currency translation differences | s 1 | 1 1 | 1 1 | f I | (3,869) | 1 1 | 11,823 | (3,869) 11,823 |
| Closing balance | 17,729,570 | 249,392 | 4,289 | 6,770 | 1 | 2,135,490 | 195,227 | 20,320,738 |

The Group has not determined the fair values of these equity investments in associates for disclosure in the consolidated financial statements because there is currently no guidance on determination of fair value using valuation techniques under Vietnamese Accounting Standards or the Vietnamese Accounting System for enterprises. The fair values of the equity investments may differ from their carrying amounts. *

The fair values of investments in Techcombank as at 31 December 2020 and 1 January 2020 were determined by reference to the quoted prices at these respective dates on Ho Chi Minh City Stock Exchange. The Group has 19.9% direct equity holding and 1.5% economic interest in Techcombank that is subject to a forward sale agreement (1/1/2020: 21.5%). The forward transaction has not been completed and is subject to the terms of the agreement. (**)

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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(d) Equity investments in other entities

The Group has not determined the fair value of this equity investment in other entity for disclosure in the consolidated financial statements because there is currently no guidance on determination of fair value using valuation techniques under Vietnamese Accounting Standards or the Vietnamese Accounting System for enterprises. The fair value of the equity investment may differ from its carrying amount. *

The fair values of investments in Dinh Vu Petroleum Service Port Joint Stock Company as at 31 December 2020 and 1 January 2020 were determined by reference to the quoted prices at these respective dates on Unlisted Public Company Market.

Movements of the allowance for diminution in the value of long-term financial investments during the year were as follows:



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WND million

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(e) Transactions with non-controlling interests in subsidiaries for the year ended 31 December 2020

(i) Transactions with non-controlling interests in CrownX

In June and August 2020, the Company acquired 14.8% equity interests in CrownX from third parties for total consideration of VND23,692,196 million. As a result of these transactions, the Company's economic interests in CrownX has increased from 70.0% to 84.8%, resulting in the following effects:

| | VIO IIIIIIOII |
|--|---------------------------|
| Consideration transferred Proportionate carrying amount of net assets acquired | (23,692,196) 1,671,935 |
| Difference recorded as a decrease in undistributed profits after tax | (22,020,261) |

(ii) Transactions with non-controlling interests in MSC

The Company's economic interests in MSC increased from 56.8% to 68.9% as a result of the following transactions:

• From March to May 2020, MCH acquired a total of 4,023,700 shares equivalent to 0.32% equity interests in MSC for a total consideration of VND279,372 million; and transactions with non-controlling interests in CrownX as mentioned in Note 7(e)(i), resulting in the following effects:

| | VND million |
|--|----------------------|
| Consideration transferred Proportionate carrying amount of net assets acquired | (279,372) 139,886 |
| Difference recorded as a decrease in undistributed profits after tax | (139,486) |

In September 2020, MSC issued 3,869,214 shares equivalent to 0.6% equity interests to its employees under employee share based payment planin accordance with shareholders' approval, resulting in the following effects:

| | VND million |
|---|----------------------|
| Consideration received from shares issued not subscribed by the Group, net of transaction costs Proportionate carrying amount of net assets diluted | 193,461 (107,320) |
| Difference recorded as an increase in undistributed profits after tax | 86,141 |



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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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(iii) Transactions with non-controlling interests in VCF

The Company's economic interests in VCF increased from 55.9% to 68.0% as a result of the following transactions:

- In June and July 2020, MSB acquired additional 79,840 shares equivalent to 0.3% equity interests in VCF for a total consideration of VND17,083 million; and
- Transactions with non-controlling interests in MSC as mentioned in Note 7(e)(ii) and in CrownX as mentioned in Note 7(e)(i).

The transactions with non-controlling interests had the following effects:

| | VND million |
|--|--------------------|
| Consideration transferred Proportionate carrying amount of net assets acquired | (17,083) 10,090 |
| Difference recorded as a decrease in undistributed profits after tax | (6,993) |

(iv) Transactions with non-controlling interests in VHC

The Company's economic interests in VHC increased from 50.3% to 62.1% as a result of the following transactions:

- In July 2020, MSB acquired additional 213,307 shares equivalent to 1.6% equity interests in VHC for a total consideration of VND11,732 million; and
- Transactions with non-controlling interests in MSC as mentioned in Note 7(e)(ii) and in CrownX as mentioned in Note 7(e)(i).

The transactions with non-controlling interests had the following effects:

| | VND million |
|--|--------------------|
| Consideration transferred Proportionate carrying amount of net assets acquired | (11,732) 14,424 |
| Difference recorded as an increase in undistributed profits after tax | 2,692 |

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(v) Transactions with non-controlling interests in MML

The Company's economic interests in MML increased from 87.3% to 87.9% as a result of the following transactions:

• In January 2020, MH acquired a total of 4,000,030 shares equivalent to 1.2% equity interests in MML for a total consideration of VND300,302 million, resulting in the following effects:

| | VND million |
|--|---------------------|
| Consideration transferred Proportionate carrying amount of net assets acquired | (300,302) 70,914 |
| Difference recorded as a decrease in undistributed profits after tax | (229,388) |

In October 2020, MML issued 2,387,400 shares equivalent to 0.7% equity interests to its employees under employee share based payment plan or 0.7% equity interests in accordance with shareholders' approval, resulting in the following effects:

| | VND million |
|---|--------------------|
| Consideration received from shares issued not subscribed by the Group, net of transaction costs Proportionate carrying amount of net assets diluted | 23,824 (41,120) |
| Difference recorded as a decrease in undistributed profits after tax | (17,296) |

(vi) Transactions with non-controlling interests in MHT

In November 2020, MHT issued 109,915,542 ordinary shares, equivalent to 10% equity interest to Mitsubishi Materials Corporation ("MMC") for a total cash consideration of VND2,051,610 million . As a result of this transaction, the Company's economic interests in MHT has decreased from 96.0% to 86.4%, resulting in the following effects:

| | VND million |
|--|--------------------------|
| Shares issued not subscribed by the Group, net of transaction costs Proportionate carrying amount of net assets diluted | 2,051,610 (1,466,911) |
| Difference recorded as an increase in undistributed profits after tax | 584,699 |

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In relation to this transaction, MHT has also signed an agreement to grant MMC a put option. In the event that (i) MHT and MMC (or their affiliate) fail to establish a joint operation of midstream tungsten business within 18 months from closing date of this transaction or (ii) if there is a change in control in MHT, MMC will have an irrevocable option to request MHT or its nominee to purchase all MHT's shares acquired above at the amount equal to purchase price in VND per share less the aggregate of any proceeds received by MMC from disposing MHT's shares, dividends and distributions paid by MHT, subject to customary adjustments from dilutive events. The deadline for closing the put option is 18 months from the date that MHT receives the put option notice from MMC.

(vii) Transactions with non-controlling interests in VCM

The Company's economic interests in VCM increased from 58.6% to 80.1% as a result of the following transactions:

- In November 2020, SHERPA acquired a total of 9.1% equity interests in VCM; and
- Transactions with non-controlling interests in CrownX as mentioned in Note 7(e)(i).

As a result of above transactions, the Group's undistributed profits after tax decreased by VND4,695,576 million.

(f) Significant transactions with non-controlling interests in subsidiaries in prior years

Transaction with non-controlling interests in MCH

Pursuant to an agreement between Singha Asia Holdings Pte. Ltd. ("Singha") and MCH, Singha has the right to pay a second subscription amount of USD450 million in exchange for an additional 10.7% equity interests in MCH. The second subscription has not been made as of the date of issuance of these consolidated financial statements.

8. Accounts receivable – short-term and long-term

As at 31 December 2020 and 1 January 2020, a part of short-term receivables was pledged with banks as security for loans granted to a subsidiary (Note 20).

As at 31 December 2020, prepayments to suppliers of the Group amounting to VND344,157 million (1/1/2020: VND809,608 million) were related to fixed assets.

(a) Receivable on short-term lending loans

Receivable on short-term lending loans granted to third parties were unsecured, earned interest rate at 6.5% per annum and are mature in 2021 (1/1/2020: nil).

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(b) Other receivables

Other receivables comprised of:

| 31/12/2020 VND million | 1/1/2020 VND million |
|---------------------------|--|
| | |
| 2,841,337 | 2,315,774 |
| 143,548 | 26,950 |
| 18,975 | 25,358 |
| 346,867 | 386,259 |
| 3,350,727 | 2,754,341 |
| | |
| 357,616 | 349,646 |
| 1,234,392 | 1,250,000 |
| 1,592,008 | 1,599,646 |
| | 2,841,337 143,548 18,975 346,867 3,350,727 357,616 1,234,392 |

- (*) Included in short-term deposits was VND2,750,000 million of deposits paid to third parties for the investments (1/1/2020: VND2,000,000 million).
- (**) Others represented receivables from State Treasury for the land compensation cost of the Nui Phao Mining Project at Ha Thuong Commune, Dai Tu District, Thai Nguyen Province. The amount could be netted off with annual land rental fee of future years.

Movements of the allowance for doubtful debts during the year were as follows:

| | 2020 VND million | VND million |
|------------------------------------|---------------------|-------------|
| Opening balance | 105,744 | 106,135 |
| Allowance made during the year | 21,991 | 13,515 |
| Allowance utilised during the year | (6) | (5,926) |
| Written back during the year | (19,873) | (7,980) |
| Closing balance | 107,856 | 105,744 |
| | | |



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9. Inventories

| | 31/12/ | 2020 | 1/1/2 | 020 |
|-------------------------|------------------|--------------------------|---------------------|--------------------------|
| | Cost VND million | Allowance VND million | Cost VND million | Allowance VND million |
| Goods in transit | 620,516 | - | 260,850 | - |
| Raw materials | 3,316,920 | (8,145) | 1,685,210 | (14,260) |
| Tools and supplies | 1,042,761 | (33,515) | 874,450 | (24,319) |
| Work in progress | 1,321,341 | (43,269) | 451,471 | - |
| Finished goods | 3,163,599 | (132,213) | 2,036,450 | (30,231) |
| Merchandise inventories | 3,211,214 | (15,338) | 4,245,347 | - |
| Goods on consignment | | | 136,853 | - |
| | 12,730,397 | (232,480) | 9,690,631 | (68,810) |

As at 31 December 2020 and 1 January 2020, a part of inventories were pledged with banks as security for loans granted to a subsidiary (Note 20).

Included in inventories at 31 December 2020 was VND291,208 million of work in progress, VND76,240 million of merchandise inventories and VND1,507,389 million of finished goods (1/1/2020: VND33,415 million of finished goods) carried at net realisable value.

Movements of the allowance for inventories during the year were as follows:

| 2020 VND million | 2019 VND million |
|---------------------|--|
| 68,810 | 56,398 |
| 26,161 | - |
| 255,920 | 72,439 |
| (7,631) | (50,013) |
| (110,780) | (10,014) |
| 232,480 | 68,810 |
| | VND million 68,810 26,161 255,920 (7,631) (110,780) |



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| assets | |
|---------|--|
| fixed | |
| angible | |
| 10. T | |

| or (es Total Ilion VND million | 156,645 39,248,028 32,987 300,454 24,183 7,859,987 7,784 3,619,140 (2,912) (12,612) (597,247) (13,175) 350,198 | 195,812 50,777,648 | 52,261 10,077,147 - 3,406,339 25,426 3,238,251 - (1,622) (12,153) (420,079) - 155,848 | 63,333 16,455,884 104,384 29,170,881 132,479 34,321,764 |
|--|--|--------------------|---|--|
| Machinery Motor and equipment vehicles VND million VND million | 20,337,461 15 190,108 3 4,965,198 2 2,045,968 (4,091) (417,376) (1 16,297 (1) | 27,355,934 19 | 6,712,536 2,819,694 1,893,448 (2,140) (316,912) (1,4,005 (1,28,938 | 11,239,569 6 13,624,925 10 16,116,365 13 |
| Office equipment and others | 263,878 16,313 888 77,296 956 (103,598) | 239,043 | 108,510 - 159,930 388 (52,530) (4,005) | 212,293 155,368 26,750 |
| Leasehold improvements VND million | 87,490 5,658 | 93,148 | 68,758 | 82,040 18,732 11,108 |
| Buildings and structures VND million | 13,306,627 55,388 2,869,718 1,488,092 223 (63,661) 13,568 | 17,797,784 | 2,007,751 586,645 933,498 130 (38,484) 2,201 26,910 | 3,518,651 11,298,876 14,279,133 |
| Mining properties VND million | 5,095,927 | 5,095,927 | 1,127,331 | 1,339,998 3,968,596 3,755,929 |
| Cost | Opening balance Additions Increases from business combination Transfers from construction in progress Transfers from/(to) long-term prepaid expenses Disposals/Written off Reclassification Currency translation differences | Closing balance | Accumulated depreciation Opening balance Increases from business combination Charge for the year Transfers from/(to) long-term prepaid expenses Disposals/Written off Reclassification Currency translation differences | Closing balance Net book value Opening balance Closing balance |





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Included in tangible fixed assets were assets costing VND2,220,364 million which were fully depreciated as at 31 December 2020 (1/1/2020: VND1,742,379 million), but are still in active use.

The net book value of temporarily idle tangible fixed assets amounted to VND38,254 million as at 31 December 2020 (1/1/2020: VND24,968 million).

As at 31 December 2020, tangible fixed assets with net book value of VND15,048,524 million (1/1/2020: VND14,579,224 million) were pledged with banks as security for loans granted to and bonds issued by the subsidiaries (Note 20).

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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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11. Intangible fixed assets

| | | | | | | Mineral | Mineral water | | | | |
|---|-----------------------------------|---|------------------------------|-----------|--------------------------------------|-----------------------------------|------------------|---------------------------|---|-----------------------|--------------------------------|
| | Land use rights VND million | Land Brand use rights Software name VND million VND million | Brand name VND million | | Customer Mining relationships rights | water resources VND million | g 5 | Technology VND million | Development Technology costs Others Total VND million VND million VND million | Others VND million | Total VND million |
| | 3,946,139 | 633,966 | 2,414,898 | 6,040,214 | 588,373 | 412,698 | 72,122 | 669,433 | 104,499 | r) | 14,777,843 137,384 |
| increases from business combination | 68,426 | 287,076 | 1,604,024 | 360,867 | , | , | 1 | 1,466,261 | 649,266 | 25,254 | 4,461,174 |
| Transfers from construction in progress Written off | 12,488 (12,646) | 32,776 (20,626) | 1 | 1 1 | | , , | 1 1 | 1 1 | 1,404 | 1 1 | 46,668 (33,272) |
| Currency translation differences | 3,548 | 15,831 | 57,509 | 11,811 | • | ı | 1 | 79,327 | 35,162 | 1,231 | 204,419 |
| | 4,017,955 | 981,908 | 4,076,431 | 6,412,892 | 588,373 | 412,698 | 72,122 | 2,215,021 | 790,331 | 26,485 | 19,594,216 |
| Accumulated amortisation | on 66,128 | 263,420 | 914,107 | 1,002,464 | 158,119 | 95,333 | 20,685 | 636,769 | | ı | 3,157,025 |
| Increases from business combination Charge for the year Written off | - 132,117 (4,018) | 280,310 111,950 (7,547) | 184,487 | 255,195 | 30,550 | 21,935 | 3,288 | 75,640 | 53,616 | 2,029 | 335,955 853,914 (11,565) |
| Currency translation differences | 1 | 15,136 | 558 | 95 | 1 | 1 | 1 | 1,102 | 3,733 | 118 | 20,742 |
| | 194,227 | 663,269 | 1,099,152 | 1,257,754 | 188,669 | 117,268 | 23,973 | 713,511 | 95,019 | 3,229 | 4,356,071 |
| | 3,823,728 | 370,546 318,639 | 1,500,791 | 5,037,750 | 430,254 399,704 | 317,365 295,430 | 51,437 48,149 | 32,664 1,501,510 | 695,312 | 23,256 | 11,620,818 |
| | | | | | | | | | | | |

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Included in intangible fixed assets were assets costing VND621,642 million which were fully amortised as of 31 December 2020 (1/1/2020: VND54,182 million), but are still in active use.

As at 31 December 2020, intangible fixed assets with carrying value of VND434,986 million (1/1/2020: VND465,011 million) were pledged with banks as security for loans granted to subsidiaries (Note 20).

12. Investment property

| | Buildings VND million | Infrastructures VND million | Total VND million |
|--|--------------------------|-----------------------------|----------------------|
| Cost | | | |
| Opening balance Increases from business combination | 18,016 | 612 | 18,628 |
| Closing balance | 18,016 | 612 | 18,628 |
| Accumulated depreciation | | | |
| Opening balance Charge for the year | 4,049 | 61 | 4,110 |
| Closing balance | 4,049 | 61 | 4,110 |
| Net book value | | | |
| Opening balance Closing balance | 13,967 | 551 | 14,518 |

The fair value of investment property held to earn rental has not been determined as there is no active market for such property.

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13. Construction in progress

| | 2020 VND million | 2019 VND million |
|---|---------------------|---------------------|
| Opening balance | 3,278,972 | 2,171,342 |
| Additions during the year | 3,101,890 | 3,644,056 |
| Increases from business combination | 150,908 | 624,069 |
| Transfers to tangible fixed assets | (3,619,140) | (3,073,256) |
| Transfers to intangible fixed assets | (46,668) | (12,406) |
| Transfers to long-term prepaid expenses | (585,134) | (72,887) |
| Disposals | (65) | (1,600) |
| Written off | (12,657) | (346) |
| Currency translation differences | 6,653 | - |
| Closing balance | 2,274,759 | 3,278,972 |

As at 31 December 2020, construction in progress with carrying value of VND1,340,472 million (1/1/2020: VND1,829,165 million) were pledged with banks as security for loans granted to and bonds issued by the subsidiaries (Note 20).

During the year, trial-run expense, borrowing costs and amortisation of land use rights capitalised into construction in progress amounting to VND14,799 million, VND48,035 million and VND12,090 million, (2019: VND100,075 million, VND117,394 million and VND1,164 million), respectively.



Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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14. Long-term prepaid expenses

| | Other mining costs VND million | Prepaid land costs VND million | Land compensation costs VND million | Printing axles, tools and supplies VND million | Goodwill from equitisation VND million | Swine breeders VND million | Others VND million | Total VND million |
|---|--------------------------------------|--------------------------------------|--|---|---|----------------------------------|-----------------------|----------------------|
| Opening balance | 1,505,279 | 824,391 | 1,006,777 | 1,396,632 | 18,807 | 76,004 | 805,224 | 5,633,114 |
| Additions | 130,679 | 333,098 | 45,761 | 230,600 | 1 | 34,557 | 739,354 | 1,514,049 |
| Increases from business combination | 1 | 131,274 | 1 | 6,719 | 1 | 1 | 1 | 137,993 |
| Transfers from short-term prepaid | | | | | | | | |
| expenses | 1 | 559 | ' | 11,278 | 1 | 1 | 1,264 | 13,101 |
| Transfers from long-term receivables | 1 | 1 | 15,607 | 1 | 1 | 1 | 1 | 15,607 |
| Transfers from tangible fixed assets | 1 | 1 | 1 | 1,290 | 1 | 1 | 1 | 1,290 |
| Transfers from construction in progress | 1 | 385,762 | ' | 90,476 | 1 | 15,823 | 93,073 | 585,134 |
| Amortisation for the year | (108,693) | (33,609) | (74,060) | (604,121) | (3,134) | (39,286) | (308,436) | (1,171,339) |
| Disposals/Written off | • | ' | 1 | (150,386) | 1 | (28,094) | (16,794) | (195,274) |
| Currency translation differences | t | 1 | 1 | (5) | 1 | 1 | 1 | (5) |
| | | | | | | | | |
| Closing balance | 1,527,265 | 1,641,475 | 994,085 | 982,483 | 15,673 | 59,004 | 1,313,685 | 6,533,670 |

As at 31 December 2020, prepaid land costs, swine breeders and tools and supplies with carrying value of VND561,866 million (1/1/2020: VND225,779 million) were pledged with banks as security for loans granted to the subsidiaries (Note 20).



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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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15. Deferred tax assets and liabilities

(a) Recognised deferred tax assets and liabilities

| | 31/12/2020 VND million | 1/1/2020 VND million |
|--|---------------------------|-------------------------|
| Deferred tax assets: | | |
| Accrued expenses and provisions | 58,764 | 185,051 |
| Remeasurement of the net defined benefit liability (*) | 1,490,456 | _ |
| Unrealised profits on intra-group transactions | 21,322 | 23,707 |
| Tax losses carried forward | 202,507 | 30,527 |
| Tangible fixed assets | 1,041 | 1,358 |
| Others | 20,046 | - |
| Total deferred tax assets | 1,794,136 | 240,643 |
| Deferred tax liabilities: | | |
| Tangible fixed assets | (1,348,088) | (678,218) |
| Intangible fixed assets | (2,820,805) | (1,773,297) |
| Investment property | (800) | - |
| Unrealised losses on intra-group transactions | (45,054) | (3,900) |
| Short-term prepaid expenses | (1,396) | - |
| Accrued expenses and provisions | (435,031) | - |
| Total deferred tax liabilities | (4,651,174) | (2,455,415) |
| Net deferred tax liabilities | (2,857,038) | (2,214,772) |
| | | |

(b) Movements of temporary differences during the year

| | 1/1/2020 VND million | Increases from business combination VND million | Recognised in income VND million | Recognised in equity VND million | 31/12/2020 VND million |
|---|-------------------------|--|--|--|---------------------------|
| Accrued expenses and | | | | | |
| provisions | 185,051 | (392,328) | (119,148) | (49,842) | (376,267) |
| Remeasurement of the net | | 1 252 506 | | 115.050 | 1 100 176 |
| defined benefit liability (*) Unrealised profits/(losses) | - | 1,372,506 | - | 117,950 | 1,490,456 |
| on intra-group transactions | 19,807 | _ | (43,539) | _ | (23,732) |
| Tax losses carried forward | 30,527 | 38,261 | 128,238 | 5,481 | 202,507 |
| Tangible fixed assets | (676,860) | | 66,650 | (59,617) | , |
| Intangible fixed assets | (1,773,297) | (1,087,681) | 125,806 | (85,633) | (2,820,805) |
| Investment property | - | (1,371) | 571 | - | (800) |
| Short-term prepaid expenses | - | (1,523) | 127 | - | (1,396) |
| Others | - | 22,384 | (2,338) | - | 20,046 |
| | (2,214,772) | (726,972) | 156,367 | (71,661) | (2,857,038) |

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(*) Deferred tax recognised in equity also included the relevant deferred tax of the remeasurement of the net defined benefit obligation - provision for pensions. As explained in Note 3(n), these amounts are recognised in equity under the caption "Other equity funds" in accordance with a ruling from the Ministry of Finance.

16. Goodwill

| | VND million |
|--|------------------------|
| Cost | |
| Opening balance Additions (Note 5) | 4,694,223 333,303 |
| Closing balance | 5,027,526 |
| Accumulated amortisation | |
| Opening balance Amortisation for the year | 708,795 487,231 |
| Closing balance | 1,196,026 |
| Net book value | |
| Opening balance Closing balance | 3,985,428 3,831,500 |

17. Taxes

(a) Taxes receivable from State Treasury

| | 31/12/2020 VND million | 1/1/2020 VND million |
|----------------------|---------------------------|-------------------------|
| Corporate income tax | 66,518 | 13,545 |
| Personal income tax | 261 | - |
| Other taxes | 9,308 | 9,976 |
| | 76,087 | 23,521 |
| | | |

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(b) Taxes payable to State Treasury

| | 1/1/2020 VND million | Increases from business combination VND million | Incurred VND million | Paid VND million | Net-off/ Reclassified VND million | Currency translation difference VND million | 31/12/2020 VND million |
|-------------------------------|-------------------------|--|-------------------------|---------------------|---|--|---------------------------|
| Value added tax Special | 149,782 | 4,884 | 7,982,976 | (1,529,054) | (6,452,729) | - | 155,859 |
| consumption tax | 21,366 | - | 371,762 | (334,957) | - | - | 58,171 |
| Import-export ta Corporate | ax 125 | - | 823,831 | (823,142) | (778) | - | 36 |
| income tax Personal | 463,143 | 95,638 | 1,086,193 | (1,029,120) | 34,797 | 9,267 | 659,918 |
| income tax | 131,358 | 262 | 443,247 | (541,153) | (503) | - | 33,211 |
| Other taxes | 4,230 | 89,618 | 528,007 | (595,893) | 3,975 | 4,170 | 34,107 |
| | 770,004 | 190,402 | 11,236,016 | (4,853,319) | (6,415,238) | 13,437 | 941,302 |

18. Accrued expenses

| | 31/12/2020 VND million | 1/1/2020 VND million |
|-------------------------------------|---------------------------|-------------------------|
| Interest expense | 910,860 | 466,583 |
| Operation costs | 360,013 | 314,119 |
| Construction work | 369,207 | 989,525 |
| Advertising and promotion expenses | 757,608 | 493,501 |
| Logistic expenses | 286,640 | 273,755 |
| Bonus and 13th month salary | 632,890 | 585,768 |
| Sales discounts and sales support | 415,411 | 385,443 |
| Purchases not yet received invoices | 173,670 | 108,698 |
| Exhibition and market expenses | 68,902 | 35,839 |
| Information and technology expenses | 15,006 | 19,671 |
| Natural resource taxes and fees | 25,767 | 71,039 |
| Consultant fees | 42,429 | 126,172 |
| Others | 647,014 | 240,389 |
| | 4,705,417 | 4,110,502 |

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39,466,043

19. Other payables

Repayable after twelve months

| | | 31/12/2020 VND million | 1/1/2020 VND million |
|-----|--|--|---|
| | Short-term Payable for purchasing shares in CrownX | 2,300,000 | _ |
| | Trade union fees, social, health and unemployment insurance | 23,800 | 44,769 |
| | Short-term deposits received | 14,357 | 14,558 |
| | Dividends payable | 39,968 | 32,495 |
| | Others | 94,001 | 30,735 |
| | | 2,472,126 | 122,557 |
| | Long-term | | |
| | Long-term deposits received | 27,894 | 23,977 |
| | Others | 152,503 | 156,962 |
| | | 180,397 | 180,939 |
| | | | |
| 20. | Borrowings, bonds and finance lease liabilities | | |
| 20. | Borrowings, bonds and finance lease liabilities | 31/12/2020 VND million | 1/1/2020 VND million |
| 20. | Short-term borrowings, bonds and finance lease liabilities (a) Short-term borrowings | | |
| 20. | Short-term borrowings, bonds and finance lease liabilities (a) | VND million | VND million |
| 20. | Short-term borrowings, bonds and finance lease liabilities (a) Short-term borrowings Current portion of long-term borrowings, bonds and finance lease | VND million 18,829,506 | VIND million 13,286,330 |
| 20. | Short-term borrowings, bonds and finance lease liabilities (a) Short-term borrowings Current portion of long-term borrowings, bonds and finance lease liabilities Long-term borrowings, bonds and finance lease liabilities (b) | VND million 18,829,506 3,715,540 22,545,046 | VIND million 13,286,330 5,053,855 18,340,185 |
| 20. | Short-term borrowings, bonds and finance lease liabilities (a) Short-term borrowings Current portion of long-term borrowings, bonds and finance lease liabilities | VND million 18,829,506 3,715,540 | VND million 13,286,330 5,053,855 |

11,675,842

Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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(a) Short-term borrowings, bonds and finance lease liabilities

| 31/12/2020 Carrying amounts/ Amounts within repayment capacity VND million | 18,829,506 | 3,715,540 | 22,545,046 |
|--|-----------------------|---|-------------------------|
| Unrealised (foreign exchange differences r | (3,494) | 1 | (3,494) |
| ring the year Repayments VND million | (50,527,556) | (5,505,520) | 60,159,330 (56,033,076) |
| Movements during the year Additions Repayment VND million VND million | 55,992,125 | 4,167,205 | 60,159,330 |
| Increases from business combination VND million | 82,101 | 1 | 82,101 |
| 1/1/2020 Carrying amounts/ Amounts within repayment capacity VND million | 13,286,330 | 5,053,855 | 18,340,185 |
| | Short-term borrowings | Current portion of forms term borrowings, bonds and finance lease liabilities | |



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Terms and conditions of outstanding short-term borrowings were as follows:

| | Currency | Annual interest rate | 31/12/2020 VND million | 1/1/2020 VND million |
|------------------------------------|----------|----------------------|---------------------------|-------------------------|
| Secured bank loans | VND | 4.0% - 9.6% | 6,560,992 | 5,123,566 |
| Secured bank loans | USD | 3.1% - 5.8% | 1,671,948 | 1,260,626 |
| Unsecured bank loans | VND | 1.0% - 6.8% | 8,338,156 | 6,172,138 |
| Unsecured bank loans | USD | 1.7% - 4.8% | 668,410 | - |
| Unsecured loans from third parties | VND | 6.5% | 1,590,000 | 730,000 |
| | | | 18,829,506 | 13,286,330 |

As at 31 December 2020 and 1 January 2020, the bank loans were secured by the following assets of the Group:

- (i) 210 million shares of Masan High-Tech Materials Corporation (formerly known as Masan Resources Corporation) (1/1/2020: 220 million shares);
- (ii) 215 million shares of Masan MEATLife Corporation (1/1/2020: nil);
- (iii) 14.6 million shares of Vincommerce General Commercial Services Joint Stock Company (1/1/2020: nil);
- (iv) fixed assets of a subsidiary with carrying value of VND14,927 million (1/1/2020: VND770,931 million);
- (v) long-term prepaid expenses of a subsidiary with carrying value of VND10,411 million (1/1/2020; nil):
- (vi) a part of inventories and short-term receivables of a subsidiary;
- (vii) current bank accounts with carrying value of VND67,735 million (1/1/2020: nil); and
- (viii) corporate guarantee of the Company, MasanConsumerHoldings Company Limited, Masan Consumer Corporation and Masan MEATLife Corporation.

(b) Long-term borrowings, bonds and finance lease liabilities

| | 31/12/2020 VND million | 1/1/2020 VND million |
|---------------------------------|---------------------------|-------------------------|
| Long-term borrowings (*) | 8,081,895 | 2,908,420 |
| Straight bonds (**) | 35,088,757 | 13,821,277 |
| Finance lease liabilities (***) | 10,931 | - |
| | 43,181,583 | 16,729,697 |
| | | |



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Terms and conditions of outstanding long-term borrowings, bonds and finance lease liabilities were as follows:

| | Currency | Annual interest rate | Year of maturity | 31/12/2020 VND million | 1/1/2020 VND million |
|--|----------|----------------------|------------------|---------------------------|-------------------------|
| Long-term borrowings (*) | | | | | |
| Secured bank loans | VND | 5.8% - 10.8% | 2021 - 2026 | 3,443,895 | 2,608,420 |
| Secured bank loans Unsecured loans from | USD | 3.61% | 2022 – 2023 | 4,638,000 | - |
| third parties | VND | 9.0% | 2021 | - | 300,000 |
| | | | | 8,081,895 | 2,908,420 |
| Straight bonds (**) (including issuance costs) | VND | 8.0% – 10.5% | 2021 – 2025 | 35,088,757 | 13,821,277 |
| Finance lease liabilities (***) | VND | 7.3% - 10.5% | 2021 – 2023 | 10,931 | - |

(*) Long-term borrowings

As at 31 December 2020 and 1 January 2020, the bank loans were secured by the following assets of the Group:

- (iii) fixed assets of subsidiaries with carrying value of VND4,213,513 million (1/1/2020: VND2,831,368 million);
- (iii) construction in progress of subsidiaries with carrying value of VND90,728 million (1/1/2020: VND217,136 million);
- (iii) long-term prepaid expenses of subsidiaries with carrying value of VND551,455 million (1/1/2020: VND225,779 million);
- (iv) cash in banks with carrying value of VND47,661 million (1/1/2020: nil);
- (v) 15% contributed capital of MasanConsumerHoldings Company Limited held by The CrownX Corporation, an indirect subsidiary, and all related benefits; and
- (vi) corporate guarantee by MasanConsumerHoldings Company Limited, Masan Consumer Corporation, Masan MEATLife Corporation and The CrownX Corporation.

During the year, the Group complied with the loan covenants on the above borrowings.

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(**) Straight bonds

The carrying value of the issued bonds comprised the followings:

| | 31/12/2020 VND million | 1/1/2020 VND million |
|--|---------------------------|-------------------------|
| Straight bonds Unamortised bond issuance costs | 35,700,805 (612,048) | 13,950,000 (128,723) |
| | 35,088,757 | 13,821,277 |

- (i) VND2,100 billion (1/1/2020: VND2,100 billion) bonds with a maturity of 10 years (2024) at an interest rate of 8.0% per annum in 10 years. The bonds were guaranteed by Credit Guarantee and Investment Facility and secured over 75.7 million shares (1/1/2020: 71.9 million shares) of MSC;
- (ii) VND1,300 billion (1/1/2020: VND1,300 billion) bonds with a maturity of 5 years (2021) at an interest rate of 7.0% per annum in the first year and 1.5% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 10.53% contributed capital of MNS Feed (1/1/2020: 17.1 million shares of ANCO and 24.64% contributed capital of MNS Feed);
- (iii) VND700 billion (1/1/2020: VND700 billion) bonds with a maturity of 5 years (2021) at an interest rate of 8.0% per annum in the first year and 3.0% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 14.4 million shares (1/1/2020: 14.4 million shares) of Proconco;
- (iv) VND500 billion (1/1/2020: VND500 billion) bonds with a maturity of 5 years (2023) at an interest rate of 10.0% per annum in the first year and 3.25% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 51.6 million shares (1/1/2020: 51.6 million shares) of MHT;
- (v) VND1,000 billion (1/1/2020: VND1,000 billion) bonds with a maturity of 3 years (2021) at an interest rate of 9.8% per annum in the first year and 3.2% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were guaranteed by certain long-term assets of NPM (1/1/2020: the bonds were secured over 104.7 million shares of MHT);
- (vi) VND1,500 billion (1/1/2020: VND1,500 billion) bonds with a maturity of 5 years (2023) at an interest rate of 10.0% per annum in the first year and 3.25% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 154.8 million shares (1/1/2020: 154.8 million shares) of MHT;
- (vii) VND500 billion (1/1/2020: VND500 billion) bonds with a maturity of 5 years (2024) at an interest rate of 10.2% per annum in the first year and 3.3% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 55.6 million shares (1/1/2020: 55.6 million shares) of MHT;

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- (viii) VND300 billion (1/1/2020: VND300 billion) bonds with a maturity of 3 years (2022) at an interest rate of 10.0% per annum in the first year and 3.1% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 31.1 million shares (1/1/2020: 33.3 million shares) of MHT;
- (ix) VND200 billion (1/1/2020: VND200 billion) bonds with a maturity of 3 years (2022) at an interest rate of 10.0% per annum in the first year and 3.1% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 20.8 million shares (1/1/2020: 22.2 million shares) of MHT;
- (x) VND500 billion (1/1/2020: VND500 billion) bonds with a maturity of 5 years (2024) at an interest rate of 10.2% per annum in the first year and 3.3% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 55.5 million shares (1/1/2020: 55.6 million shares) of MHT;
- (xi) VND100 billion (1/1/2020: VND100 billion) bonds with a maturity of 3 years (2022) at an interest rate of 10.0% per annum in the first year and 3.1% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 13.4 million shares of MHT (1/1/2020: nil);
- (xii) VND190 billion (1/1/2020: VND190 billion) bonds with a maturity of 3 years (2022) at an interest rate of 10.0% per annum in the first year and 3.1% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 25.4 million shares of MHT (1/1/2020: nil) and certain long-term assets of NPM;
- (xiii) VND210 billion (1/1/2020: VND210 billion) bonds with a maturity of 3 years (2022) at an interest rate of 10.0% per annum in the first year and 3.1% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 27.2 million shares (1/1/2020: 114.9 million shares) of MHT;
- (xiv) VND1,600 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 10.0% per annum in the first year and 3.2% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were guaranteed by the Company and certain long-term assets of NPM;
- (xv) VND1,000 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 10.0% per annum in the first year and 3.2% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were guaranteed by the Company and certain long-term assets of NPM;
- (xvi) VND700 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 10.0% per annum in the first year and 3.2% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. These bonds were guaranteed by the Company and certain long-term assets of NPM;
- (xvii) VND1,000 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 10.0% per annum in the first year and 3.2% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 136 million shares of MHT;

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- (xviii) VND1,000 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 10.0% per annum in the first year and 3.2% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 136 million shares of MHT:
- (xix) VND1,500 billion (1/1/2020: VND1,500 billion) bonds with a maturity of 3 years (2022) at an interest rate of 10.0% per annum in the first year and 3.2% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. These bonds were unsecured;
- VND3,000 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 10.0% per annum in the first year and 3.2% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. These bonds were unsecured;
- (xxi) VND7,000 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 9.3% per annum in the first year and 2.5% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. These bonds were unsecured;
- (xxii) VND4,000 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 10.0% per annum in the first year and 4% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. These bonds were unsecured;
- (xxiii) VND600 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 9.8% per annum in the first year and 3.8% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. These bonds were unsecured;
- (xxiv) VND1,000 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 9.9% per annum in the first year and 3.9% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. These bonds were unsecured;
- (xxv) VND1,000 billion (1/1/2020: nil) bonds with a maturity of 3 years (2023) at an interest rate of 10.0% per annum in the first year and 4% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. These bonds were unsecured;
- (xxvi) VND3,000 billion (1/1/2020: nil) bonds with a maturity of 5 years (2025) at an interest rate of 9.9% per annum in the first year, 10.9% per annum in the second year and 3.9% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 181 million shares of VinCommerce. The bonds were also guaranteed by the Company; and
- (xxvii) VND200 billion (1/1/2020: nil) bonds with a maturity of 5 years (2025) at an interest rate of 9.2% per annum in the first year and 3.2% per annum plus the amalgamated average 12 months deposit rates of selected major banks in the remaining periods. The bonds were secured over 150 million shares of VinCommerce and 38 million shares of MML. The bonds were also guaranteed by the Company.

As at 31 December 2020, the associates of the Group held VND652,458 million (1/1/2020: VND216,617 million) of the issued bonds.

During the year, the Group complied with the covenants on the above bonds.



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(***) Finance lease liabilities

The future minimum lease payments, including the principal and interest, under non-cancellable finance leases are:

| | 31/12/2020 VND million | 1/1/2020 VND million |
|------------------------|---------------------------|-------------------------|
| Within 1 year | 6,902 | - |
| From two to five years | 4,895 | - |
| | 11,797 | - |
| | | |

21. Provisions – long-term

| | 31/12/2020 VND million | 1/1/2020 VND million |
|---------------------|---------------------------|-------------------------|
| Mining rights fee | 390,248 | 430,392 |
| Mine rehabilitation | 103,801 | 99,122 |
| Severance allowance | 48,962 | 43,930 |
| Pensions | 6,963,327 | - |
| | 7,506,338 | 573,444 |

Movements of provisions during the year were as follows:

| | Mining rights fee VND million | Mine rehabilitation VND million | Severance allowance VND million | Pensions VND million | Total VND million |
|--|-------------------------------------|---------------------------------------|---------------------------------------|-------------------------|----------------------|
| Opening balance | 430,392 | 99,122 | 43,930 | - | 573,444 |
| Increases from business combination | - | | _ | 5.946.291 | 5,946,291 |
| Provision made during the year | 33,002 | 4,679 | 8,161 | 41,874 | 87,716 |
| Remeasurement of the net defined benefit liability (*) | _ | _ | _ | 472,066 | 472,066 |
| Provision utilised during the year | r (73,146) | _ | (3,129) | (69,944) | (146,219) |
| Currency translation differences | - | - | - | 573,040 | 573,040 |
| Closing balance | 390,248 | 103,801 | 48,962 | 6,963,327 | 7,506,338 |

^(*) As explained in Note 3(n), the remeasurement of the net defined benefit obligation – provision for pensions and the relevant deferred tax are recognised in equity under the caption "Other equity funds" in accordance with a ruling from the Ministry of Finance.



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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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22. Changes in owners' equity

| | Share capital VND million | Capital surplus VND million | Other capital VND million | Foreign exchange differences VND million | Undistributed profits after tax VND million | Equity ttributable to equit; holders of the Company VND million | Non- controlling interests VND million | Total VND million |
|---|---------------------------------|-----------------------------------|---------------------------------|--|---|---|---|----------------------|
| Balance as at 1 January 2019 | 11,631,495 | 11,084,417 | (9,426,958) | 4,402 | 16,193,388 | 29,486,744 | 4,592,934 | 34,079,678 |
| Issuance of new shares | 57,969 | (09) | • | , | , | 57,909 | 1 | 57,909 |
| Transactions with non-controlling interests | , | 1 | , | 1 | 7,679,439 | 7,679,439 | (386,986) | 7,312,453 |
| Business combination | | , | 1 | ı | ' | 1 | 4,467,897 | 4,467,897 |
| Net profit for the year | ı | ' | 1 | 1 | 5,557,571 | 5,557,571 | 807,044 | 6,364,615 |
| Dividends declared by subsidiaries | ' | • | 1 | 1 | ŧ | , | (393,817) | (393,817) |
| Share dividend declared by a subsidiary | - | , | 863,268 | ' | (863,268) | - | 1 | 1 |
| Currency translation differences | 1 | 1 | , | 6,631 | | 6,631 | 1,561 | 8,192 |
| Others | • | 1 | 1 | 1 | (8,178) | (8,178) | (342) | (8,520) |
| | | | | | | | | |
| Balance as at 31 December 2019 | 11,689,464 | 11,084,357 | (8,563,690) | 11,033 | 28,558,952 | 42,780,116 | 9,108,291 | 51,888,407 |
| • | | | | The second secon | | | | |

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Notes to the consolidated financial statements for the year ended 31 December 2020 (continued) Masan Group Corporation and its subsidiaries

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| | Share Capital capital surplus VND million VND million | _ | Other capital VND million | Foreign exchange differences VND million | Other equity funds VND million | Undistributed profits after tax VND million | Equity ttributable to equit, holders of the Company VND million | Non- controlling interests VND million | Total VND million |
|---|---|------------|---------------------------------|---|--------------------------------------|---|---|---|-------------------------|
| Balance as at 1 January 2020 | 11,689,464 | 11,084,357 | (8,563,690) | 11,033 | 1 | 28,558,952 | 42,780,116 | 9,108,291 | 51,888,407 |
| Issuance of new shares Capital contribution in | 57,368 | (09) | ı | 1 | • | ı | 57,308 | 1 | 57,308 |
| subsidiaries by non- controlling interests Transactions with non- | ' | 1 | 1 | i. | 1 | 1 | • | 17,167 | 17,167 |
| controlling interests Business combination | 1 1 | 1 1 | 1 4 | 1 1 | 1 1 | (26,435,468) | (26,435,468) | (808,983) 900,991 | (27,244,451) 900,991 |
| Net profit for the year Dividends declared by the | 1 | 1 | ı | 1 | 1 | 1,233,982 | 1,233,982 | 161,031 | 1,395,013 |
| Company (*) | 1 | • | ı | 1 | t | (1,174,683) | (1,174,683) | 1 | (1,174,683) |
| subsidiaries | 1 | , | • | 1 | 1 | • | • | (234,859) | (234,859) |
| Appropriation to bonus and welfare funds | i | ı | ı | 1 | 1 | (659) | (629) | (1,198) | (1,857) |
| Currency translation differences | - | ı | 1 | (238,005) | • | 1 | (238,005) | 2,148 | (235,857) |
| benefit liability, net of tax Others | 1 1 | | 1 (| | (284,952) | 1 1 | (284,952) | (44,878) (7,070) | (329,830) |
| Balance as at 31 December 2020 | 11,746,832 11,084,297 | 11,084,297 | (8,563,690) | (226,972) | (284,952) | 2,182,124 | 15,937,639 | 9,092,640 | 25,030,279 |

The Annual General Meeting of Shareholders of the Company on 30 June 2020 resolved to distribute dividends by cash amounting to 10% per share (VND1,000 per share) (2019: nil). In December 2020, the Company paid dividend amounting to VND1,173,604 million to shareholders.

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23. Share capital and capital surplus

The Company's authorised and issued share capital comprises of:

| | 31/12/2 | 020 | 1/1/2020 | |
|--|------------------|-------------|------------------|-------------|
| | Number of shares | VND million | Number of shares | VND million |
| Authorised share capital Ordinary shares | 1,174,683,246 | 11,746,832 | 1,168,946,447 | 11,689,464 |
| Issued share capital Ordinary shares | 1,174,683,246 | 11,746,832 | 1,168,946,447 | 11,689,464 |
| Capital surplus | - | 11,084,297 | - | 11,084,357 |

All ordinary shares have a par value of VND10,000. Each share is entitled to one vote at meetings of the Company. Shareholders are entitled to receive dividends as declared from time to time. All ordinary shares are ranked equally with regard to the Company's residual assets. In respect of shares bought back by the Company, all rights are suspended until those shares are reissued.

In 2018, the Company signed an agreement to grant SK Investment Vina I Pte. Ltd. ("SK"), a shareholder, a put option. In the event that the Company and SK fail to materialise the value creation and synergies from this partnership or disagree on the strategic directions of the Company, SK will have an irrevocable option to request the Company or its nominee to purchase all the Company's 109,899,932 shares acquired on 2 October 2018 ("the Closing Date") at the amount equal to VND100,000 per share adjusted by the aggregate dividends and distributions in shares distributed by the Company and other customary adjustments from share split or combination or similar events. This option shall be exercisable after the 5th year from the Closing Date and remain exercisable until the 6th year from the Closing Date. It can only be exercised once with respect to all above shares and will lapse if SK sells any of them.

Movements of share capital during the year were as follows:

| | 2020 | 0 | 2019 |) |
|--|------------------|-------------|------------------|-------------|
| | Number of shares | VND million | Number of shares | VND million |
| Balance at beginning of the year Issuance of new shares for | 1,168,946,447 | 11,689,464 | 1,163,149,548 | 11,631,495 |
| cash | 5,736,799 | 57,368 | 5,796,899 | 57,969 |
| Balance at end of the year | 1,174,683,246 | 11,746,832 | 1,168,946,447 | 11,689,464 |

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24. Employee stock ownership plans

The Group has employee stock ownership plans (ESOP) based on the assessment of the performance of employees. The future issuance of shares under the plan has to be approved by the shareholders at AGM.

In August 2020, the Company issued 5,736,799 shares to employees at par for cash.

25. Off balance sheet items

(a) Lease commitments

The future minimum lease payments under non-cancellable operating leases were as follows:

| | 31/12/2020 VND million | 1/1/2020 VND million |
|-----------------------------------|---------------------------|-------------------------|
| Within 1 year Within 2 to 5 years | 2,030,535 3,758,008 | 1,770,763 4,944,618 |
| More than 5 years | 7,812,363 | 3,382,643 |

(b) Capital expenditure

As at reporting date, the following outstanding capital commitments have been approved but not provided for in the consolidated balance sheet:

| | 31/12/2020 VND million | 1/1/2020 VND million |
|---|---------------------------|-------------------------|
| Approved and contracted Approved but not contracted | 1,047,690 1,094,316 | 975,182 1,062,454 |
| | 2,142,006 | 2,037,636 |



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(c) Foreign currencies

| | 31/12/ | 2020 | 1/1/2 | 020 |
|-----|-------------------|------------------------|-------------------|------------------------|
| | Original currency | VND million equivalent | Original currency | VND million equivalent |
| USD | 12,988,342 | 298,544 | 33,100,265 | 764,947 |
| EUR | 10,166,623 | 285,438 | - | - |
| JPY | 149,538,241 | 33,005 | - | - |
| THB | 77,731,377 | 58,299 | 64,860,758 | 48,775 |
| CNY | 10,586,983 | 37 | - | - |
| CAD | 763,489 | 14 | - | - |
| | _ | 675,337 | - | 813,722 |

(d) Final sales pricing adjustment

As disclosed in Note 3(r), a subsidiary of the Company had the commitments under sales contract to adjust the sales price of its product sold based on future quoted market price at the London Metal Bulletin ("LMB") at the agreed final pricing date. The revenue on provisionally priced sales is initially recognised based on the estimated fair value of the total consideration receivable at the date of transaction. Revenue will be adjusted at the final pricing date subsequent to the year end. Such adjustments are treated as changes in estimates due to the absence of a mechanism to reliably estimate future LMB quoted prices at the date of transaction.

There is no revenue recognised on a provisional basis for the year ended 31 December 2020 (2019: VND301 billion).



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26. Revenue from sale of goods and provision of services

Total revenue represented the gross invoiced value of goods sold and services rendered exclusive of value added tax.

Net revenue comprised of:

| | 2020 VND million | 2019 VND million |
|--|----------------------|---------------------|
| Total revenue | 78,868,319 | 38,818,747 |
| Less revenue deductions Sales discounts Sales returns | 1,518,872 131,639 | 1,408,827 55,833 |
| | 1,650,511 | 1,464,660 |
| | 77,217,808 | 37,354,087 |

27. Cost of sales

| | 2020 VND million | 2019 VND million |
|--|-----------------------|----------------------|
| Total cost of sales Finished goods sold, merchandise inventories sold and | | |
| services rendered Allowance for inventories | 59,183,971 145,140 | 26,350,514 62,425 |
| | 59,329,111 | 26,412,939 |

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28. Financial income

| | 2020 VND million | 2019 VND million |
|---|---------------------|---------------------|
| Interest income from: | | |
| Bank deposits | 231,914 | 244,110 |
| Loans receivable and other investing activities | 522,240 | 41,185 |
| Settlement of past interest expense from the arbitration settlement | - | 809,725 |
| Foreign exchange gains | 215,787 | 91,520 |
| Others | 460,722 | 1,643 |
| | 1,430,663 | 1,188,183 |

29. Financial expenses

| | 2020 VND million | 2019 VND million |
|--|---------------------|---------------------|
| Interest expense to: | | |
| Banks | 1,464,815 | 953,398 |
| Bondholders and others | 2,305,468 | 912,617 |
| Bond and borrowing issuance costs | 238,152 | 144,960 |
| Foreign exchange losses | 263,095 | 61,118 |
| Others | 285,141 | 128,469 |
| | 4,556,671 | 2,200,562 |

30. Selling expenses

| | 2020 VND million | 2019 VND million |
|-----------------------------------|---------------------|---------------------|
| Staff costs | 3,635,660 | 653,505 |
| Outside services | 3,420,873 | 48,590 |
| Promotion and advertising expense | 3,071,506 | 2,004,770 |
| Logistic expenses | 1,165,065 | 833,357 |
| Exhibition expenses | 227,097 | 170,318 |
| Others | 1,645,886 | 284,355 |
| | 13,166,087 | 3,994,895 |
| | | |

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Masan Group Corporation and its subsidiaries Notes to the consolidated financial statements for the year ended 31 December 2020 (continued)

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31. General and administration expenses

| | 2020 VND million | 2019 VND million |
|--|---------------------|---------------------|
| Staff costs | 1,174,506 | 780,621 |
| Amortisation of fair value uplift of fixed assets arising in | | |
| business combinations | 363,053 | 507,265 |
| Amortisation of goodwill | 487,231 | 112,483 |
| Depreciation and amortisation | 127,616 | 101,591 |
| Office rental | 92,062 | 89,169 |
| System lease line and IT services | 81,624 | 73,065 |
| Research and development expenses | 44,397 | 26,878 |
| Outside services | 240,400 | 121,525 |
| Others | 430,007 | 290,811 |
| | 3,040,896 | 2,103,408 |

32. Other income

| | 2020 VND million | 2019 VND million |
|---|---------------------|---------------------|
| Negative goodwill from business combination (Note 5(b)) | 1,341,633 | - |
| Support income from suppliers | 132,747 | - |
| Gains from disposal of fixed assets | 17,343 | 84,493 |
| Income from arbitration settlement | _ | 1,212,835 |
| Others | 121,539 | 28,022 |
| | 1,613,262 | 1,325,350 |

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33. Income tax

(a) Recognised in the consolidated statement of income

| | 2020 VND million | 2019 VND million |
|--|---------------------|---------------------|
| Current tax expense | | |
| Current year | 1,136,361 | 854,707 |
| Over provision in prior years | (50,168) | (64,124) |
| | 1,086,193 | 790,583 |
| Deferred tax benefit Origination and reversal of temporary differences | (158,576) | (51,794) |
| Write down of recognised deferred tax assets | 2,209 | 1,686 |
| | (156,367) | (50,108) |
| Income tax expense | 929,826 | 740,475 |

(b) Reconciliation of effective tax rate

| | 2020 | | 2019 | |
|--|--------|-------------|--------|-------------|
| | % | VND million | % | VND million |
| Accounting profit before tax | 100% | 2,324,839 | 100.0% | 7,105,090 |
| Tax at the Company's income tax rate Effect of different tax rates in | 20% | 464,968 | 20.0% | 1,421,018 |
| subsidiaries | (16%) | (365,823) | (6.1%) | (432,624) |
| Effect of consolidation transactions | (10%) | (236,323) | (1.0%) | (74,277) |
| Non-deductible expenses | 5% | 119,951 | 1.0% | 78,498 |
| Effect of share of profits in associates | (23%) | (533,911) | (6.1%) | (436,482) |
| Unrecognised deferred tax assets | 66% | 1,532,353 | 3.8% | 270,940 |
| Over provision in prior years | (2%) | (50,168) | (0.9%) | (64, 124) |
| Tax losses utilised Write down of recognised deferred | (0.1%) | (3,430) | (0.3%) | (24,160) |
| tax assets | 0.1% | 2,209 | - | 1,686 |
| _ | 40.0% | 929,826 | 10.4% | 740,475 |

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(d) Applicable tax rates

Under the prevailing corporate income tax law, the Company has an obligation to pay corporate income tax to the government at usal income tax rate of 20%.

The Company's subsidiaries enjoy various tax incentives which provide some subsidiaries with further tax exemptions and reductions.

(e) Tax contingencies

The taxation laws and their application in some countries where the Company and its subsidiaries operate are subject to interpretation and change over time as well as from one tax office to another. The final tax position may be subject to review and investigation by a number of authorities, who are enabled by law to impose severe fines, penalties and interest charges. These facts may create tax risks for the Company and its subsidiaries. Management believes that it has adequately provided for tax liabilities based on its interpretation of tax legislation, including on transfer pricing requirements, tax incentive requirements and computation of corporate income tax. However, the relevant authorities may have differing interpretations and the effects could be significant.

34. Significant transactions with related parties

In addition to related party balances disclosed in other notes to these consolidated financial statements, the Group had the following significant transactions with its related parties in accordance with Vietnamese Accounting Standards during the year:

| | | Transact | ion value |
|---|---|--|--|
| Related party | Nature of transaction | 2020 VND million | 2019 VND million |
| Associates Vietnam Technological and Commercial Joint | Loans received Loans repaid | 8,345,833 7,300,748 | 1,367,341 1,498,588 |
| Stock Bank and its subsidiaries | Bonds issued (acting as an agent) (*) Bonds repurchased (acting as an agent) Bonds issuance fees Purchases of trading securities Sales of trading securities Interest expense | 21,900,139 38,824 587,956 - 1,250,000 156,055 | 3,500,000 3,000,000 76,454 2,004,711 754,711 95,527 |
| Other related parties Key management personnel | Remuneration to key management personnel (**) | 181,279 | 151,832 |
| A member of a subsidiary's Members' Council | Purchase goods from a related party of this member | - | 725,042 |



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As at and for the year ended 31 December 2020 and 2019, the Company and its subsidiaries have current and term deposit accounts at and agency transactions with Vietnam Technological and Commercial Joint Stock Bank and its subsidiaries at normal trading terms.

- (*) The bonds sold to a broader set of investors.
- (**) No board fees were paid to the Board of Directors' members of the Company for the years ended 31 December 2020 and 2019.

Included in the remuneration to key management personnel, the actual board fees, salary and bonus for each member of the Company's Board of Directors and the Company's Chief Executive Officer during the year ended 31 December 2020 was as follows:

| Name | Position | WND million |
|---|--|----------------|
| Board of Directors Dr Nguyen Dang Quang Ms Nguyen Hoang Yen | Chairman Member | |
| Mr Nguyen Thieu Nam Mr Woncheol Park Mr Nguyen Doan Hung | Member Member Member | - |
| Mr David Tan Wei Ming Name | Member Timing of holding the position of | VND |
| Chief Executive Officer | Chief Executive Officer during the year | million |
| Dr Nguyen Dang Quang Mr Danny Le | 1 January 2020 to 18 June 2020 19 June 2020 to 31 December 2020 (i) | 9,535 |

⁽i) This represented total actual salary and bonus incurred for the year of 2020.

35. Earnings per share

Basic earnings per share

The calculation of basic earnings per share for the year ended 31 December 2020 was based on the net profit attributable to ordinary shareholders of VND1,233,982 million (2019: VND5,557,571 million) of the Company and a weighted average number of ordinary shares outstanding of 1,171,068,277 shares during the year (2019: 1,166,167,112 shares), calculated as follows:



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Net profit attributable to ordinary shareholders

| | | 2020 VND million | 2019 VND million |
|------|--|---------------------|---------------------|
| | Net profit attributable to ordinary shareholders | 1,233,982 | 5,557,571 |
| (ii) | Weighted average number of ordinary shares | | 2010 |
| | | 2020 | 2019 |
| | Issued ordinary shares at the beginning of the year | 1,168,946,447 | 1,163,149,548 |
| | Effect of shares issued for cash | 2,121,830 | 3,017,564 |
| | Weighted average number of ordinary shares during the year | 1,171,068,277 | 1,166,167,112 |

36. Non-cash investing activities

| | VND million | VND million |
|--|-------------|-------------|
| Acquisition of equity investments through occurance of liabilities Acquisition of fixed assets and construction in progress through | 2,300,000 | - |
| occurance of liabilities | 332,632 | 447,364 |
| Depreciation and amortisation capitalised into construction in progress | 12,090 | 1,164 |

37. Post balance sheet events

On 19 January 2021, the Company made VND1,000 billion of capital contribution to SHERPA.

In January 2021, VCF, an indirect subsidiary of the Company, acquired an additional 17,000,000 shares, equivalent to 12.77% equity interests, in Café De Nam Joint Stock Company ("CDN"). As a result of this transaction, the Company's economic interests in CDN has increased from 57.8% to 66.5%.

5 March 2021

Prepared by

Approved by: CÔNG TY CÔ PHÂN

TÂP ĐOÀN

Doan Thi My Duyen Chief Accountant

Michael Hung Nguyen Deputy Chief Executive Officer Chief Financial Officer

Г.Р Но Danny Le Chief Executive Officer