SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025



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CORPORATE INFORMATION

Enterprise registration certificate

0303576603

18 November 2004

The Enterprise Registration Certificate has been amended several times, the most recent of which is dated 5 July 2024. The Enterprise Registration Certificate and its amendments were issued by the Department of Planning and Investment of

Ho Chi Minh City.

Board of Directors

Dr Nguyen Dang Quang

Chairman

Ms Nguyen Hoang Yen

Member

Mr Nguyen Thieu Nam

Member

Mr Nguyen Doan Hung

Member

Mr David Tan Wei Ming

Member

Ms Nguyen Thi Thu Ha

Member

Board of Management

Mr Danny Le

Chief Executive Officer

Mr Nguyen Thieu Nam

Deputy Chief Executive Officer

Mr Michael Hung Nguyen

Deputy Chief Executive Officer

Audit Committee

Mr. Nguyen Doan Hung

Chairman

Ms Nguyen Thi Thu Ha

Member

Legal representative

Dr Nguyen Dang Quang

Chairman

Mr Danny Le

Chief Executive Officer

Registered office

23 Le Duan Street

Sai Gon Ward, Ho Chi Minh City, Vietnam

(before redistricting: 23 Le Duan Street, Ben Nghe Ward,

District 1, Ho Chi Minh City, Vietnam)

Form B 01a - DN

SEPARATE BALANCE SHEET

ASSETS	Code	Note	30/6/2025 VND	1/1/2025 VND
CURRENT ASSETS	100		12,847,805,692,446	7,244,263,759,717
Cash and cash equivalents Cash Cash equivalents	110 111 112	6	491,923,364,456 64,773,364,456 427,150,000,000	1,444,859,654,047 697,658,111,995 747,201,542,052
Short-term financial investments Held-to-maturity investments	120 123	7(a)	- -	127,303,524,695 127,303,524,695
Accounts receivable Prepayments to suppliers Loans receivable – short-term	130 132 135	8(a)	12,255,873,785,362 1,115,408,085 11,617,250,000,000	5,570,347,326,810 1,309,976,905 5,039,688,000,000
Other short-term receivables	136	8(c)	637,508,377,277	529,349,349,905
Other current assets Short-term prepayments Deductible value added tax Taxes and other receivables from State Treasury	150 151 152 153		100,008,542,628 17,283,012,261 16,243,072,759 66,482,457,608	101,753,254,165 874,374,591 32,739,743,917 68,139,135,657
LONG-TERM ASSETS	200		37,908,252,061,584	45,321,118,866,270
Long-term receivables Loans receivable – long-term Other long-term receivables	210 215 216	8(b) 8(d)	15,201,327,683,256 11,663,845,779,967 3,537,481,903,289	22,630,349,520,886 18,053,345,779,967 4,577,003,740,919
Fixed assets Tangible fixed assets Cost Accumulated depreciation	220 221 222 223	9	3,771,788,832 3,555,372,167 52,717,174,805 (49,161,802,638)	3,928,314,177 3,685,397,510 51,443,824,805 (47,758,427,295)
Intangible fixed assets Cost Accumulated amortisation	227 228 229		216,416,665 4,962,122,903 (4,745,706,238)	242,916,667 4,962,122,903 (4,719,206,236)
Long-term assets in progress Construction in progress	240 242		648,117,347 648,117,347	28,384,673,471 28,384,673,471
Long-term financial investments Investments in subsidiaries Investment in an associate	250 251 252	7 7(b) 7(c)	22,428,202,077,636 18,049,365,000,000 4,378,837,077,636	22,428,202,077,636 18,049,365,000,000 4,378,837,077,636
Other long-term assets Long-term prepayments	260 261	10	274,302,394,513 274,302,394,513	230,254,280,100 230,254,280,100
TOTAL ASSETS	270		50,756,057,754,030	52,565,382,625,987

The accompanying notes are an integral part of these separate quarterly financial statements.

Form B 01a - DN

SEPARATE BALANCE SHEET (continued)

RESOURCES		Note	30/6/2025 VND	1/1/2025 VND
LIABILITIES	300		22,588,754,376,748	24,081,293,864,391
Short-term liabilities	310		4,039,220,767,819	2,984,456,318,736
Accounts payable	311		12,656,816,023	87,687,391,693
Advances from customers	312		58,095,609,091	-
Tax payables to State Treasury	313		13,115,169,281	15,103,367,411
Payable to employees	314		49,538,702	49,538,702
Accrued expenses	315	11	400,696,858,346	356,661,046,671
Other short-term payables	319	12	1,553,905,276,376	8,253,474,259
Short-term borrowings and bonds	320	13	2,000,701,500,000	2,516,701,500,000
Long-term liabilities	330		18,549,533,608,929	21,096,837,545,655
Long-term accrued expenses	333	11	-	55,061,479,450
Other long-term liabilities	337	12	-	1,500,000,000,000
Long-term borrowings and bonds	338	13	18,549,533,608,929	19,541,776,066,205
EQUITY	400		28,167,303,377,282	28,484,088,761,596
Owners' equity	410	14	28,167,303,377,282	28,484,088,761,596
Share capital	411	15	15,129,280,870,000	15,129,280,870,000
Capital surplus	412	15	14,164,557,503,261	14,164,557,503,261
Other capital	414	17	(1,695,338,182,568)	(1,695,338,182,568)
Undistributed profits	421		568,803,186,589	885,588,570,903
 Undistributed profits brought forward Net (loss)/profit for the current 	421a		885,588,570,903	259,366,070,952
period/previous year	421b		(316,785,384,314)	626,222,499,951
TOTAL RESOURCES	440		50,756,057,754,030	52,565,382,625,987

28 July 2025

Approved by:3

công ty cổ phân tập đoàn MASAN

Prepared by:

Nguyen Huy Hung Chief Accountant Doan Thi My Duyen Chief Financial Officer Danny Le Chief Executive Officer

SEPARATE STATEMENT OF INCOME

Form B 02a - DN

	Code	Note	From 1/4/2025 to 30/6/2025 VND	From 1/4/2024 to 30/6/2024 VND	From 1/1/2025 to 30/6/2025 VND	From 1/1/2024 to 30/6/2024 VND
Financial income	21	18	483,773,438,464	1,632,705,190,461	996,288,321,676	2,276,908,595,052
Financial expenses	22	19	516,564,023,984	616,694,786,353	1,042,935,874,302	1,296,359,473,655
- Including: Interest expenses	23		472,198,896,040	573,483,875,823	948,736,451,471	1,207,696,415,182
General and administration expenses	26	20	120,411,986,628	101,925,282,530	228,593,870,778	187,435,064,835
Net operating profit/(loss)	30		(153,202,572,148)	914,085,121,578	(275,241,423,404)	793,114,056,562
Other income	31		17,450,000	499,154,849	633,550,429	499,154,849
Other expenses	32		42,177,511,339		42,177,511,339	
Results of other activities	40		(42,160,061,339)	499,154,849	(41,543,960,910)	499,154,849
Net profit/(loss) before tax	50		(195,362,633,487)	914,584,276,427	(316,785,384,314)	793,613,211,411
Income tax expense/(benefit) - current	51		-	-	-	-
Income tax expense/(benefit) - deferred	52				-	
Net profit/(loss) after tax	60		(195,362,633,487)	914,584,276,427	(316,785,384,314)	793,613,211,411

28 July 2025

Prepared by:

Nguyen Huy Hung

TẬP ĐOÀN

Nguyen Huy Hung

Chief Accountant

Chief Financial Officer

The accompanying notes are an integral part of these separate quarterly financial statements.

Approved by:

Form B 03a - DN

SEPARATE ST	TATEMENT	OF (CASH	FLOWS
(Indirect meth	od)			

	Code	Note	From 1/1/2025 to 30/6/2025 VND	From 1/1/2024 to 30/6/2024 VND					
CASH FLOWS FROM OPERATING ACTIVITIES									
(Loss)/profit before tax Adjustments for	1		(316,785,384,314)	793,613,211,411					
Depreciation and amortization Net unrealised foreign exchange	2		1,429,875,345	1,511,929,646					
losses/(gains)	4		(968,080,702,919)	(71,833) (2,276,518,929,037)					
Gains from investing activities Interest expense and others	5 6		1,042,935,874,302	1,293,412,863,096					
interest expense and others	Ü								
Operating loss before changes in working capital	8		(240,500,337,586)	(187,980,996,717)					
Change in receivables and other assets Change in payables and other	9		82,614,862,414	3,594,207,148					
liabilities	11		(21,694,772,018)	(47,491,156,886)					
Change in prepayments	12		(15,940,165,662)	631,181,810					
Change in trading securities	13		-	-					
			//05 500 //0 050	(004 046 764 645)					
latarant racid	1.4		(195,520,412,852) (1,041,946,426,348)	(231,246,764,645) (1,370,162,691,499)					
Interest paid	14		(1,041,946,426,346)	(1,370,102,091,499)					
Net cash flows from operating									
activities	20		(1,237,466,839,200)	(1,601,409,456,144)					
CASH FLOWS FROM INVESTING ACT	IVITIES								
Payments for additions to fixed assets and other long-term assets Proceeds from disposals of fixed	21		(1,743,983,923)	(161,920,000)					
assets	22		-	499,154,849					
Payments for granting loans, term deposits at banks	23		(7,229,900,000,000)	(4,425,860,000,000)					
Receipts from collecting loans, term deposits at banks	24		7,169,141,524,695	6,639,340,000,000					
Payments for investments in other entities Receipts of interest, dividends and	25		-	(1,963,000,000,000)					
related income from investing activities	27		1,863,383,758,837	1,273,242,295,811					
Net cash flows from investing activities	30		1,800,881,299,609	1,524,059,530,660					

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SEPARATE STATEMENT OF CASH FLOWS (Indirect method - continued)

	Code	Note	From 1/1/2025 to 30/6/2025 VND	From 1/1/2024 to 30/6/2024 VND
CASH FLOWS FROM FINANCING ACTI	VITIES			
Proceeds from share issued, net of payments for related transaction costs	31		_	6,409,082,060,000
Proceeds from borrowings, bonds			054 405 450 000	
and others Payments to settle borrowings,	33		851,435,450,000	4,999,446,576,000
bonds and others	34		(2,367,786,200,000)	(7,297,446,576,000)
Net cash flows from financing activities	40		(1,516,350,750,000)	4,111,082,060,000
Net cash flows during the period	50		(952,936,289,591)	4,033,732,134,516
Cash and cash equivalents at the beginning of the period Effect of exchange rate fluctuation on cash and cash equivalents	60 61		1,444,859,654,047	791,299,250,695 71,833
Cash and cash equivalents at the end of the period	70		491,923,364,456	4,825,031,457,044

28 July 2025

Doan Thi My Duyen Chief Financial Officer

Prepared by:

Nguyen Huy Hung Chief Accountant Approved by

CÔ PHÂN

30357660

T.P Hồ C' Danny Le Chiết Executive Officer

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025

These notes form an integral part of and should be read in conjunction with the accompanying separate quarterly financial statements.

1 REPORTING ENTITY

(a) Ownership structure

Masan Group Corporation ("the Company") is a joint stock company incorporated in Vietnam.

(b) Principal activities

The principal activities of the Company include management consulting, investment consulting (except for finance, accounting, and legal consulting) and carrying out capital mobilisation and investment activities for the Company and the affiliates.

The Company holds the ownership of its direct subsidiaries, its indirect subsidiaries and its associates (together referred as the "affiliates") and through those subsidiaries to provide management consulting, and business operation management at other companies in the Group (referred to "the Company and its affiliates").

Revenue and income of the Company from management consulting and business operation management provided to the affiliates in the Group include the following income: dividend income from the Company's affiliates, interest income from loans provided to the Company's affiliates, gains from trading financial assets and gains from transfer of shares or capital contribution of the Company's affiliates and other legitimate income.

(c) Normal operating cycle

The normal operating cycle of the Company is generally within 12 months.

2 BASIS OF PREPARATION

(a) Statement of compliance

These separate quarterly financial statements have been prepared in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to quarterly financial reporting.

The Company prepares and issues its consolidated quarterly financial statements separately. For a comprehensive understanding of the consolidated financial position as at 30 June 2025 of the Company and its subsidiaries (collectively referred to as "the Group"), their consolidated results of operations and their consolidated cash flows for the period then ended, these separate quarterly financial statements should be read in conjunction with the consolidated quarterly financial statements of the Group for the period ended 30 June 2025.

(b) Basis of measurement

The separate quarterly financial statements, except for the separate statement of cash flows, are prepared on the accrual basis using the historical cost concept. The separate statement of cash flows is prepared using the indirect method.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

2 BASIS OF PREPARATION (continue)

(c) Annual accounting period

The annual accounting period of the Company is from 1 January to 31 December. The separate quarterly financial statements are prepared for the period ended 30 June 2025.

(d) Accounting and presentation currency

The Company's accounting currency is Vietnam Dong ("VND"), which is also the currency used for separate financial statements presentation purpose.

(e) Corresponding figures

The corresponding figures as at 1 January 2025 were brought forward from the audited figures as at 31 December 2024.

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following significant accounting policies have been adopted by the Company in the preparation of these separate quarterly financial statements. The accounting policies that have been adopted by the Company in the preparation of these separate quarterly financial statements are consistent with those adopted in the preparation of the latest separate annual financial statements.

(a) Foreign currency transactions

Transactions in currencies other than VND during the period have been translated into VND at rates approximating actual rates of exchange ruling at the transaction dates.

Monetary assets and liabilities denominated in currencies other than VND, except for borrowings dominated in currencies other than VND that have been hedged for foreign currency risk using a financial instrument, are translated into VND at the rates at the end of the accounting period quoted by the commercial bank where the Company most frequently conducts transactions.

All foreign exchange differences are recorded in the separate statement of income.

(b) Cash and cash equivalents

Cash comprises cash balances and call deposits. Cash equivalents are short-term highly liquid investments that are readily convertible to known amounts of cash, are subject to an insignificant risk of changes in value, and are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Investments

(i) Trading securities

Trading securities are bonds and certificates of deposits held by the Company for trading purpose i.e. purchased for resale with the aim of making profits over a short period of time. Trading securities are initially recognised at cost which include purchase price plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at cost less interest income for the period before investment acquisition date and allowance for diminution in value. An allowance is made for diminution in value of trading securities if market price of the securities item falls below its carrying amount. The allowance is reversed if the market price subsequently increases after the allowance was recognised. An allowance is reversed only to the extent that the securities' carrying amount does not exceed the carrying amount that has been determined if no allowance had been recognised.

(ii) Held-to-maturity investments

Held-to-maturity investments are those that the Company's management has the intention and ability to hold until maturity. Held-to-maturity investments include term deposits at banks. These investments are stated at costs less allowance for doubtful debts.

(iii) Investments in subsidiaries, an associate and equity investment in other entity

For the purpose of these separate financial statements, investments in subsidiaries and an associate are initially recognised at cost which includes purchase price plus any directly attributable transaction costs. Subsequent to initial recognition, these investments are stated at cost less allowance for diminution in value. An allowance is made for diminution in investment value if the investee has suffered a loss which may cause the Company to lose its invested capital, unless there is evidence that the value of the investment has not been diminished. An allowance is not considered to be made for the investment when the Company may not lose its invested capital. The allowance is reversed if the investee subsequently made a profit that offsets the previous loss for which the allowance had been made. An allowance is reversed only to the extent that the investment's carrying amount does not exceed the carrying amount that would have been determined if no allowance had been recognised.

(d) Accounts receivable

Other receivables are stated at cost less allowance for doubtful debts.

(e) Tangible fixed assets

(i) Cost

Tangible fixed assets are stated at cost less accumulated depreciation. The initial cost of a tangible fixed asset comprises its purchase price, including import duties, non-refundable purchase taxes and any directly attributable costs of bringing the asset to its working condition for its intended use, and the costs of dismantling and removing the asset and restoring the site on which it is located. Expenditure incurred after tangible fixed assets have been put into operation, such as repair, maintenance and overhaul cost, is charged to the separate statement of income in the period in which the cost is incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of tangible fixed assets beyond their originally assessed standard of performance, the expenditure is capitalised as an additional cost of tangible fixed assets.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) Tangible fixed assets (continued)

(ii) Depreciation

Depreciation is computed on a straight-line basis over the estimated useful lives of tangible fixed assets. The estimated useful lives are as follows:

leasehold improvements 5 yearsoffice equipment 3 - 5 years

motor vehicles 6 years

(f) Intangible fixed assets

Software

Cost of acquiring new software, which is not an integral part of the related hardware, is capitalised and treated as an intangible fixed asset. Software cost is amortised on a straight-line basis over a period ranging from 2 to 5 years.

(g) Construction in progress

Construction in progress represents the costs of software implementation which has not been fully completed. No depreciation is provided for construction in progress during the period of renovation.

(h) Long-term prepayments

(i) Tools and instruments

Tools and instruments include assets held for use by the Company in the normal course of business whose costs of individual items are less than VND30 million and therefore not qualified for recognition as fixed assets under prevailing regulation. Cost of tools and instruments are amortized on a straight-line basis over a period ranging from 2 to 3 years.

(ii) Prepaid borrowing costs

Prepaid borrowing costs are initially recognised at cost and amortised on a straight-line basis over the term of the respective loans.

(i) Trade and other payables

Accounts payable to suppliers and other payables are stated at their costs.

(j) Bonds issued

Straight bonds

At initial recognition, straight bonds are measured at cost which comprises proceed from issuance net of issuance costs. Any discount, premium or issuance costs are amortized on a straight-line basis over the term of the bond.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(k) Taxation

Income tax on the profit or loss for the period comprises current and deferred tax. Income tax is recognized in the separate statement of income except to the extent that it relates to items recognized directly to equity, in which case it is recognized in equity.

Current tax is the expected tax payable on the taxable income for the period, using tax rates enacted at the end of the accounting period, and any adjustment to tax payable in respect of previous periods.

Deferred tax is provided using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities using tax rates enacted or substantively enacted at the end of the accounting period.

A deferred tax asset is recognized only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

(I) Equity

(i) Share capital and capital surplus

Ordinary share capital is classified as equity. The excess of proceeds contributed over the par value of shares issued is recorded as capital surplus. Incremental costs directly attributable to the issue of ordinary shares, net of tax effects, are recognized as a deduction from capital surplus.

(ii) Preference shares

Non-redeemable preference shares are classified as equity, because they bear discretionary dividends, do not contain any obligation to deliver cash or other financial assets and do not require settlement in variable number of the Company's equity instruments. Discretionary dividends thereon are recognised as equity distributions on approval by the Company's shareholders.

(iii) Other capital

Agreements to issue a fixed number of shares in the future are recognized based on their fair values at the dates of the agreements under other capital if there are no other settlement alternatives.

(m) Financial income

Financial income comprises dividend income, interest income from bank deposits, bonds and loans receivable, gains from disposals of investments and foreign exchange gains.

Interest income is recognised on a time proportion basis with reference to the principal outstanding and the applicable interest rate.

Dividend income is recognised when the right to receive dividends is established. Dividends received which are distributable to the period before investment acquisition date are deducted from the carrying amount of investment.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(n) Financial expenses

Financial expenses comprise interest expense on borrowings, bonds and deposits, amortised borrowing and bond issuance costs (collectively referred to as "borrowing costs"); losses from disposals of investments and foreign exchange losses.

Borrowing costs are recognised as an expense in the period in which they are incurred, except where the borrowing costs relate to borrowings in respect of the construction of qualifying assets, in which case the borrowing costs incurred during the period of construction are capitalised as part of the cost of the assets concerned

(o) Operating lease payments

Payments made under operating leases are recognised in the separate statement of income on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

(p) Related parties

Parties are considered to be related to the Company if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions, or where the Company and the other party are subject to common control or significant influence. Related parties may be individuals or corporate entities and include close family members of any individual considered to be a related party.

(q) Employee stock ownership plans

Shares issued to employees based on the employee stock ownership plans are issued at price as stipulated in the Annual General Meeting of Shareholders' resolution.

4 CHANGES IN ACCOUNTING ESTIMATES

In preparing these separate quarterly financial statements, the Company's Board of Management has made several accounting estimates. Actual results may differ from those estimates. There were no significant changes in basis of accounting estimates compared to those made in the most recent separate annual financial statements or those made in the same quarterly period of the prior year.

5 CHANGES IN THE COMPOSITION OF THE COMPANY

There were no significant changes in the composition of the Company since the end of the last annual accounting period which affect the Company's separate quarterly financial statements for the period ended 30 June 2025.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

6 CASH AND CASH EQUIVALENTS

	30/6/2025 VND	1/1/2025 VND
Cash at banks Cash equivalents	64,773,364,456 427,150,000,000	697,658,111,995 747,201,542,052
Cash and cash equivalents	491,923,364,456	1,444,859,654,047

Cash equivalents represented term deposits at banks with original terms to maturity of three months or less from their transaction dates.

7 INVESTMENTS

	30/6/2025 VND	1/1/2025 VND
Short-term financial investments		
Held-to-maturity investments (a)	-	127,303,524,695
	-	127,303,524,695
Long-term financial investments		
Investments in subsidiaries (b)	18,049,365,000,000	18,049,365,000,000
Investment in associate (c)	4,378,837,077,636	4,378,837,077,636
	22,428,202,077,636	22,428,202,077,636

(a) Held-to-maturity investments

Held-to-maturity investments – short-term represented term deposits in VND at banks with original terms to maturity of more than 3 months and less than 12 months from their transaction dates.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

7 INVESTMENTS (continued)

(b) Investments in subsidiaries

Details of the Company's investments in direct subsidiaries were as follows:

		30/6/2025						1/1/2025				
		% of equity owned	% of voting right	Cost VND	Allowance for diminution in value VND (**)	Fair value VND	% of equity owned	% of voting right	Cost VND	Allowance for diminution in value VND (**)	Fair value VND	
•	The SHERPA Company Limited ("SHERPA") Zenith Investment	100.0%	100.0%	15,466,355,000,000	-	(*)	100.0%	100.0%	15,466,355,000,000	-	(*)	
	Company Limited ("Zenith")	100.0%	100.0%	2,583,010,000,000		(*) (*)	100.0%	100.0%	2,583,010,000,000		(*)	
				18,049,365,000,000								

^(*) The Company has not determined the fair values of the equity investments for disclosure in the separate quarterly financial statements because there is currently no guidance on determination of fair value using valuation techniques under Vietnamese Accounting System for enterprises. The fair values of the equity investments may differ from their carrying amounts.

^(**) Allowance for diminution in value of investments in subsidiaries was determined and made in accordance with accounting policies as described in Note 3(c)(iii). As at 30 June 2025 and 1 January 2025, the value of these investments were determined not to be diminished, therefore no allowance was made.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

7 INVESTMENTS (continued)

(c) Investment in an associate

Details of the Company's investment in an associate was as follows:

	30/6/2025						1/1/2025				
	% of equity owned	% of voting right	Cost VND	Allowance for diminution in value VND	Fair value VND	% of equity owned	% of voting right	Cost VND	Allowance for diminution in value VND	Fair value VND	
Vietnam Technological and Commercial Joint Stock Bank ("Techcombank")	14.8%	14.8%	4,378,837,077,636	-	35,863,180,131,600	14.8%	14.8%	4,378,837,077,636	-	25,848,754,100,700	

The fair values of investment in Techcombank as at 30 June 2025 and 1 January 2025 were determined by reference to the quoted price at these respective dates on Ho Chi Minh City Stock Exchange.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

8 ACCOUNTS RECEIVABLE

(a) Loans receivable – short-term

	30/6/2025 VND	1/1/2025 VND
Direct subsidiaries ■ The SHERPA Company Limited, a direct subsidiary ■ Zenith Investment Company	10,285,350,000,000	4,495,350,000,000
Limited, a direct subsidiary	94,000,000,000	-
Indirect subsidiaries Mobicast Joint Stock Company, an indirect subsidiary Plutus Holdings Company Limited, an indirect subsidiary Nui Phao Mining Company Limited, an indirect subsidiary	315,900,000,000 922,000,000,000	304,500,000,000 - 239,838,000,000
	11,617,250,000,000	5,039,688,000,000
	=======================================	

These loans were unsecured and earn annual interest at interest rates as agreed in the respective loan agreements.

(b) Loans receivable – long-term

	30/6/2025 VND	1/1/2025 VND
Indirect subsidiaries ■ Masan Blue Corporation, an indirect subsidiary	11,663,845,779,967	18,053,345,779,967

These loans were unsecured and earn annual interest at interest rates as agreed in the loan agreements. These loans will be mature after 60 months from the drawdown date and interest is receivable on maturity date of the principal.

8 ACCOUNTS RECEIVABLE (continued)

(c) Other short-term receivables

		30/6/2025 VND	1/1/2025 VND
	Interest receivables from subsidiaries (*) ■ The SHERPA Company Limited, a		
	direct subsidiary	280,440,041,093	113,143,607,669
	Mobicast Joint Stock Company, an indirect subsidiary	60,840,484,928	50,864,893,147
	 ■ Plutus Holdings Company Limited, an indirect subsidiary ■ Zenith Investment Company 	15,156,164,384	-
	Limited, a direct subsidiary Nui Phao Mining Company Limited,	283,287,671	-
	an indirect subsidiary	-	6,357,349,726
	Interest receivable from banks Other receivables from subsidiaries (**) WinEco Agricultural Investment Development and Production Limited Liability Company, an indirect	1,974,230,411	3,776,686,186
	subsidiary	213,665,000,000	213,665,000,000
	Other subsidiaries	63,493,020,624	97,789,392,227
	Short-term deposits	-	232,000,000
	Others	1,656,148,166	43,520,420,950
		637,508,377,277	529,349,349,905
(d)	Other long-term receivables		
		30/6/2025	1/1/2025
		VND	VND
	Interest receivables from subsidiaries (*) • Masan Blue Corporation, an indirect		
	subsidiary	3,519,582,218,482	4,571,229,756,112
	Long-term deposits	17,899,684,807	5,773,984,807
		3,537,481,903,289	4,577,003,740,919

^(*) Short-term and long-term interest receivables from subsidiaries were unsecured and are receivable at the maturity date of related loans.

^(**) Other receivables from subsidiaries were unsecured, interest free and receivable on demand.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

9 TANGIBLE FIXED ASSETS

	Leasehold improvements VND	Office equipment VND	Motor vehicles VND	Total VND
Cost				
Opening balance Addition	34,614,411,928	10,210,389,422 434,277,273	6,619,023,455 839,072,727	51,443,824,805 1,273,350,000
Closing balance	34,614,411,928	10,644,666,695	7,458,096,182	52,717,174,805
Accumulated depreciation				
Opening balance Charge for the	33,554,907,397	9,838,498,599	4,365,021,299	47,758,427,295
period	706,336,344	133,799,925	563,239,074	1,403,375,343
Closing balance	34,261,243,741	9,972,298,524	4,928,260,373	49,161,802,638
Net book value	4 050 504 524	274 900 922	2 254 002 156	3 685 307 510
Opening balance	1,059,504,531	371,890,823	2,254,002,156	3,685,397,510
Closing balance	353,168,187	672,368,171	2,529,835,809	3,555,372,167

10 LONG-TERM PREPAYMENTS

	Prepaid borrowing costs VND	Tools and supplies VND	Total VND
Opening balance Additions Amortization for the period	225,778,048,600 90,177,532,744 (45,510,507,340)	4,476,231,500 287,755,000 (906,665,991)	230,254,280,100 90,465,287,744 (46,417,173,331)
Closing balance	270,445,074,004	3,857,320,509	274,302,394,513

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

11 ACCRUED EXPENSES

		30/6/2025 VND	1/1/2025 VND
	Short-term accrual expenses Interest expense payable to:		
	■ Banks and bond holders ■ An indirect subsidiary	247,505,210,789	253,456,823,375 820,821,918
	■ Third parties (Note 12(*))	99,765,999,996	-
	Professional service fees	1,052,100,000	11,718,254,000
	Others	52,373,547,561	90,665,147,378
		400,696,858,346	356,661,046,671
	Long-term accrual expenses		
	Interest expense payable (Note 12 (*))	-	55,061,479,450
12	OTHER SHORT-TERM PAYABLES		
		30/6/2025	1/1/2025
		VND	VND
	Other short-term payables Dividend payable	25,942,160	25,942,160
	Deposit received from third parties for the	4 500 000 000 000	
	investments (*) Other payables	1,500,000,000,000 53,879,334,216	8,227,532,099
		1,553,905,276,376	8,253,474,259
	Other long-term payables Deposit received from third parties for the		
	investments (*)		1,500,000,000,000

^(*) In accordance with business corporation contracts, the Company is committed to provide to the third parties the return on the deposits received to the third parties as stipulated in the business corporation contracts.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

13 BORROWINGS AND BONDS

	30/6/2025 VND	1/1/2025 VND
Short-term borrowings and bonds (a)		
Short-term borrowings	-	516,000,000,000
Current portion of long-term borrowings and bonds	2,000,701,500,000	2,000,701,500,000
	2,000,701,500,000	2,516,701,500,000
Long-term borrowings and bonds		
Long-term borrowings (b)	11,891,596,750,000	12,891,947,500,000
Long-term bonds (c)	8,658,638,358,929	8,650,530,066,205
Repayable within 12 months	(2,000,701,500,000)	(2,000,701,500,000)
	18,549,533,608,929	19,541,776,066,205

(a) Short-term borrowings and bonds

	1/1/2025 Carrying amounts/ Amounts within repayment capacity VND	Movements during the period Additions Repayments VND VND		30/6/2025 Carrying amounts/ Amounts within repayment capacity VND
Short-term borrowings Current portion of long-term borrowings,	516,000,000,000	851,435,450,000	(1,367,435,450,000)	-
and bonds	2,000,701,500,000	1,000,350,750,000	(1,000,350,750,000)	2,000,701,500,000
	2,516,701,500,000	1,851,786,200,000	(2,367,786,200,000)	2,000,701,500,000

The short-term borrowings from a related party were unsecured and bear interest at rates as agreed in the respective loan agreements.

Terms and conditions of outstanding short-term borrowings were as follows:

Lenders:	30/6/2025 VND	1/1/2025 VND
WinEco Agricultural Investment Development and Production Limited Liability Company, an indirect subsidiary		516,000,000,000

The short-term borrowings from an indirect subsidiary were unsecured and bear interest at rates as agreed in the loan agreements.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

13 BORROWINGS AND BONDS (continued)

(b) Long-term borrowings

Terms and conditions of outstanding long-term borrowings were as follows:

	Currency	Year of maturity	30/6/2025 VND	1/1/2025 VND
Secured syndicated loan (*)	USD	2027- 2030 (**)	11,891,596,750,000	12,891,947,500,000
In which: Amount payable within 12 months			2,000,701,500,000	2,000,701,500,000

- (*) The syndicated loans as at 30 June 2025 bear annual interest rate at SOFR + margin at 2.65% 2.9% per annum (1/1/2025: 2.9% 3.5%). As at 30 June 2025, the Company's syndicated loans are secured by the following assets:
 - the Company's deposit at banks;
 - the issued ordinary share of an indirect subsidiary and all related benefits; and
 - corporate guarantee by a direct subsidiary.

During the period, the Company complied with the covenants of the above loans.

(**) In January 2025, the Company successfully extended the maturity by two years until 2030 and reducing interest rates by up to 85 bps for 2023 USD syndicated loan.

As at 30 June 2025, the Company guarantees for short term and long-term borrowings of subsidiaries with total carrying values of VND8,616,358 million and VND13,189,998 million, respectively (1/1/2025: VND7,573,412 million and VND16,962,397 million, respectively).

13 BORROWINGS AND BONDS (continued)

(c) Long-term bonds

Terms and conditions of outstanding long-term bonds were as follows:

Agent	30/6/2025 Carrying value VND	1/1/2025 Carrying value VND	Maturity date	Interest rate
Techcom Securities Joi	nt Stock Company		From 2027 to	9.5% per annum in the first year, and 3.975% per annum plus amalgamated average 12 months deposit rates of selected major banks in the
■ Unsecured bonds	3,000,000,000,000	3,000,000,000,000	2028	remaining periods.
Vietcombank Securities Unsecured bonds	1,700,000,000,000	1,700,000,000,000	2027	4.1% per annum plus amalgamated average 12 months deposit rates of selected major banks in the remaining periods.
MB Securities Joint Sto	ck Company			From 11.45% to 11.65% per annum in the first year, and 4.1% per annum plus amalgamated average 12 months deposit rates of selected major banks in
■ Unsecured bonds	4,000,000,000,000	4,000,000,000,000	2028	the remaining periods.
Total long-term straight bonds at par Unamortised bond	8,700,000,000,000	8,700,000,000,000		
issuance costs	(41,361,641,071)	(49,469,933,795)		
	8,658,638,358,929	8,650,530,066,205		
In which: Amounts payable within 12 months	-			

As at 30 June 2025, the Company guarantees for long-term bonds of subsidiaries with total carrying values of VND10,299,980 million (1/1/2025: VND13,299,980 million).

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

14 CHANGES IN OWNERS' EQUITY

	Share capital VND	Capital surplus VND	Other capital VND	Undistributed profits VND	Total VND
Balance at 1 January 2024 Net profit for the year	14,308,434,060,000	8,723,077,701,079	(1,695,338,182,568)	259,366,070,952 626,222,499,951	21,595,539,649,463 626,222,499,951
Issuance of new shares Issuance of convertible dividend preference	75,082,110,000 745,764,700,000	(50,000,000) 5,441,529,802,182	-	-	75,032,110,000 6,187,294,502,182
shares ("CDPS") Balance at 1 January 2025 Net loss for the period	15,129,280,870,000	14,164,557,503,261	(1,695,338,182,568)	885,588,570,903 (316,785,384,314)	28,484,088,761,596 (316,785,384,314)
Balance at 30 June 2025	15,129,280,870,000	14,164,557,503,261	(1,695,338,182,568)	568,803,186,589	28,167,303,377,282

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15 SHARE CAPITAL AND CAPITAL SURPLUS

The Company's authorised and issued share capital comprises:

	30/6/2025		1/1	1/1/2025		
	Number of shares	VND	Number of shares	VND		
Authorised share capital	1,512,928,087	15,129,280,870,000	1,512,928,087	15,129,280,870,000		
Issued share capital - Ordinary shares - Preference shares	1,512,928,087 1,438,351,617 74,576,470	15,129,280,870,000 14,383,516,170,000 745,764,700,000	1,512,928,087 1,438,351,617 74,576,470	15,129,280,870,000 14,383,516,170,000 745,764,700,000		
Shares in circulation - Ordinary shares - Preference shares	1,512,928,087 1,438,351,617 74,576,470	15,129,280,870,000 14,383,516,170,000 745,764,700,000	1,512,928,087 1,438,351,617 74,576,470	15,129,280,870,000 14,383,516,170,000 745,764,700,000		
Capital surplus	-	14,164,557,503,261		14,164,557,503,261		

All ordinary shares have a par value of VND10,000. Each share is entitled to one vote at meetings of the Company. Shareholders are entitled to receive dividends as declared from time to time. All ordinary shares are ranked equally with regard to the Company's residual assets. In respect of shares bought back by the Company, all rights are suspended until those shares are reissued.

In April 2024 ("the Closing Date"), the Company issued 74,576,470 converted dividend preference shares ("the CDPS") to BCC Meerkat, LLC and BCC Meerkat II, LLC (collectively referred to as "the Investors") at a price of VND85,000 per share which can be converted into the Company's ordinary shares at any time from the Closing date to the mandatory conversion date that is 10 years from the Closing date and at a 1:1 conversion ratio. No preferred dividend will be paid for the first five years, followed by a 10% preferred dividend of the par value of each outstanding CDPS per annum from the sixth year onwards. In connection with the issuance of the CDPS, the Company entered into the agreement with the Investors, pursuant to which the Company also undertakes with the Investors that it shall use its best effort to find a buyer for the Investors to sell its outstanding CDPS at the agreed price in the agreement when certain events occur or at the date that is 5 years and a half from the Closing Date. The Investors may elect to sell outstanding CDPS to any third party. In the event that the Investors fails to achieve the total proceeds as agreed in the agreement after deducting unqualified disposal of CDPS shares as agreed in the agreement, the Company shall do top-up cash for the Investors to achieve the target proceed as agreed in the agreement.

15 SHARE CAPITAL AND CAPITAL SURPLUS (continued)

In 2018, the Company signed an agreement to grant SK Investment Vina I Pte. Ltd. ("SK"), a shareholder, a put option ("Original Option Agreement"). In the event that the Company and SK fail to materialise the value creation and synergies from this partnership or disagree on the strategic directions of the Company ("Trigger Events"), SK will have an irrevocable option to request the Company or its nominee to purchase all the Company's 109,899,932 shares acquired on 2 October 2018 ("the Closing Date") at the amount equal to VND100,000 per share adjusted by the aggregate shares dividends and distributions in shares distributed by the Company and other customary adjustments from share split or combination or similar events. This option shall be exercisable after the 5th year from the Closing Date and remain exercisable until the 6th year from the Closing Date. It can only be exercised once with respect to all above shares and will lapse if SK sells any of them.

On 4 September 2024, the Company and SK signed an amendment to the Original Option Agreement, in which:

- i. the exercisable period of the option is extended to 2 October 2029;
- ii. if Trigger Events occur,
 - the option can be exercised on one or more occasions and over all shares or the lesser amount of shares that may be determined by SK; and
 - the purchase price will be determined in accordance with the terms and conditions of the Original Option Agreement and its amendment.

On 31 October 2024, SK made an announcement to inform that SK has been no longer the major shareholder of the Company after selling a number of shares of Masan Group Corporation ("MSN").

Movements of share capital during the period were as follows:

	From 1/1/2025 to 30/6/2025		From 1/1/2024 to 31/12/2024	
	Number of shares	Par value VND	Number of shares	Par value VND
Balance at the beginning of the period	1,512,928,087	15,129,280,870,000	1,430,843,406	14,308,434,060,000
Issuance of CDPS Issuance of new shares for cash	-	-	74,576,470 7,508,211	745,764,700,000 75,082,110,000
Balance at the end of the period	1,512,928,087	15,129,280,870,000	1,512,928,087	15,129,280,870,000
	1,512,520,007			

16 EMPLOYEE STOCK OWNERSHIP PLANS

The Company has employee stock ownership plans based on the assessment of employees' performance. The future issuance of shares under the plan has to be approved by the shareholders at the Annual General Meeting of Shareholders.

17 OTHER CAPITAL

Agreements to issue a fixed number of shares in the future are recognised based on their fair values at the dates of the agreements under other capital if there are no other settlement alternatives.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

18	FINANCIAL INCOME		
		From 1/1/2025 to 30/6/2025 VND	From 1/1/2024 to 30/6/2024 VND
	Interest income from bank deposits and other investing activities Interest income from loans granted to subsidiaries Dividend income Foreign exchange gains Others	29,973,397,286 966,314,495,680 - 428,710	38,305,107,783 1,238,465,166,936 786,473,248,500 71,833 213,665,000,000
		996,288,321,676	2,276,908,595,052
19	FINANCIAL EXPENSES		
		From 1/1/2025 to 30/6/2025 VND	From 1/1/2024 to 30/6/2024 VND
	Interest expense on loans, bonds and deposits		4 007 000 445 400
	received for investment activities	948,736,451,471	1,207,696,415,182
	Bond issuance costs	16,708,292,724	15,465,792,721
	Borrowing issuance costs	77,491,130,107	70,250,655,193
	Foreign exchange losses Others	-	1,291,862,467 1,654,748,092
		1,042,935,874,302	1,296,359,473,655
20	GENERAL AND ADMINISTRATION EXPE	NSES	
		From 1/1/2025 to 30/6/2025	From 1/1/2024 to 30/6/2024
		VND	VND
	Depreciation and amortisation expenses	1,429,875,345	1,511,929,646

227,163,995,433

228,593,870,778

185,923,135,189

187,435,064,835

Staff costs, outside services and other expenses

21 SIGNIFICANT TRANSACTIONS WITH RELATED PARTIES

In addition to related parties' balances disclosed in other notes to these separate quarterly financial statements, the Company had the following transactions with related parties in accordance with Vietnamese Accounting Standards during the period:

Related Party	Nature of transaction	From 1/1/2025 to 30/6/2025 VND	From 1/1/2024 to 30/6/2024 VND
Direct subsidiaries The SHERPA Company Limited, a direct subsidiary		6,118,000,000,000 328,000,000,000 184,019,035,616 100,007,211,960	430,000,000,000 1,519,600,000,000 36,655,044,635
Zenith Investment Company Limited, a direct subsidiary	y Limited, a direct Loan provided	497,888,794 - 94,000,000,000	1,963,000,000,000 433,000,000,000 353,200,000,000
} 		283,287,671 94,126,364,473 24,305,400,000 3,107,327,996	9,204,563,289 262,891,975,858 - -
Indirect subsidiaries Masan Consumer Corporation, an indirect subsidiary	Purchase of goods Shared costs	49,647,486 697,515,590	16,626,009
WinCommerce General Services Joint Stock Company, an indirect subsidiary	Payment of bond interest Purchase of goods	3,683,396,096	822,706,880 4,088,518,276
Masan Horizon Company Limited, an indirect subsidiary	Loan received Loan paid Interest expenses from loan received Loans provided Loans collected Interest income from loan	18,000,000,000 18,000,000,000	727,446,576,000 727,446,576,000
		17,358,904 - -	4,803,364,687 74,000,000,000 107,000,000,000 150,191,781
Masan Blue Corporation, an indirect subsidiary	provided Loan provided Loan collected Interest income from loans provied	6,389,500,000,000	200,500,000,000 2,494,000,000,000
		751,876,996,756	1,131,970,092,434

21 SIGNIFICANT TRANSACTIONS WITH RELATED PARTIES (continued)

Related Party	Nature of transaction	From 1/1/2025 to 30/6/2025 VND	From 1/1/2024 to 30/6/2024 VND
Masan High-Tech Materials Corporation	Loan provided Loan collected		500,000,000,000 500,000,000,000
	Interest income from loans provide	-	87,671,232
Nui Phao Mining Company Limited, an indirect subsidiary	Loan provided Loan collected Interest income from loans provide Loan received Loan paid Interest expenses from loan	239,838,000,000	1,408,600,000,000 907,500,000,000
		1,751,803,036 65,000,000,000 65,000,000,000	25,260,220,004
	received	8,904,110	-
Masan Tungsten Limited Liability Company, an indirect subsidiary	Loan received Loan paid Interest expenses from loan received Loan provided Loan collected Interest income from loans provided	684,435,450,000 684,435,450,000	-
		7,361,387,260 - -	265,000,000,000 615,740,000,000
		-	22,791,295,888
MEATDeli HN Company Limited, an indirect subsidiary	Loan provided Loan collected Purchase of goods	- - 810,441,470	70,000,000,000 70,000,000,000 798,083,761
MEATDeli Sai Gon Company Limited, an indirect subsidiary	Purchase of goods	62,782,306	51,740,334
3F Viet Joint Stock Company, an indirect subsidiary	Loan provided Loan collected Interest income from loans provide Purchase of goods		90,000,000,000 40,000,000,000
		6,986,855	3,698,631 -
Mobicast Joint Stock Company, an indirect subsidiary	Loan provided Loan collected Interest income from loans provied Purchase of services	95,900,000,000 84,500,000,000	59,300,000,000 32,300,000,000
		13,227,208,217 62,680,568	12,321,183,563 55,529,704
Phuc Long Heritage Corporation, an indirect subsidiary	Purchase of goods	171,455,972	112,891,695

21 SIGNIFICANT TRANSACTIONS WITH RELATED PARTIES (continued)

Related Party	Nature of transaction	From 1/1/2025 to 30/6/2025 VND	From 1/1/2024 to 30/6/2024 VND
Wineco Agricultural Investment Development and Production Limited	Loan received Loan paid	84,000,000,000 600,000,000,000	- -
Liability Company, an indirect subsidiary	Interest expenses from loan received Loan provided Interest income from loans provied Purchase of goods	13,005,465,752	45,000,000,000
		4,982,500	21,205,479 23,940,000
Plutus Holdings Company	Loan provided	922,000,000,000	-
Limited, an indirect subsidiary	Interest income from loans provied	15,156,164,384	-
Other related parties Techcombank and its subsidiaries (*)	Sales of trading securities (acting as an agent) Purchase of trading securities (acting as an agent) Incomes from dividend		609,860,945,499 609,860,945,499 786,473,248,500
Key management personnel	Remuneration to key management personnel (**)	10,382,929,064	18,674,907,089

^(*) As at and for the periods ended 30 June 2025 and 2024, the Company had current and term deposit accounts, certificates of deposits at and agency transactions with Techcombank and its subsidiaries at normal commercial terms.

^(**) No board fees were paid to the Board of Directors' and Audit Committee's members of the Company for the periods ended 30 June 2025 and 2024.

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NOTES TO THE SEPARATE QUARTERLY FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2025 (continued)

22 POST BALANCE SHEET EVENTS

- (i) On 10 July 2025, the Company's Board of Directors approved resolution to increase its share capital from VND15,129 billion to VND15,205 billion as part of its employee stock ownership plans.
- (ii) The Resolution of the Board of Directors of the Company on 10 July 2025 approved the Company to enter the Facility Agreement with banks for a syndicated loan of USD133.5 million.

Beside the events described above, there have been no other significant events occurred after the balance sheet date which would require adjustments or disclosures to be made in these separate quarterly financial statements.

28 July 2025

Prepared by:

Nguyen Huy Hung Chief Accountant

Doan Thi My Duyen Chief Financial Officer MASAN
Danny Le

T. POhier Executive Officer

Approved by 357660